

# Halifax Water's Regional Development Charge Interested Parties Engagement Meeting Minutes

## Workshop #2 – Infrastructure List for Growth

Date: Tuesday January 28, 2025  
Teams Meeting

Meeting Time: 1:00pm

Adjourned: 1:40pm

- Introduction and Overview:
  - The focus of this workshop is the infrastructure list needed for growth. An overview of the Interested Parties schedule was given along with highlighting follow-up items from the previous workshops on population projections.
- Integrated Resource Plan (IRP):
  - A summary on the IRP was given and how the infrastructure list was formed using hydraulic model, flow monitoring data, and population projections.
- Benefit to Existing Methodologies:
  - The five methods within the Benefit to Existing (BTE) Position Paper (posted to the website) were highlighted. Examples were given on projects that were only for local growth (Beaver Bank Road upsizing), 50/50 split (Fish Hatchery Pumping Station), and 5%BTE/95%RDC (Albro Lake Sewer Separation)
- Post Period Benefit:
  - Highlighted how post period benefit accounts for the difference between the 20 year RDC period and 30 year master plan period.
- Changes to the Infrastructure List were highlighted with examples of the following:
  - Completed Projects:
  - Rescoped Projects
  - No Longer Required Projects
  - New Projects
- Next Steps:
  - Halifax Water will provide a draft infrastructure list for review and comment
- Clarification was given on the difference between regional and local infrastructure projects
- Additional clarification on the rationale for the Benefit to Existing in the 2013/2014 RDC is explained in the transcript from pages 84 to 111 as part of M05811 (attached).

### Follow-Up Tasks

Provide draft infrastructure list for RDC for review by interested parties

**NOVA SCOTIA UTILITY AND REVIEW BOARD**

**IN THE MATTER OF:**     **The Public Utilities Act**

- and -

**IN THE MATTER OF:**     An Application by **Halifax Regional Water Commission** ("HRWC") for approval of a Regional Development Charge for Water and Wastewater Infrastructure and for approval of amendments to the Schedule of Rates, Rules and Regulations for Water, Wastewater and Stormwater Services and to the Schedule of Rates and Charges for Aerotech/Airport System to Establish a Regional Development Charge

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**TRANSCRIPT**

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**HEARD BEFORE:**             Roland A. Deveau, Q.C., Vice-Chair  
                                  Kulvinder Dhillon, P.Eng., Member  
                                  Murray Doehler, CA, P.Eng., Member

**PLACE HEARD:**             Offices of the Board  
                                  Halifax, Nova Scotia

**DATE HEARD:**             December 2, 2013

**APPEARANCES:**

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**Board Counsel:** S. Bruce Outhouse, Q.C.

**Hearing Clerk:** Anne Bonang, NSUARB

**Electronic  
Display:** Jeff Goodine

**Recorded by:** Dictum Digital Inc.

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Halifax, Nova Scotia

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1           **Halifax, Nova Scotia**

2           **--- Upon commencing at 9:03 a.m.**

3                       **MR. OUTHOUSE:** Mr. Chair, I don't see  
4 Mr. Grant or Ms. Stewart here. I'm sure they're intending  
5 to be here.

6                       **THE CHAIR:** The Court of Appeal  
7 wouldn't like us to start without them here, probably.

8                       What we'll do is we'll just adjourn  
9 for a few minutes and then we'll come back.

10                      **MR. OUTHOUSE:** Let's just do that.

11           **--- Upon recessing at 9:03 a.m.**

12           **--- Upon resuming at 9:10 a.m.**

13                      **THE CHAIR:** Okay. Good morning,  
14 everyone.

15                      This is a hearing of the Nova Scotia  
16 Utility and Review Board with respect to an application by  
17 the Halifax Regional Water Commission, who have made an  
18 application to -- for approval of the Regional Development  
19 Charge for water and wastewater infrastructure and for  
20 approval of amendments to the Schedule of Rates, Rules and  
21 Regulations for Water, Wastewater and Stormwater Services  
22 and to enter the Schedule of Rates and Charges for the



1 Aerotech/Airport System to establish a Regional  
2 Development Charge.

3 My name is Roland Deveau; I'm Vice-  
4 Chair of the Board. I'm presiding over this matter. And  
5 with me are my colleagues, to my right, Kulvinder Dhillon,  
6 and to my left, Murray Doehler.

7 As always, these matters are recorded  
8 and we have the Hearing Clerk, Anne Bonang, and our  
9 technical assistant, Jeff Goodine.

10 So we'll do appearances, starting with  
11 the Halifax Regional Water Commission.

12 **MR. MacPHERSON:** Thank you, Mr.  
13 Chairman. John MacPherson for the Halifax Regional Water  
14 Commission, and with me Carl Yates and Jamie Hannem.

15 **THE CHAIR:** Thank you.

16 And I'll just go through the order of  
17 the participants' list. Next is the Consumer Advocate.

18 **MR. MAHODY:** Good morning, Mr. Vice-  
19 Chair. Bill Mahody on behalf of the Consumer Advocate.

20 **THE CHAIR:** Good morning.

21 On behalf of Clayton Developments,  
22 Cresco Holdings, West Bedford Holdings Limited, and EMSCO  
DICTUM DIGITAL INC.

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1 Limited is Mr. Larkin?

2 **MR. LARKIN:** Good morning, Mr. Vice-  
3 Chair. Raymond Larkin. Thank you.

4 **THE CHAIR:** Thank you.

5 And I would note, actually, that Mr.  
6 Larkin and I were in a conference this weekend in Ottawa.  
7 And of particulate note, one of the chief presenters'  
8 flight was adjourned or cancelled and didn't show up and  
9 on 15 minutes' notice, Mr. Larkin gave one of the major  
10 presentations for that on Friday, so you did an admirable  
11 job, Mr. Larkin.

12 **MR. LARKIN:** Thank you.

13 **THE CHAIR:** Ecology Action Centre?

14 **MR. BUTLER:** Good morning. My name is  
15 Mark Butler. I'm Policy Director of the Ecology Action  
16 Centre. And with me is Derek Simon, Andrew Murphy,  
17 Kathleen Hall, and Jocelyne Rankin.

18 **THE CHAIR:** Thank you.

19 And Mr. Grant, you're here for a few  
20 parties, the Halifax International Airport Authority and  
21 the Urban Development Institution of Nova Scotia?

22 **MR. GRANT:** Thank you, Mr. Chair,

1       that's correct. The Halifax International Airport  
2       Authority is in capacity as a watching brief. And  
3       assisting me is Maggie Stewart.

4                   **THE CHAIR:** Okay. Thank you.  
5                   Anyone else that we missed?  
6                   Okay. So -- and Board counsel.

7                   **MR. OUTHOUSE:** Bruce Outhouse on  
8       behalf of the Board. With me, Heidi MacIntosh.

9                   **THE CHAIR:** Thank you.  
10                  Okay. Any preliminary matters before  
11       we move on to the opening statements?

12                  No? Okay.

13                  So in terms of opening statements, I  
14       note there's a few of them have been filed. I'm not sure  
15       if they're actually presented by panels or by counsel.

16                  Perhaps, Mr. MacPherson, yours is  
17       first?

18                  **MR. MacPHERSON:** We had intended, Mr.  
19       Chairman, for Mr. Hannem to give the opening statement for  
20       the Halifax Regional Water Commission and -- on his own.

21                  **THE CHAIR:** Okay.

22                  **MR. MacPHERSON:** And I don't know

1       where -- what's the best location for him to give that  
2       from.

3                   **THE CHAIR:**   I think when we come up --  
4       when we put the panel up, we'll do it from there.

5                   **MR. MacPHERSON:**   Right, okay.

6                   **THE CHAIR:**   Okay.   Was there another  
7       statement that's going to be given before the witness  
8       panels?

9                   UDI, I think there were two  
10      statements.

11                   **MR. GRANT:**   Mr. Chair, our assumption  
12      was that we would deliver those statements just as our  
13      witnesses were testifying.

14                   **THE CHAIR:**   Okay.   So I suppose that's  
15      what we'll do, then.   And perhaps, Mr. MacPherson, you  
16      could call your first panel.

17                   **MR. MacPHERSON:**   Thank you, Mr. Chair.

18                   **MR. OUTHOUSE:**   Mr. Chair, some of the  
19      participants -- I'm reading the opening statements --  
20      probably intended to deliver them at the outset of the  
21      proceedings.   I think that Ecology Action Centre is one.  
22      I don't know whether anybody else intended to do that or

1 not.

2 **THE CHAIR:** Okay, sorry. That's what  
3 I thought I had asked.

4 So Mr. Butler, did you want to give  
5 yours before we begin?

6 **MR. BUTLER:** If that would be all  
7 right, yes, please.

8 **THE CHAIR:** Sure. No, that's fine.  
9 So I'll just -- and we had marked that  
10 as Exhibit H-18.

11 So if you want to give that, Mr.  
12 Butler, you can proceed.

13 **OPENING STATEMENT - ECOLOGY ACTION CENTRE**

14 **MR. BUTLER:** As I said, my name is  
15 Mark Butler, and I'm the Policy Director at the Ecology  
16 Action Centre.

17 The Ecology Action Centre has been  
18 working since 1971 to create a healthier, more sustainable  
19 Nova Scotia. We have over 3,000 members, many of whom are  
20 residents of Halifax Regional Municipality.

21 The Centre works on a wide range of  
22 environmental issues, including the reduction of

1 greenhouse gases, the protection and conservation of fresh  
2 water and the enhancement of the built environment.

3 The EAC -- the Ecology Action Centre  
4 is an active participant in the five-year review of the  
5 Halifax Regional Plan, otherwise known as RP+5. Much of  
6 our engagement in the RP+5 process has been as member of  
7 Our HRM Alliance, a coalition of environmental, business,  
8 health and community groups committed to a liveable HRM.

9 The Alliance advocates seven solutions  
10 which will enable the HRM to grow in a denser, more  
11 sustainable way, both environmentally and economically.  
12 One of our seven solutions is effective development  
13 charges.

14 We have chosen to be an intervenor in  
15 this hearing because we are concerned about the impact of  
16 current development patterns on the environment and the  
17 residents of the Municipality. It is our contention, and  
18 one that appears to be shared by HRM, that denser, more  
19 compact forms of development bring multiple benefits.

20 The environmental and carbon footprint  
21 of a city is greatly reduced when it is more compact; in  
22 fact, it is the single biggest step a city can take to

1     reduce its impact on the environment. The quality of life  
2     and health of residents is improved when commute times are  
3     reduced and there are viable options for active  
4     transportation.

5                     Most importantly from the point of  
6     view of this hearing, denser forms of development keep  
7     servicing costs lower, thereby reducing the financial  
8     burden on the municipality and consequently on the  
9     taxpayer and the ratepayer.

10                    We support water conservation and  
11     efficiency as advanced by other intervenors, but we do not  
12     see these measures as a substitute for a rate structure  
13     that reflects the full cost of servicing new development  
14     and encourages more compact development.

15                    The Halifax Regional Water Commission  
16     has applied for an increase in Regional Development  
17     Charges. The Ecology Action Centre is supportive of the  
18     concept of development charges. It is reasonable and fair  
19     that those who benefit from new infrastructure should pay  
20     the cost of new infrastructure. New infrastructure should  
21     not be paid for by rate increases for existing users, as  
22     was often done in the past.

1                   However, the EAC opposes the proposed  
2                   Regional Development Charges for wastewater and water.  
3                   The reason for this is that the charges are flat charges,  
4                   which do not accurately reflect the actual cost of  
5                   services.

6                   Single-unit dwellings, no matter where  
7                   they are located in the serviced area of HRM, will carry  
8                   the same wastewater charge of \$5,728 and the same water  
9                   charge of \$337. Multiple unit dwellings will have a flat  
10                  charge of \$3,874 for wastewater and \$226 for water.

11                  These proposed rates do not accurately  
12                  reflect the cost of installing these services to new  
13                  developments. As numerous reports, including the report  
14                  entitled "Economic Impact of Growth Related Infrastructure  
15                  Costs," prepared by Gardner Pinfold, and the report,  
16                  "Quantifying the Costs and Benefits to HRM, Residents and  
17                  the Environment of Alternate Growth Scenarios," prepared  
18                  by Stantec, show it is more expensive to service low-  
19                  density developments and developments located farther from  
20                  existing services than it is to service high-density  
21                  developments located closer to existing growth and service  
22                  centres.



1                   The Ecology Action Centre is opposed  
2                   to flat charges for the following eight reasons.

3                   One, the proposed charges are  
4                   unacceptable as to the criteria of fairness by class.  
5                   Simply, these charges are too low for low-density single  
6                   unit home developments and too high for multiple-unit  
7                   dwellings.

8                   Two, the flat charges will tend to  
9                   encourage the building of a disproportionate share of  
10                  low-density homes in far-flung areas of the suburbs and  
11                  rural areas as compared to multi-unit -- multiple-unit  
12                  dwellings units built in the condensed urban core and  
13                  other growth centres. These charges do not reflect the  
14                  goals of HRM's Regional Development Plan, nor do they make  
15                  any attempt to achieve the possible savings identified in  
16                  the Stantec report.

17                  Three, the proposed charges are not  
18                  defensible in relation to the expected cost of servicing  
19                  different forms of settlement. Specifically, the cost to  
20                  service widely-dispersed settlement will cost more than  
21                  servicing a number of apartments built all on one site  
22                  with one service connection.

1                   The reason for this is because HRM's  
2                   present municipal tax structure is based on property  
3                   assessment rather than the actual cost of service. The  
4                   encouragement of more suburban development will cause  
5                   fiscal problems for the city simply because the pattern of  
6                   servicing costs incurred will not be recovered by taxes  
7                   collected.

8                   Four, the proposed charges will expose  
9                   the Halifax Regional Water Commission to considerable  
10                  additional financial risk because of the additional costs  
11                  of servicing low-density development.

12                  Five, the proposed charges and the  
13                  rate base analysis make no attempt to reflect the actual  
14                  existing supply of suburban lots. Instead, by favouring  
15                  suburban over urban development by under-recovering the  
16                  suburban costs and over-recovering the urban costs, there  
17                  will be a tendency to increase the supply of suburban lots  
18                  far in excess of any kind of reasonable supply.

19                  Six, by undercharging for suburban  
20                  servicing costs, residents of HRM will be encouraged to  
21                  settle in the suburban areas. We know that sprawling  
22                  development patterns generate negative impacts, including

1 a disproportionate generation of greenhouse gases and  
2 negative impacts on human health because of a reliance on  
3 the automobile and lack of active transportation options.

4 Seven, the HRM's regional plan growth  
5 targets and other policies and the Halifax Regional Water  
6 Commission's proposed rates are not in harmony.

7 Eight, and final, through its IRP, the  
8 Halifax Regional Water Commission proposes to help the  
9 developers by building the trunk services for them and  
10 getting an equal contribution from all developers based on  
11 the number of units. What is unclear to the Ecology  
12 Action Centre is why Halifax Regional Water Commission  
13 wants to do this.

14 If Developer A wants to buy expensive  
15 valley land with arable soils and have cheap servicing  
16 where Developer B buys cheap land on a rocky hill and has  
17 expensive servicing, why should the HRM harmonize the  
18 costs? Let each developer bring services to and through  
19 their own subdivisions and have Halifax Regional Water  
20 Commission pay the over-sizing costs for trunk services.

21 To conclude, rather than charging flat  
22 rates, a superior method would be to charge by the square

1 foot of the dwelling. This should be adjusted for the lot  
2 size and the distance of the lot from water supply and  
3 sewage plants. In this instance, if new pipes had to be  
4 built to get to a new subdivision, there should be an  
5 incremental charge for this new infrastructure paid for by  
6 that subdivision.

7 Infrastructure charges, once  
8 collected, should be placed in reserve accounts.  
9 Transfers from these reserve accounts should not be  
10 allowed. This should prevent infrastructure charges  
11 collected from dense development in the core of the city  
12 from being used to finance even more suburban growth.

13 Thank you.

14 **THE CHAIR:** Thank you, Mr. Butler.

15 Okay, Mr. MacPherson, this is the  
16 panel?

17 **MR. MacPHERSON:** Yes, Mr. Chairman,  
18 this is our first panel with Ms. O'Toole, Mr. Hannem,  
19 Ms. MacKenzie, and Mr. Jorgensen.

20 I wonder if perhaps the -- you might  
21 wish to affirm them. Mr. Hannem can give his opening  
22 statement, then I'll have some brief direct, if that's

1 acceptable to the Board.

2 THE CHAIR: Sure.

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1 MS. CATHIE O'TOOLE, Affirmed:

2 MR. JAMIE HANNEM, Affirmed:

3 MS. KENDA MacKENZIE, Affirmed:

4 MR. JAMES JORGENSEN, Affirmed:

5 THE CHAIR: And Mr. Hannem?

6 OPENING STATEMENT - HALIFAX WATER COMMISSION

7 MR. HANNEM: Good morning, Mr. Vice-  
8 Chair.

9 Jamie Hannem, Director of Engineering  
10 and Information Services with Halifax Water, and I'm  
11 pleased to read our opening statement.

12 On July 26<sup>th</sup>, 2013, Halifax Water filed  
13 an application for approval of a Regional Development  
14 Charge. The approach adopted by Halifax Water is used in  
15 many other jurisdictions and is a practice for financing  
16 growth-related costs endorsed by the American Water Works  
17 Association and the Water Environment Federation.

18 Development of the charge included  
19 many stakeholder consultation meetings. Halifax Water has  
20 maintained dialogue with intervenors and interested  
21 parties throughout the process.

22 Halifax Water's Integrated Resource

1 Plan identified that the utility needs to spend  
2 \$2.6 billion over the next 30 years to maintain existing  
3 assets, be environmentally compliant and meet the need for  
4 new infrastructure caused by anticipated growth. The  
5 proposed charge would result in approximately 20 percent  
6 of the \$2.6 billion being paid by new development.

7 Consistent with cost causation  
8 principles, Halifax Water's philosophy is that the cost of  
9 servicing new growth should be borne by new developments.  
10 Halifax Water has attempted to ensure that the proposed  
11 charges are reasonable. To that end, Halifax Water  
12 partnered with the Halifax Regional Municipality to engage  
13 Gardner Pinfold to analyze the economic impact of existing  
14 and proposed development charges.

15 The proposed Regional Development  
16 Charge will replace three existing charges. This will  
17 result in a framework that is easier to understand and be  
18 more efficient to administer. It will be applied  
19 consistently to all new developments and address existing  
20 inequities within the current framework for development  
21 charges.

22 Halifax Water has attempted to address  
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1 many of the concerns raised by intervenors to ensure that  
2 only regional infrastructure required to service new  
3 growth is captured within the charge.

4 Halifax Water is mindful that any  
5 increase in development-related charges has an economic  
6 impact. Halifax Water has therefore structured the charge  
7 in a manner that balances economic impact and cash flow  
8 concerns for new development with the utility's desire to  
9 ensure new growth pays a fair share of growth-related  
10 costs.

11 Halifax Water has also sought to  
12 minimize the impacts on existing ratepayers as a result of  
13 those new developments. To that end, additional studies  
14 were conducted and, based on the findings of those  
15 studies, the proposed charge has reduced substantially  
16 from those initially proposed.

17 Based on valuable input gained from  
18 the stakeholder consultation process, the growth-related  
19 costs included within the calculation of the charge were  
20 reduced by approximately \$100 million.

21 The best information available has  
22 been used for these estimates. However, Halifax Water



1 recognizes that there is always some level of uncertainty  
2 with the introduction of a new charge of this type. To  
3 that end, Halifax Water has proposed the charge be  
4 adjusted every five years or when a condition changes that  
5 results in an impact of 15 percent in the charge.

6 Our goal is to establish a charge that  
7 will break even and not result in any surplus or deficit  
8 at the end of 30 years. Continued growth and development  
9 is vital to the economic prosperity of the Municipality  
10 and also provides a benefit to existing ratepayers.

11 Halifax Water has a key role in  
12 enabling growth by ensuring it will be able to meet the  
13 financial challenges associated with providing necessary  
14 water, wastewater and stormwater infrastructure. These  
15 services are vital to the residents and businesses of our  
16 region. With investment now and into the future, we will  
17 all benefit from the infrastructure that helps provide the  
18 economic environmental backbone for current and future  
19 generations.

20 Unfortunately, if Halifax Water does  
21 not have the revenues generated by a substantial increased  
22 development charge, the utility runs the risk of being

1       unable to meet the future demand for growth-related  
2       infrastructure.

3                       That completes the opening statement.

4       I would note that Halifax Water, for the benefit of all  
5       parties, has provided a summary document of the current  
6       charge calculation basically showing all the math on one  
7       sheet and the associated list of infrastructure.

8                       I believe this was distributed in  
9       advance to most of the parties, and we suggest that it's a  
10      document that could be used by all through these hearings  
11      for clarity of information.

12                      **THE CHAIR:**   Okay.   This obviously is  
13      the first time we've seen it, so -- is that correct, Mr.  
14      MacPherson?

15                      **MR. MacPHERSON:**   That's correct, Mr.  
16      Chair.   It was intended to, I guess, recapitulate the most  
17      recent information and as well as the revised  
18      infrastructure lists ---

19                      **THE CHAIR:**   Okay.   So ---

20                      **MR. MacPHERSON:**   --- reflecting those  
21      removed in the rebuttal.

22                      **THE CHAIR:**   Okay.   So perhaps before

1 we mark that one, do you want to speak to the proof of --  
2 proof of advertisement, Mr. MacPherson? I think you filed  
3 that.

4 **MR. MacPHERSON:** Yes, I filed with the  
5 clerk proof of advertisement, Mr. Chair.

6 **THE CHAIR:** Okay. So we'll mark that  
7 as H-22.

8 **MR. MacPHERSON:** Thank you.

9 **--- EXHIBIT NO. H-22:**

10 Proof of Advertising

11 **THE CHAIR:** And then the summary --  
12 the summary Mr. Hannem spoke to, we'll mark that as H-23.

13 **--- EXHIBIT NO. H-23:**

14 Proposed Wastewater Calculation  
15 Summary

16 **MR. HANNEM:** Thank you, Mr. Chairman.

17 **THE CHAIR:** Okay. So Mr. MacPherson,  
18 you want to produce -- or you're going to do some direct  
19 examination?

20 **MR. MacPHERSON:** I do have some brief  
21 direct, Mr. Chairman, beginning with Mr. Hannem.

22 **DIRECT EXAMINATION BY MR. MacPHERSON**

1                   **MR. MacPHERSON:** Mr. Hannem, you're  
2 employed by the Halifax Regional Water Commission?

3                   **MR. HANNEM:** Yes.

4                   **MR. MacPHERSON:** And what is your  
5 position with HRWC?

6                   **MR. HANNEM:** My position is the  
7 Director of Engineering and Information Services with  
8 Halifax Water.

9                   **MR. MacPHERSON:** And for what period  
10 of time have you been in that position?

11                   **MR. HANNEM:** I've been in that exact  
12 role since 2007, but I've been in a similar role since  
13 1994 with the evolution of the utility's role in that  
14 context.

15                   **MR. MacPHERSON:** And can you provide a  
16 general description of the duties of that position?

17                   **MR. HANNEM:** Yes. As the Director of  
18 the Engineering and Information Services Department, I  
19 lead a team of technical and professional staff in the  
20 areas of asset management, master planning, regulatory  
21 approval, capital budgeting, capital project delivery and  
22 information services as they relate to water, wastewater

1 and stormwater infrastructure.

2 **MR. MacPHERSON:** Okay. Have you been  
3 involved with this application for -- as it relates to a  
4 Regional Development Charge?

5 **MR. HANNEM:** Yes.

6 **MR. MacPHERSON:** Can you describe your  
7 involvement?

8 **MR. HANNEM:** My involvement as the  
9 Director responsible for the delivery of the Regional  
10 Development Charge, I would have been the team lead that  
11 pulled together the variety of in-house staff and external  
12 consultants that developed the methodology and the  
13 calculations, provided a senior oversight role for policy  
14 type discussions and technical discussions, and ultimately  
15 had the responsibility to deliver the application.

16 **MR. MacPHERSON:** Are you familiar with  
17 a document which is in this proceeding, the Halifax  
18 Regional Water Commission Regional Wastewater Functional  
19 Plan?

20 **MR. HANNEM:** Yes.

21 **MR. MacPHERSON:** Okay. And can you  
22 describe what that plan is and what role, if any, you had

1 in its development?

2 **MR. HANNEM:** The Regional Wastewater  
3 Functional Plan is a functional plan that got its  
4 definition from HRM's Regional Plan whereby a functional  
5 plan for wastewater service was proposed to understand the  
6 existing capacity of the regional infrastructure within  
7 our system and model and develop the impact that proposed  
8 growth would have on it and develop reasonable scenarios  
9 to provide infrastructure to support that growth.

10 My role as Director of Engineering and  
11 Information Services, I was directly responsible to ensure  
12 that project got completed and provided a high level  
13 oversight role with the technical staff that delivered the  
14 project.

15 **MR. MacPHERSON:** And what relevance,  
16 if any, does the Regional Wastewater Functional Plan have  
17 to the information which is contained in this application  
18 for a Regional Development Charge?

19 **MR. HANNEM:** The Regional Wastewater  
20 Functional Plan modelled and delivered a scenario of  
21 regional growth-related infrastructure for wastewater. It  
22 was then utilized as an input to the Integrated Resource

1 Plan that was completed and was also the underlying  
2 infrastructure list that formed the Regional Development  
3 Charge calculation.

4 **MR. MacPHERSON:** Okay. So we started  
5 off with the Regional Wastewater Functional Plan.

6 You just mentioned the Integrated  
7 Resource Plan. First of all, are you familiar with that  
8 document?

9 **MR. HANNEM:** Yes.

10 **MR. MacPHERSON:** And can you describe  
11 what it is?

12 **MR. HANNEM:** The Integrated Resource  
13 Plan is a master plan approach to look at the -- and  
14 understand the infrastructure requirements within Halifax  
15 Water for water, wastewater and storm utility across all  
16 aspects of our activities that would generally include  
17 asset renewal, environmental compliance and growth.

18 So it was an all-encompassing study  
19 that looked at our long-term infrastructure requirements  
20 across all three asset classes for all three drivers of  
21 infrastructure. And that's the number we referenced, the  
22 \$2.6 billion in infrastructure was the total investment

1       that the IRP identified.

2                       That was a master plan that the UARB,  
3       in a recent rate decision, asked us to proceed and deliver  
4       with to help start to give the utility a vision of the  
5       long-term capital responsibilities.

6                       **MR. MacPHERSON:** And did you have any  
7       role in the development of the Integrated Resource Plan?

8                       **MR. HANNEM:** Yes.

9                       **MR. MacPHERSON:** Can you describe that  
10      role?

11                      **MR. HANNEM:** Yes. As the Director of  
12      Engineering and Information Services, I would have been  
13      responsible for the completion and delivery of that  
14      project and provided the high level oversight to the  
15      technical staff that developed and delivered the project.

16                      **MR. MacPHERSON:** And what is the  
17      relationship between the information in the IRP and the  
18      information in this application?

19                      **MR. HANNEM:** The Integrated Resource  
20      Plan was a master plan that would have filtered the core  
21      input from the Regional Wastewater Functional Plan in  
22      finalizing the regional infrastructure lists that were the



1 underlying component of the Regional Development Charge  
2 calculation.

3 **MR. MacPHERSON:** And finally, coming  
4 forward to the Regional Development Charge, what was your  
5 role -- in having been through the Regional Wastewater  
6 Functional Plan and the IRP, what was your role in  
7 preparing the application that's currently before the  
8 Board?

9 **MR. HANNEM:** So I was the Director  
10 responsible for completing the Regional Development  
11 Charge. I would have acted as the team lead that would  
12 have consolidated the internal staff and a variety of  
13 consultants that worked on the project, provided high  
14 level policy and technical oversight, and ensured that the  
15 application was completed and delivered.

16 **MR. MacPHERSON:** And is the  
17 information contained in this application true and  
18 accurate, to the best of your knowledge?

19 **MR. HANNEM:** Yes.

20 **MR. MacPHERSON:** So by application, I  
21 mean application, IRs and the various iterations which ---

22 **MR. HANNEM:** Yes.

1                   **MR. MacPHERSON:** --- we've been  
2 through. Okay. Thank you.

3                   Ms. O'Toole, you are employed by the  
4 Halifax Regional Water Commission?

5                   **MS. O'TOOLE:** That's correct.

6                   **MR. MacPHERSON:** And in what position?

7                   **MS. O'TOOLE:** I'm the Director of  
8 Finance and Customer Service.

9                   **MR. MacPHERSON:** And for what period  
10 of time?

11                  **MS. O'TOOLE:** I have been employed  
12 there for two years and nine months.

13                  **MR. MacPHERSON:** Okay. And what, in  
14 general, are the duties of that position?

15                  **MS. O'TOOLE:** I fulfil the duties of  
16 the Chief Financial Officer, so I oversee the Finance  
17 Department which includes procurement, accounting and  
18 budgeting, the metering and billing section, and the  
19 Customer Service Department.

20                  **MR. MacPHERSON:** I went through with  
21 Mr. Hannem the various documents which have contributed to  
22 this rate application; can you describe what role, if any,

1       you had in the development of this application?

2                   **MS. O'TOOLE:** I played a supportive  
3       role to the Engineering Department and ensured that  
4       numbers that were presented tied through documents to the  
5       best of our ability and provided advice on matters of  
6       policies, particularly issues that impacted our future  
7       rates and financing.

8                   **MR. MacPHERSON:** And is the  
9       information contained in this application to which you had  
10      input true and accurate, to the best of your knowledge?

11                   **MS. O'TOOLE:** Yes.

12                   **MR. MacPHERSON:** Ms. MacKenzie, you're  
13      employed by the Halifax Regional Water Commission?

14                   **MS. MacKENZIE:** Yes.

15                   **MR. MacPHERSON:** And in what position?

16                   **MS. MacKENZIE:** I am the Manager of  
17      Engineering Approvals within the Engineering and IS  
18      Department.

19                   **MR. MacPHERSON:** And for what period  
20      of time have you held that position?

21                   **MS. MacKENZIE:** I have been in that  
22      role for approximately five and a half years.

1                   **MR. MacPHERSON:** Prior to being  
2 employed by the Halifax Regional Water Commission, who was  
3 your employer?

4                   **MS. MacKENZIE:** I was working with HRM  
5 at the time.

6                   **MR. MacPHERSON:** For what period of  
7 time?

8                   **MS. MacKENZIE:** Approximately seven  
9 and a half years.

10                  **MR. MacPHERSON:** And what position did  
11 you -- what was your final position with HRM?

12                  **MS. MacKENZIE:** My final position  
13 prior to joining Halifax Water Commission was in the  
14 Engineering Capital Costs Contribution Department, with  
15 infrastructure and asset management. And that was about a  
16 year, and previous to that I had been development engineer  
17 for the Dartmouth Region.

18                  **MR. MacPHERSON:** And can you -- coming  
19 back to your current position as Manager of Engineering  
20 Approvals with HRWC, can you describe the general duties  
21 of that position?

22                  **MS. MacKENZIE:** Okay. As the Manager

1 of the Engineering Approvals group I oversee staff that  
2 review and approve building permits, subdivision  
3 applications, both minor and major, whereby services are  
4 extended, water mains, sewer mains and stormwater mains.  
5 We also are responsible for commenting on planning  
6 applications through HRM's planning process for re-zonings  
7 and development agreements. As well, we provide support  
8 on Regional Plan updates and reviews, and a review of  
9 growth centre developments where there's going to be a  
10 proposed service extension.

11 As well, coming out of those projects,  
12 for master planning communities where secondary plan is  
13 being implemented and there is a need for master plan  
14 infrastructure, we are a direct support to that in  
15 developing capital cost contribution charges, where  
16 appropriate, for oversized infrastructure. And on a  
17 regular basis we are tasked with the management of the  
18 existing CCC, or capital cost charge, areas, and the  
19 development of new ones.

20 **MR. MacPHERSON:** Now, there has been  
21 mention obviously of the Regional Wastewater Functional  
22 Plan. Are you familiar with that document?

1                   **MS. MacKENZIE:** Yes, I am.

2                   **MR. MacPHERSON:** What role, if any,  
3 did you have in the preparation of the Regional Wastewater  
4 Functional Plan?

5                   **MS. MacKENZIE:** I was the project  
6 manager for that project.

7                   **MR. MacPHERSON:** And in that role what  
8 tasks were you responsible for?

9                   **MS. MacKENZIE:** As the project manager  
10 for that project, I was responsible for direct  
11 relationships with the consulting team which was comprised  
12 of CBCL Limited and AECOM and the organization of  
13 stakeholder meetings, both internal and external, and the  
14 deliverables of that overall project looking at the  
15 regional wastewater that's required to provide support for  
16 the growth that's anticipated.

17                   **MR. MacPHERSON:** And just for the  
18 purposes of, I guess, of the transcript and clarity of  
19 everyone here, you referred to AECOM which I believe  
20 certain of its reports are in evidence and is spelled A-E-  
21 C-O-M, all in capitals?

22                   **MS. MacKENZIE:** Correct.

1                   **MR. MacPHERSON:** Are you familiar with  
2 the Integrated Resource Plan?

3                   **MS. MacKENZIE:** Yes, I am.

4                   **MR. MacPHERSON:** And what role, if  
5 any, did you have in the development of the IRP?

6                   **MS. MacKENZIE:** I played a support  
7 role coordinating, as Mr. Hannem had indicated previous.  
8 The Regional Wastewater Functional Plan had outcomes that  
9 were a direct feed into the Integrated Resource Plan, and  
10 where the project manager for the Integrated Resource Plan  
11 needed to coordinate deliverables between the two project  
12 teams, I was tasked with ensuring that the project team we  
13 had for the Functional Plan was able to deliver those to  
14 the Integrated Resource Plan Team.

15                   **MR. MacPHERSON:** And who at the  
16 Halifax Regional Water Commission took the lead in the  
17 development of the IRP?

18                   **MS. MacKENZIE:** That was Valerie  
19 Williams.

20                   **MR. MacPHERSON:** And her position is?

21                   **MS. MacKENZIE:** She is the Manager of  
22 the Asset Management Group.

1                   **MR. MacPHERSON:** What role, if any,  
2 did you play in the development of the regional charge, in  
3 particular the application and documents that are  
4 currently before this Board in that regard?

5                   **MS. MacKENZIE:** With the development  
6 of the Regional Development Charge, I played a  
7 coordinating role for the stakeholder engagement  
8 management of some of the technical reports that are  
9 contained within the application, development of the  
10 charge like we see within the application, and addressing  
11 the information requests and such as the application  
12 progressed.

13                   **MR. MacPHERSON:** Did you have any  
14 involvement in the stakeholder engagement process?

15                   **MS. MacKENZIE:** Yes, I did.

16                   **MR. MacPHERSON:** Can you describe that  
17 involvement?

18                   **MS. MacKENZIE:** At a high level, I was  
19 tasked with setting up the stakeholder meetings reaching  
20 out to the stakeholders that we saw that would be  
21 potentially impacted by the charge and trying to develop a  
22 process for that.



1                   **MR. MacPHERSON:** And is the  
2 information contained in this application true and  
3 accurate, to the best of your knowledge?

4                   **MS. MacKENZIE:** Yes, it is.

5                   **MR. MacPHERSON:** Thank you.

6                   Mr. Jorgensen?

7                   **MR. JORGENSEN:** Yes.

8                   **MR. MacPHERSON:** By whom are you  
9 employed?

10                  **MR. JORGENSEN:** BluePlan Engineering  
11 Consultants.

12                  **MR. MacPHERSON:** And what is your  
13 position with that company?

14                  **MR. JORGENSEN:** I'm the infrastructure  
15 planning technical leader.

16                  **MR. MacPHERSON:** And have you filed a  
17 résumé in regard to your educational and employment  
18 background in this matter?

19                  **MR. JORGENSEN:** Yes.

20                  **MR. MacPHERSON:** And that is, I  
21 believe, an attachment to Exhibit H-16? If we might -- at  
22 the end, I believe, of the Halifax Regional Water rebuttal  
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1 evidence?

2 **MR. JORGENSEN:** Yes, the final two  
3 pages of this.

4 **MR. MacPHERSON:** Can you see a  
5 document on the screen before you that is a portion of  
6 Exhibit H-16; is that your résumé?

7 **MR. JORGENSEN:** It is.

8 **MR. MacPHERSON:** And looking first at  
9 Educational Background, can you describe for the Board  
10 what is your education.

11 **MR. JORGENSEN:** So I have a geography  
12 degree from the University of Plymouth in the United  
13 Kingdom, which is a Bachelor's Honours degree.

14 **MR. MacPHERSON:** And do you have any  
15 professional registrations or designations?

16 **MR. JORGENSEN:** Yes.

17 **MR. MacPHERSON:** And those are listed  
18 on the screen?

19 **MR. JORGENSEN:** Yes.

20 **MR. MacPHERSON:** Now, the first of  
21 those is a Member of the Chartered Institute of Water and  
22 Environmental Management. Can you inform the Board what

1 is the Institute of Water and Environmental Management?

2 **MR. JORGENSEN:** So CIWEM is a chartered  
3 institution. It's an organization which promotes the  
4 public benefit of sustainable and green environment for  
5 our world.

6 **MR. MacPHERSON:** Okay. And below that  
7 it indicates that you are Chartered Water and  
8 Environmental Manager by -- how does one obtain that  
9 designation?

10 **MR. JORGENSEN:** So through CIWEM  
11 there's two designations that you have upon full  
12 membership. You have the M-CIWEM when you become a member  
13 and then also if you go through the entire process you can  
14 become a Chartered Water and Environmental Manager.

15 I have both designations. To achieve  
16 that you need to undertake a series of 10 mandatory  
17 competencies which need to get approved by a Fellow of the  
18 organization.

19 Upon completion of that aspect, you  
20 then need to undertake a project report and a career  
21 report outlining where you've come from in your career and  
22 also to discuss in detail some of the projects that you've

1     been involved in. If they're acceptable, you are then  
2     asked for -- to attend an interview process whereby a  
3     panel of Fellows and members of the organization will ask  
4     you questions regarding your competence and  
5     professionalism and then, ultimately, accept or reject  
6     you.

7                     **MR. MacPHERSON:** And upon acceptance,  
8     you have the designation of CIWEM?

9                     **MR. JORGENSEN:** Correct.

10                    **MR. MacPHERSON:** Okay. Now, the  
11     second designation is Chartered Environmentalist.

12                    Can you explain for the Board, first  
13     of all, by which organization is that designation granted?

14                    **MR. JORGENSEN:** So that's from the  
15     Society of the Environment, which is -- they're an  
16     umbrella organization which allow related organizations  
17     such as CIWEM, such as the Institute of Chartered  
18     Engineers to allow them to designate the Chartered  
19     Environmentalist.

20                    **MR. MacPHERSON:** Okay. And can you  
21     describe the process by which one becomes a Chartered  
22     Environmentalist?

1                   **MR. JORGENSEN:** So for Chartered  
2 Environmentalist, it follows the same approach as the  
3 CIWEM, the only difference being is, upon your interview,  
4 a member of the Society of the Environment is present on  
5 the panel which asks you questions.

6                   **MR. MacPHERSON:** Great. Okay. The  
7 next designation is Member of the Institute of Asset  
8 Management.

9                   Can you describe that institute and  
10 the significance of being a member of it?

11                   **MR. JORGENSEN:** So the institute's  
12 focus is for all professionals who manage, implement or  
13 take care of any physical assets. To achieve the  
14 designation, you would go through a process of outlining  
15 your competence, again on a set of prescribed  
16 competencies that are given by the institution. There's  
17 no interview process with that institution.

18                   **MR. MacPHERSON:** Okay. And finally,  
19 you're a member of an asset management committee.

20                   Can you, I guess, explain first of all  
21 what the acronyms are and what that involves?

22                   **MR. JORGENSEN:** So WEAO is the Water

1 Environment Association of Ontario and the OWWA is the  
2 Ontario Water Works Association, so that they work  
3 together, and I sit on the asset management committee  
4 under the WEAO organization.

5 **MR. MacPHERSON:** Okay. And following  
6 down with work experience, if we can start, I guess, at  
7 the bottom with AECOM UK, and from 2009 to 2011 you were a  
8 Graduate Engineer to Associate Director.

9 Can you explain exactly, first of all,  
10 what ACOM -- AECOM, I'm sorry -- AECOM UK does and,  
11 secondly, your role there during the course of that nine-  
12 year period?

13 **MR. JORGENSEN:** Sure. So AECOM is a  
14 global engineering consultancy providing engineering  
15 services and many others. It's a multi-disciplinary  
16 consultancy.

17 In 2002, I started as a Graduate  
18 Engineer and, upon leaving AECOM UK in 2011, I was the  
19 Associate Director. So by that stage, I was managing some  
20 other staff and managing projects and being the technical  
21 lead, so being responsible for technical outputs to  
22 clients.

1                   **MR. MacPHERSON:** Now, obviously this  
2 application involves a utility that's engaged in water and  
3 wastewater. What, if any, of your working experience at  
4 AECOM UK was in that area?

5                   **MR. JORGENSEN:** All of it. So my  
6 entire career has been focused on water, and primarily  
7 wastewater aspects. In the UK, our primary client was a  
8 water company. So Southwest Water in particular was a  
9 consistent client throughout that period, working on  
10 behalf of them. And the types of work that I was  
11 undertaking were infrastructure planning, wastewater  
12 planning type projects.

13                   **MR. MacPHERSON:** In 2011, you -- it  
14 appears you began employment with AECOM Canada Limited.

15                   **MR. JORGENSEN:** Yeah. So it's  
16 essentially the same global company, and it was a transfer  
17 from the UK to Canada. So I took up a position in Canada  
18 as the Master Planning Practice Leader, which to some  
19 extent is the Canadian terminology for the infrastructure  
20 planning type work that I was doing in the UK.

21                   **MR. MacPHERSON:** So you were working  
22 again in the water and wastewater areas.

1                   **MR. JORGENSEN:** Correct.

2                   **MR. MacPHERSON:** Okay. And finally,  
3 your current employer is BluePlan Engineering Consultants  
4 Limited.

5                   First of all, can you tell the Board  
6 what BluePlan Engineering Consultants Limited do?

7                   **MR. JORGENSEN:** So we're an  
8 engineering consultant, but we're far smaller than AECOM.  
9 We specialize in infrastructure planning, hydraulic  
10 modelling and asset management.

11                  **MR. MacPHERSON:** And what functions do  
12 you perform at that firm?

13                  **MR. JORGENSEN:** As I said, I'm the  
14 Technical Leader in the infrastructure planning group  
15 there, and I'm responsible for technical outputs, managing  
16 projects, all within the water, wastewater, infrastructure  
17 planning, asset management realm.

18                  **MR. MacPHERSON:** Okay. So if we can  
19 just go back for one moment to AECOM Canada Limited, did  
20 that company provide any services to Halifax Water with  
21 which you were involved?

22                  **MR. JORGENSEN:** Yes.



1                   **MR. MacPHERSON:** Can you describe what  
2 they are?

3                   **MR. JORGENSEN:** So AECOM Canada was  
4 the consultant working with CBCL for the Regional  
5 Wastewater Functional Plan on behalf of Halifax Water.

6                   **THE CHAIR:** I'm sorry; that was the --  
7 which plan?

8                   **MR. JORGENSEN:** The Regional  
9 Wastewater Functional Plan -- the functional plan.

10                  **THE CHAIR:** Thank you.

11                  **MR. MacPHERSON:** And on behalf of  
12 AECOM Canada, were you involved with the development of  
13 that plan?

14                  **MR. JORGENSEN:** Yes.

15                  **MR. MacPHERSON:** Okay. And can you  
16 describe your involvement?

17                  **MR. JORGENSEN:** I was the technical  
18 lead, so myself and the project manager from the AECOM  
19 team were the prime people that were liaising with the  
20 client and also CBCL, the other consultant team working on  
21 the project.

22                  **MR. MacPHERSON:** Okay. Moving forward

1 to BluePlan, what services, if any, have they provided to  
2 the Halifax Regional Water Commission, and what has your  
3 involvement been with the provision of those services?

4 **MR. JORGENSEN:** Sure. I'll just jump  
5 back quickly ---

6 **MR. MacPHERSON:** Sure.

7 **MR. JORGENSEN:** --- to AECOM Canada.  
8 So under AECOM Canada, I was also  
9 working on the review document, the RDC review document,  
10 which is pages -- starts 179 of the full application of  
11 evidence, H-1. So that was under -- when I was at AECOM.

12 **MR. MacPHERSON:** So you had input into  
13 the development of that document.

14 **MR. JORGENSEN:** I was the project  
15 manager and technical lead for that aspect of work.

16 **MR. MacPHERSON:** In non-engineering  
17 terms a lawyer might understand, did you write it?

18 **MR. JORGENSEN:** I was the prime writer  
19 ---

20 **MR. MacPHERSON:** Okay.

21 **MR. JORGENSEN:** --- so I had the  
22 ultimate responsibility in terms of final review before

1 issue to client.

2 There was a larger project team who I  
3 worked with in order to put it together, but ultimately, I  
4 was responsible.

5 **MR. MacPHERSON:** Right. So then  
6 moving forward to BluePlan ---

7 **MR. JORGENSEN:** Yeah.

8 **MR. MacPHERSON:** --- can you describe  
9 the services they have provided to Halifax Regional Water  
10 Commission and your involvement with it?

11 **MR. JORGENSEN:** So under direct  
12 contract from BluePlan to Halifax Water, I've been  
13 assisting with the support work as part of this hearing.

14 **MR. MacPHERSON:** Okay. And that  
15 flowed, I gather, from your work at AECOM Canada?

16 **MR. JORGENSEN:** Correct, yes. It was  
17 a continuation, really, of the knowledge that I'd gained  
18 through the functional plan, the development charge  
19 report.

20 **MR. MacPHERSON:** Now, obviously this  
21 plan relates to Regional Development Charges.

22 What experience, if any, have you had

1 in regard to the formulation of Regional Development  
2 Charges?

3 **MR. JORGENSEN:** Sure. So one of the  
4 key things that I work on in Canada is master plans in --  
5 though many of them, I suppose most relevant would be the  
6 Region of Peal, which is listed on my resume, and then  
7 City of Cambridge. And currently, we're undertaking City  
8 of Brantford master plan, all of which will have a  
9 development charge component in order to align the capital  
10 program that are developed into a capital program  
11 applicable for a development charge input.

12 **MR. MacPHERSON:** And all three of  
13 those municipalities are in Ontario, as I understand it.

14 **MR. JORGENSEN:** That's correct.

15 **MR. MacPHERSON:** And in Ontario, which  
16 entity led these development charges?

17 **MR. JORGENSEN:** So it's a provincial  
18 law, ultimately, and then beneath that it's  
19 municipalities' council have by-laws.

20 **MR. MacPHERSON:** And prior to that, in  
21 the UK, did you have experience with similar types of  
22 charges?

1                   **MR. JORGENSEN:** Similar, yes, but the  
2 process is slightly different. So I assisted water  
3 companies, primarily South West Water and Anglian Water,  
4 with the development of their submissions to the water  
5 regulator, Ofwat. So every five years, water companies  
6 are required to submit their required -- or their believed  
7 required -- expenditures for the following five years,  
8 which are then subject to audit by the regulator and then  
9 ultimately there will be a decision as to whether or not  
10 the water company can increase rates to pay for that  
11 required work.

12                   **MR. MacPHERSON:** Okay.

13                   **MR. JORGENSEN:** So similar but  
14 different.

15                   **MR. MacPHERSON:** Right.

16                   Your résumé also indicates that you  
17 have been involved in various rate studies. I think at  
18 page 2 of that résumé, at the top.

19                   **MR. JORGENSEN:** Yeah. So very related  
20 but often put under the category of asset management, the  
21 rate reviews I've undertaken in Canada; Town of Woolwich,  
22 which has recently completed; Township of Mapleton which  
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1 is an asset management plan under the Ministry of  
2 Infrastructure, that's ongoing due to be submitted by  
3 Christmas; and then the City of Temiskaming Shores which I  
4 undertook when I was with AECOM Canada.

5 **MR. MacPHERSON:** Right. As well, in  
6 one of the items which is mentioned during the course of  
7 -- in some of the documentation, at least, in this  
8 application is hydraulic modelling. Do you have any  
9 experience with hydraulic modelling?

10 **MR. JORGENSEN:** Yes.

11 **MR. MacPHERSON:** Can you describe that  
12 experience, please?

13 **MR. JORGENSEN:** Yeah. So I've been  
14 participating in hydraulic modelling activities since I  
15 started with AECOM UK in 2002, primarily using one  
16 specific software in the UK but then, since then, in  
17 Canada I've been involved in the Region of Peel wastewater  
18 hydraulic model; City of Cambridge, which I was the lead  
19 modeller overseeing the calibration and build of that  
20 model. I also worked closely with the Halifax water model  
21 after it was built and calibrated by CBCL.

22 **MR. MacPHERSON:** Right.

1                   **MR. JORGENSEN:** There's others on  
2 there.

3                   **MR. MacPHERSON:** Thank you, Mr.  
4 Jorgensen.

5                   Mr. Chair, we would ask that Mr.  
6 Jorgensen be qualified as an expert in the development of  
7 master plans, the development of development charges, and  
8 hydraulic modelling.

9                   And those are our questions.

10                  **THE CHAIR:** Do any parties have  
11 questions in relation to qualifications?

12                  **MR. GRANT:** I have several, Mr. Chair,  
13 if I may?

14                  **THE CHAIR:** Thank you.

15                  **CROSS-EXAMINATION BY MR. GRANT (ON QUALIFICATIONS)**

16                  **MR. GRANT:** Mr. Jorgensen, where is  
17 the Chartered Institute of Water and Environmental  
18 Management headquartered?

19                  **MR. JORGENSEN:** The CIWEM is  
20 headquartered in the UK.

21                  **MR. GRANT:** Okay, so it's a UK  
22 organization?

1                   **MR. JORGENSEN:** That's where it's  
2                   headquartered.

3                   **MR. GRANT:** Yeah. Does it have a  
4                   Canadian arm?

5                   **MR. JORGENSEN:** It doesn't have a  
6                   specific Canadian arm, although there are members in  
7                   Canada.

8                   **MR. GRANT:** Mr. Jorgensen, you are ---

9                   **MR. JORGENSEN:** It's a worldwide  
10                  organization.

11                  **MR. GRANT:** You're not a professional  
12                  engineer?

13                  **MR. JORGENSEN:** No.

14                  **MR. GRANT:** Thank you. Those are my  
15                  questions.

16                  **THE CHAIR:** Mr. Larkin, any questions?

17                  **MR. LARKIN:** No, thank you.

18                  **THE CHAIR:** Mr. Mahody?

19                  **MR. MAHODY:** No, thank you, Mr. Chair.

20                  **THE CHAIR:** And Mr. Butler?

21                  **MR. BUTLER:** No.

22                  **QUESTIONS FROM THE CHAIR**



1                   **THE CHAIR:** I just have two questions  
2 Mr. Jorgensen. The -- or one question. The master plans  
3 in your résumé, I note that they're all undertaken  
4 essentially within the last year.

5                   **MR. JORGENSEN:** Well yeah, two years  
6 really.

7                   **THE CHAIR:** Okay, 2012 and 2013. So  
8 my question is ---

9                   **MR. JORGENSEN:** They are more about  
10 completion dates. So the Region of Peel I've been working  
11 on since I've arrived in Canada in 2011, for example.

12                   **THE CHAIR:** Okay.

13                   **MR. JORGENSEN:** However, it's only --  
14 well, it's still not formally complete yet.

15                   **THE CHAIR:** Okay. Okay, thank you.

16                               Anything rising from that? Any  
17 comments relating to qualifications?

18                               Okay. So Mr. MacPherson, he's so  
19 qualified.

20                   **MR. MacPHERSON:** Thank you, Mr. Chair,  
21 those are our questions.

22                   **THE CHAIR:** So is there any preference

1 in relation to cross-examination? Mr. Grant, are you  
2 going first I understand, or is that your understanding as  
3 well?

4 **MR. GRANT:** That's correct, Mr. Chair.

5 **THE CHAIR:** Did you want to do it from  
6 there, or did you want to move? It's up to you.

7 **MR. GRANT:** I think I'm fine from here  
8 if I could get Mr. Yates maybe to move a little to the  
9 right?

10 **(LAUGHTER)**

11 **MR. GRANT:** Or to take his head off,  
12 his choice. Thank you.

13 **CROSS-EXAMINATION BY MR. GRANT**

14 **MR. GRANT:** So just to maybe start  
15 off, panel, with some general propositions. The  
16 Regional Development Charge as it's being developed, and I  
17 may say, just in terms of the materiality we're focusing  
18 on, the wastewater side rather than the water side, but I  
19 suppose some of the questions may pertain to both, but the  
20 Regional Development Charge as it is developed is intended  
21 to recover from new growth the projected cost of  
22 infrastructure required to service that growth over the

1 next 30 years. Is that correct?

2 **MR. HANNEM:** I would qualify that by  
3 saying it is the regional component of the infrastructure  
4 required to support the growth. And the clarity is that,  
5 you know, if a new subdivision is being built, there are  
6 -- as described in our application, there is local  
7 infrastructure the developer would have to build, there is  
8 area master infrastructure that they would have to build,  
9 and the current Regional Development Charge is about  
10 recovering the costs for the regional component of the  
11 infrastructure. Otherwise, I would agree with you.

12 **MR. GRANT:** Thank you. And -- thank  
13 you for that qualification.

14 So you have to design the charge, you  
15 have to identify what that regional infrastructure which  
16 is required over the next 30 years is; correct?

17 **MR. HANNEM:** That is correct.

18 **MR. GRANT:** And there are a number of  
19 other assumptions that HRWC and its consultants have to  
20 make in order to determine the size of that  
21 infrastructure; correct?

22 **MR. HANNEM:** Correct.

1                   **MR. GRANT:** All right. And one of  
2                   those assumptions relates to the projected population  
3                   growth for the serviced area of the municipality?

4                   **MR. HANNEM:** That is correct.

5                   **MR. GRANT:** All right. And if the  
6                   population growth assumptions are too high, potentially  
7                   more infrastructure will be projected to be required than  
8                   will actually be required in fact?

9                   **MR. HANNEM:** If the population is  
10                  higher we would require more infrastructure, yes.

11                  **MR. GRANT:** Yeah. And if you're -- if  
12                  the projections that you're relying upon are too high for  
13                  population then you may have included in your 30-year  
14                  infrastructure plan, infrastructure that will not be  
15                  required as time passes?

16                  **MR. HANNEM:** That's a correct  
17                  statement.

18                  **MR. GRANT:** Right. If the population  
19                  growth estimates are incorrect, the timing at which the  
20                  infrastructure -- the regional infrastructure that forms  
21                  part of the proposed Regional Development Charge -- may  
22                  change; correct?

1                   **MR. HANNEM:** It may change.

2                   **MR. GRANT:** Right. It may -- it may  
3 be required sooner, or it may be required later, or not at  
4 all within the 30-year timeframe.

5                   **MR. HANNEM:** That's correct. There's  
6 many variables that may change that timing.

7                   **MR. GRANT:** Okay. Another assumption  
8 that you make in preparing the Regional Development Charge  
9 is assumptions regarding the amount of water consumed by  
10 new customers of the utility; correct?

11                   **MR. HANNEM:** Correct.

12                   **MR. GRANT:** And the assumptions  
13 regarding the consumption levels of new customers will  
14 drive, in part, the amount of wastewater that has to be  
15 treated by Halifax Water?

16                   **MR. HANNEM:** Correct.

17                   **MR. GRANT:** So it may either reduce  
18 the capacity of the existing facilities or increase the  
19 capacity of the existing facilities?

20                   **MR. HANNEM:** In part, yes.

21                   **MR. GRANT:** Right. Now, another  
22 assumption that you have to make -- you had to make with

1 the assistance of your consultants was the amount of  
2 wastewater which will be generated both from the existing  
3 -- from existing areas of development and the projected  
4 new growth development over the next 30 years. Correct?

5 MR. HANNEM: Correct.

6 MR. GRANT: And that is, as we  
7 determined a moment ago, partly a function of the water  
8 consumption levels; correct?

9 MR. HANNEM: Correct.

10 MR. GRANT: But it's also -- it also  
11 has to take into account inflow and infiltration into the  
12 wastewater system; correct?

13 MR. HANNEM: correct.

14 MR. GRANT: And so you had to make  
15 some assumptions regarding I&I generation rates for new  
16 customers; correct?

17 MR. HANNEM: Correct.

18 MR. GRANT: And if those assumptions  
19 are incorrect, they may affect the timing of the  
20 infrastructure that's required to regional infrastructure  
21 that's required to accommodate anticipated growth;  
22 correct?

1                   **MR. HANNEM:** Correct.

2                   **MR. GRANT:** It may postpone some of  
3 that infrastructure right outside the 30-year time period;  
4 right?

5                   **MR. HANNEM:** I think it's fair to say  
6 it could impact the timing.

7                   **MR. GRANT:** All right.

8                   Another assumption that you had to  
9 make in developing the Regional Development Charge is the  
10 settlement patterns for new growth; correct?

11                   **MR. HANNEM:** Yeah, I just want to be  
12 clear, and I'll just refer to Ms. MacKenzie of whether we  
13 made those assumptions or those were part of the  
14 information provided by the Municipality. So if I might,  
15 I'd ask Ms. MacKenzie to reply.

16                   **MR. GRANT:** Thank you.

17                   **MS. MacKENZIE:** Yes. With regards to  
18 the settlement patterns, we consulted with HRM Regional  
19 Planning Staff. They had population projections from work  
20 that they were doing in conjunction with the existing  
21 Regional Plan that was approved in 2006 and looking  
22 forward to the RP+5 which is the Regional Plan update that

1       they're under -- currently underway with.

2                       And we sought their input on where  
3       growth centres were desired under the Regional Plan. And  
4       so those patterns and areas were identified by HRM staff.

5                       **MR. GRANT:** Yeah. What year was that  
6       consultation?

7                       **MS. MacKENZIE:** It would have began, I  
8       believe, the latter part of 2011 into 2012.

9                       **MR. GRANT:** Did that consultation feed  
10      into the Regional Wastewater Functional Plan?

11                      **MS. MacKENZIE:** Yes, it provided  
12      information to both the Regional Wastewater Functional  
13      Plan and the Integrated Resource Plan by default.

14                      **MR. GRANT:** For the purposes of  
15      preparing the RDC, Halifax Water had to make assumptions  
16      about the number of persons per unit for residential  
17      development; correct?

18                      **MR. HANNEM:** That's correct.

19                      **MR. GRANT:** And you made those  
20      assumptions at various levels for single family dwellings  
21      and for -- and townhouses, on the one hand, and for  
22      multiple residential apartments on the other hand;



1 correct?

2 MR. HANNEM: Correct.

3 MR. GRANT: Okay. And if the  
4 assumption about the number of persons per unit are too  
5 high and the population grows at the projected rate, there  
6 will be -- the RDC will have more units to collect charges  
7 from than was anticipated; correct?

8 MR. HANNEM: Correct.

9 MR. GRANT: And that will result --  
10 that would result in higher than anticipated revenues for  
11 -- than that which you're seeking in this application?

12 MR. HANNEM: Under that scenario, yes.

13 MR. GRANT: Right. HRWC has begun an  
14 inflow and infiltration reduction program; correct?

15 MR. HANNEM: Correct.

16 MR. GRANT: And at this point in time,  
17 you have -- sorry; at this point in time you have plans to  
18 continue with the I&I reduction program in the area of  
19 existing services; correct?

20 MR. HANNEM: Yes, we do.

21 MR. GRANT: And you have aspirations  
22 for that program to be an effective way to create

1 additional capacity, do you not?

2 MR. HANNEM: We do.

3 MR. GRANT: At this point you have not  
4 taken into account any additional capacity to be created  
5 by those prospective I&I reduction programs, have you?

6 MR. HANNEM: We have not at this point  
7 in time.

8 MR. GRANT: No. And if those I&I  
9 reduction programs are effective, infrastructure which is  
10 included within the RDC charge may either be eliminated or  
11 postponed; would you agree?

12 MR. HANNEM: It may be. I&I reduction  
13 is a complicated process and it may result in that, among  
14 many other results.

15 MR. GRANT: Right. It's the case, is  
16 it not, Mr. Hannem, that within the Regional Wastewater  
17 Function -- Functional Plan you identify an I&I pilot  
18 project for Dartmouth; for the Dartmouth Sewer Shed?

19 MR. HANNEM: I understand the one you  
20 reference. I believe that was in the Integrated Resource  
21 Plan.

22 MR. GRANT: Okay. In any event ---

1                   **MR. HANNEM:** Nonetheless ---

2                   **MR. GRANT:** It was not carried through  
3 in the Regional Wastewater Functional Plan?

4                   **MR. HANNEM:** The Regional Functional  
5 Plan fed into the Integrated Resource Plan. The  
6 Integrated Resource Plan in its completion included a  
7 illustrated example of the potential impact of II in the  
8 system, and that is the Dartmouth scenario that you  
9 referred to.

10                  **MR. GRANT:** Okay. And the scenario in  
11 Dartmouth is that if there were to be an effective I&I  
12 reduction program within the Dartmouth Sewer Shed, an  
13 expansion of the Dartmouth Wastewater Treatment facility  
14 may not be required within the RDC period?

15                  **MR. HANNEM:** That's what that example  
16 showed, yes.

17                  **MR. GRANT:** All right. And Mr.  
18 Hannem, would you agree with me that for the assumptions  
19 that we've just touched upon and the questions that I've  
20 addressed to you, HRWC has taken a conservative approach  
21 as to what will be required in the RDC in order to meet  
22 those assumptions?

1                   **MR. HANNEM:** I don't think it's fair  
2                   to characterize the full suite of assumptions that we've  
3                   gone through as conservative through the full list. We  
4                   have developed what we believe are reasonable assumptions  
5                   based on our data in industry best practice. Some would  
6                   be conservative, some would be deemed aggressive.

7                   And if you would like to go into each  
8                   of those in detail, we could perhaps separate those and  
9                   Mr. Jorgensen is most familiar with the -- with the  
10                  calculations of the assumptions on whether they're  
11                  conservative or aggressive or practical.

12                  **MR. GRANT:** Okay.

13                  **MR. HANNEM:** I wouldn't characterize  
14                  them all as conservative, though, to your question.

15                  **MR. GRANT:** Well, we'll get into some  
16                  of the details, I'm sure, over the rest of the hearing,  
17                  but would you agree that the HRWC emphasis has been to  
18                  build in margins so that service can be provided while  
19                  meeting regulatory requirements; that as your first  
20                  priority?

21                  **MR. HANNEM:** Yeah, I wouldn't  
22                  characterize it that way. I'd say we try to find what are

1 appropriate assumptions based on the information and data  
2 we have to support that.

3 **MR. GRANT:** Okay. Turning to the I&I  
4 example, you have assumed for the purpose of the plan that  
5 there's no increase in capacity as a result of I&I  
6 reduction programs within the existing service area;  
7 correct?

8 **MR. HANNEM:** That is correct.

9 **MR. GRANT:** Your assumption is that  
10 I&I from new growth will offset any existing additional  
11 capacity achieved through the I&I reduction program?

12 **MR. HANNEM:** I don't think that's  
13 exactly accurate. I think we have separated the inflow  
14 and infiltration, II, as we call it.

15 There's two separate issues. There's  
16 the historical II that exists in the system today and how  
17 we're going to deal with that and what impacts that may  
18 have on future infrastructure requirements. And then, as  
19 a separate issue, there's what's the appropriate II rate  
20 to use for the new growth.

21 So I think you're referring to the  
22 historical component still.

1                   **MR. GRANT:**   Okay.

2                   **MR. HANNEM:**   And what we are saying  
3                   is, at this time, although we are underway with extensive  
4                   II reduction programs, we do not have the corporate data  
5                   to justify saying exactly what impact that might have on  
6                   our system in general and then more specifically on  
7                   available capacity for development.

8                                 We did make a statement that one of  
9                   the things that we'll have to do as a minimum is at least  
10                  have success with II to offset the increased aging of the  
11                  infrastructure. We made that more as a passing statement  
12                  than as a, you know, exact formula decision.

13                                I think the bottom line is that we do  
14                  not have the full dataset corporately to fully understand  
15                  or even begin to understand the potential impact on the  
16                  many components of our system, including growth capacity,  
17                  that II reduction programs can and may have.

18                   **MR. GRANT:**   Okay.   Your hydraulic  
19                  modelling for the growth area includes an I&I component,  
20                  does it not?

21                   **MR. HANNEM:**   That is correct.

22                   **MR. GRANT:**   Okay.   Mr. Hannem, you

1 don't have any pretension that your assumptions about  
2 what's going to happen over the next 30 years will be  
3 correct, do you?

4 **MR. HANNEM:** No.

5 **MR. GRANT:** No. You can't -- it's --  
6 the truth is, it's likely that they're incorrect in some  
7 respects.

8 **MR. HANNEM:** Well, I think it's like  
9 anything in a 30-year projection. You're making the most  
10 reasonable, but the actuals will likely never ---

11 **MR. GRANT:** Right.

12 **MR. HANNEM:** --- exactly equal what  
13 you projected.

14 **MR. GRANT:** Yeah. And would you agree  
15 with me that it's easier to predict what's likely to be  
16 built within the next five to 10 years than it is to what  
17 is to be built in the next 20 to 30 years?

18 **MR. HANNEM:** In the context of our  
19 wastewater infrastructure, I would tend to disagree with  
20 that statement.

21 **MR. GRANT:** Okay. Can you tell me  
22 today whether the Anderson Lake Storage Facility Project

1 projected for 2039 is going to be built in 2039?

2 **MR. HANNEM:** No, I can't.

3 **MR. GRANT:** Okay. HRWC recognizes  
4 that because of all the assumptions in the modelling and  
5 the uncertainty with respect to predicting what's going to  
6 happen in the future that there is a need to revisit the  
7 RDC on a periodic basis; correct?

8 **MR. HANNEM:** That is our proposal,  
9 yes.

10 **MR. GRANT:** Okay. And you propose to  
11 do it on a five-year period or at any time when the RDC is  
12 out of touch by plus or minus 15 percent from the amount  
13 it should be.

14 **MR. HANNEM:** Correct.

15 **MR. GRANT:** All right. The adjustment  
16 that you propose -- and this proposal came in your  
17 rebuttal evidence, did it not; the proposal for  
18 adjustments to the RDC every five years and plus or minus  
19 15 percent?

20 **MR. HANNEM:** No, I think that was  
21 consistent with the previous information, not just in the  
22 rebuttal.



1                   **MR. GRANT:** Oh, I'm sorry. And in the  
2 rebuttal, you indicated that you would do it when it was  
3 plus or minus 15 percent on a mandatory basis as opposed  
4 to a discretionary basis.

5                   **MR. HANNEM:** That's correct. I think  
6 the rebuttal cleaned up the discretionary component.

7                   **MR. GRANT:** Okay, thank you.  
8                   But in this adjustment that you  
9 propose as part of the rate, the adjustment is a  
10 prospective adjustment. It applies if it is implemented  
11 to future new growth customers who are required to pay the  
12 RDC; correct?

13                   **MR. HANNEM:** If you could restate  
14 that. I'm not sure I completely understand your question.

15                   **MR. GRANT:** Okay. If -- by  
16 prospective, I mean that when the adjustment is made, it  
17 will apply to new customers who are required to pay the  
18 RDC after the date of the adjustment. It is not  
19 retrospective in the sense that you go back and adjust for  
20 customers who have already paid the RDC if they've  
21 overpaid.

22                   **MR. HANNEM:** I think I understand the  
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1 question now. Thanks for that clarity.

2 **MR. GRANT:** Yeah.

3 **MR. HANNEM:** I'm going to ask Ms.  
4 O'Toole to address that, please.

5 **MS. O'TOOLE:** In one of our IR  
6 responses to a UDI IR, we had proposed that the adjustment  
7 would provide for retroactive application if we determined  
8 there was an over-collection that we would be refunding  
9 it.

10 **MR. GRANT:** I beg your pardon; if  
11 there was?

12 **MS. O'TOOLE:** We had proposed  
13 retroactive adjustment. If it was determined there had  
14 been an over-collection, we would refund it.

15 We are not proposing retroactive  
16 adjustment in the event of an under-collection, so the  
17 utility would assume risk with respect to that.

18 **MR. GRANT:** Okay. And that -- is that  
19 proposal in the IR part of this application?

20 **MS. O'TOOLE:** Yes, it was provided as  
21 an answer in response to one of the IRs, I believe.

22 **MR. GRANT:** In your rebuttal evidence,

1 Exhibit H-16, Halifax Water takes the position that RDC is  
2 a lienable event within the meaning of Section 33 of the  
3 **Halifax Regional Water Commission Act**; correct?

4 **MS. O'TOOLE:** Yes.

5 **MR. GRANT:** And utilizing that  
6 analysis, you propose that where the total amount of the  
7 RDC is in excess of \$100,000 that you'd be prepared to  
8 treat 25 percent of it as a lien.

9 **MS. O'TOOLE:** That is correct.

10 **MR. GRANT:** Okay. And to be clear, is  
11 that intended to apply simply to institutional,  
12 commercial, industrial buildings and to multi-unit  
13 residential buildings?

14 **MS. O'TOOLE:** Typically, it would be  
15 those types of properties that would result in a Regional  
16 Development Charge that would be in excess of \$100,000, so  
17 yes.

18 **MR. GRANT:** Okay. So if, for  
19 instance, a developer were looking at a -- say, a 50-unit  
20 subdivision, single-family residential, that developer  
21 would not get the benefit of that 25 percent lienable.

22 **MR. HANNEM:** That's correct, on the

1 theory that the charge is allocated at building permit,  
2 and it would be based on the series of individual building  
3 permits coming forward from that development.

4 **MR. GRANT:** Okay. One of the problems  
5 for developers with respect to the RDC that was identified  
6 in the course of the stakeholder meetings is that the RDC  
7 is imposed upon them at the time of building permit;  
8 correct?

9 **MS. O'TOOLE:** Correct.

10 **MR. GRANT:** And one of the  
11 difficulties with respect to that is that it affects  
12 financing and cash flow; correct?

13 **MS. O'TOOLE:** Correct.

14 **MR. GRANT:** And it also affects the  
15 ultimate consumer because it gets grossed up with respect  
16 to financing charges and developer's profit as it gets  
17 passed along on the sale of the property; correct?

18 **MS. O'TOOLE:** In all likelihood,  
19 correct.

20 **MR. GRANT:** Right. Have you  
21 considered as an option in the structure of the plan to  
22 have -- in the structure of the charge, rather, to have

1 direct lien for the entire amount as a Regional  
2 Development Charge on the property?

3 **MS. O'TOOLE:** No, we had not  
4 considered that.

5 Generally, development charges are  
6 paid at the building permit stage. We have found some  
7 jurisdictions where there is a lien placed on the  
8 property. Generally, it's not for the entire amount.

9 The issue with imposing it as 100  
10 percent lienable charge is it doesn't resolve the  
11 utility's immediate cash flow requirement to be able to  
12 fund the growth-related infrastructure.

13 The second issue with respect to that  
14 is the fact that the Municipality may not have sufficient  
15 cash flow to be able to take those charges on and provide  
16 the lien.

17 In effect, when the Municipality  
18 places a lien on a property, we are assigning them our  
19 accounts receivable and they are giving us the funds. And  
20 they assume the collection risk, and it impacts the  
21 Municipality's cash flow.

22 **MR. GRANT:** Okay. So you did not

1       contemplate the lien as a charge or a form of security  
2       which would be available to HRWC to ensure payment of the  
3       remainder of the RDC over the term of repayment.

4                   **MS. O'TOOLE:** We had proposed the lien  
5       because stakeholders had raised the cash flow impact as a  
6       significant concern. We had initially proposed an idea  
7       that 50 percent of the charge could be collected at the  
8       building permit stage and 50 percent could be collected at  
9       the point of meter collection -- connection.

10                   Essentially, that would spread the  
11       charge out over a period of two, maybe three years.

12                   The issue with respect to that is  
13       there's some collection risk on the portion you defer to  
14       the meter stage, and we had suggested perhaps developers  
15       or builders could provide us with a letter of credit or  
16       some form of security. That was determined by our  
17       stakeholders not to be a useful mitigative measure.

18                   The stakeholders suggested that could  
19       we look at putting a portion as a lienable charge, and we  
20       went back and started doing more research on that and,  
21       frankly, tried to be really creative in determining a way  
22       to mitigate that concern. And that resulted in our

1 suggestion that a portion could be placed as a lienable  
2 charge.

3 **MR. GRANT:** Okay. The sewer  
4 development charge, which is one of the charges that the  
5 RDC is intended to replace?

6 **MR. HANNEM:** That is correct.

7 **MR. GRANT:** That charge is now  
8 deferrable until -- and not necessarily payable until the  
9 occupancy permit is issued for the property?

10 **MR. HANNEM:** I'm just going to ask  
11 Ms. MacKenzie to speak on the mechanics of that charge.

12 **MS. MacKENZIE:** The sewer  
13 redevelopment charge, the collection still remains at HRM  
14 at the building permit stage and they make application and  
15 the funds are transferred to Halifax Water. HRM's by-law  
16 enabled the deferral of that when, 2007, with the merger  
17 and the transition of the funds for the sewer development  
18 charge coming to Halifax Water, I believe the deferral  
19 option was removed.

20 **MR. GRANT:** Okay. What difficulty  
21 would be presented to HRWC if the RDC were not payable  
22 until the issuance of an occupancy permit as opposed to

1 the issuance of a development permit?

2 **MS. O'TOOLE:** There would potentially  
3 be some cash flow impact. I can't provide a number off  
4 the top of my head, but I don't think it would be that  
5 significant.

6 **MR. GRANT:** Okay. Would you be  
7 prepared to consider that as the timing point for an RDC?

8 **MS. O'TOOLE:** There would be a  
9 collection risk. There are instances where properties  
10 commence or developments commence construction and a  
11 bankruptcy or a sale or something happens throughout the  
12 process, and we would need to find a mitigative measure to  
13 ensure that, if we're deferring collection of any funds  
14 beyond that initial building permit stage, that we have a  
15 mechanism to ensure that we can ultimately recoup it.

16 **MR. HANNEM:** And in addition -- sorry.

17 **MR. GRANT:** Sorry; I was happy to go  
18 on, but I don't understand that.

19 If a developer or a builder goes  
20 bankrupt and has a building permit in his hand and a  
21 completed building, either the builder or his -- the  
22 receiver for whoever's financing the building is going to



1 wish to liquidate the asset; correct?

2 To liquidate the asset, the builder or  
3 the receiver is going to have to sell it and it's going to  
4 have be sold on the basis that the purchaser can make use  
5 of it and will require an occupancy permit. Where is the  
6 collection risk?

7 **MS. O'TOOLE:** The collection risk  
8 results from the fact that not everybody gets an occupancy  
9 permit. The lienable charge gives the certainty that --  
10 or having it attached as a lienable charge, if the  
11 property is going to sell, it has to be paid.

12 **MR. GRANT:** Okay. But if the property  
13 owner doesn't obtain an occupancy permit, the property  
14 owner's not entitled to occupy the property; right?

15 **MS. O'TOOLE:** That is correct.

16 **MR. GRANT:** You're not obliged to  
17 provide services and that property doesn't generate any  
18 wastewater that you need to service; correct?

19 **MR. HANNEM:** I just want to clarify  
20 that one point on the occupancy permit through  
21 Ms. MacKenzie.

22 **MS. MacKENZIE:** I just want to -- I --

1 clarify, I guess, the process by which a building becomes  
2 serviced and occupied.

3 We feed into HRM's building permit  
4 process with our approvals. During that process, there's  
5 a series of inspections and steps that the builder takes  
6 and that HRM undertakes as well as ourselves.

7 In order for the builder to get what  
8 they constitute final inspection and then, subsequently,  
9 the occupancy permit, the water service has to be active,  
10 and so the meter has been installed by the time that the  
11 builder comes in for a final inspection and occupancy  
12 permit. So if they stop at final inspection and do not  
13 finish to get -- the process to get the occupancy permit,  
14 they have already obtained their meter and have service  
15 through us.

16 **MR. GRANT:** I appreciate that  
17 explanation. It sounds to me like it's more a matter of  
18 -- there are technical solutions to that, though, right?

19 Just the fact that you've given a  
20 meter doesn't necessarily recognize that you've identified  
21 it as open for service; right?

22 **MS. MacKENZIE:** What -- it's HRM's

1 building officials that would have to manage the process  
2 if a homeowner or builder does not obtain the occupancy  
3 permit, so ---

4 **MR. GRANT:** Okay. Can you not make  
5 the occupancy permit conditional upon payment of any RDC  
6 that's owing?

7 **MS. MacKENZIE:** I think that would  
8 have to be answered or managed through HRM's building  
9 permit process. My understanding is that as long as the  
10 building is compliant with building code regulations that,  
11 typically, the occupancy permit is issued. So it would  
12 just be a matter of finding the appropriate trigger or the  
13 appropriate step in the process.

14 **THE CHAIR:** Would that be a lienable  
15 event under Section 33, that you could advise HRM that you  
16 had a lien on that property?

17 **MS. O'TOOLE:** I believe if we attached  
18 it at the occupancy permit stage and then we issued the  
19 bill and something happened, it didn't get paid, then it  
20 would become lienable under that second provision as an  
21 uncollectable outstanding account.

22 **MR. GRANT:** Okay. And if it's not

1       paid, you can cut off service.

2                   **MS. O'TOOLE:**   That's correct.

3                   **MR. GRANT:**   Thank you.

4                   The -- for the RDC, all capital costs  
5       as collected in the RDC are expressed in 2012 dollars;  
6       correct?

7                   **MR. HANNEM:**   Correct.

8                   **MR. GRANT:**   That's regardless of when  
9       the project is built.

10                  **MR. HANNEM:**   That's correct.

11                  **MR. GRANT:**   And the total to be  
12       recovered includes the financing costs.

13                  **MR. HANNEM:**   It includes the specific  
14       project financing costs, yes.

15                  **MR. GRANT:**   Right.   And -- well, but  
16       it also includes the financing costs that reflect the  
17       difference in timing and the collection of RDC charges and  
18       the payout of the collected charges for projects; right?

19                  **MS. O'TOOLE:**   It does for water;  
20       however, it doesn't for wastewater.

21                  Halifax Water's first discussion  
22       paper, which is within the Application at page 85, shows

1 the initial charges presented to stakeholders were based  
2 on a total infrastructure cost of about \$655 million.  
3 That did include financing costs.

4 Discussion paper number 2 within the  
5 Application at page 126 shows total infrastructure costs  
6 of \$607 million, which included the financing costs of \$52  
7 million, but at the time when we conducted stakeholder  
8 conference number 2, you can see on page 135 of the  
9 Application that the overall ---

10 MR. GRANT: Okay. Just let me follow  
11 you with ---

12 MS. O'TOOLE: Essentially, at page  
13 135, you can see the overall infrastructure cost was  
14 reduced to \$579 million. The main difference in that  
15 change is that the financing costs were removed, so our  
16 numbers have been evolving throughout the process in  
17 response to some of the stakeholder feedback.

18 MR. GRANT: Just a moment. Where on  
19 135?

20 MS. O'TOOLE: So if you look at the --  
21 page 135 right here, the slide that says "Overall  
22 infrastructure costs," wastewater is five fifty-five.

1                   **MR. GRANT:** Right.

2                   **MS. O'TOOLE:** That does not include  
3 any financing cost. And the cost which the RDC is  
4 calculated upon for wastewater does not include financing  
5 costs. Financing costs of \$52 million have been removed.

6                   Financing costs of \$2.5 million still  
7 remain within the water number and should be removed to be  
8 consistent with wastewater.

9                   **MR. GRANT:** Okay. And that's going to  
10 require a little explanation for me.

11                   Can I ask you to turn to Exhibit H-1  
12 at page 125? This is Table 1-4, wastewater; correct?

13                   **MS. O'TOOLE:** Correct.

14                   **MR. GRANT:** And this is cash flow  
15 analysis for the purposes of determining the charge;  
16 correct?

17                   **MS. O'TOOLE:** Correct. This was a --  
18 this was our first paper, and it was our preliminary  
19 vision of how the actual reserve would work. We were  
20 envisioning that we would collect RDC funds, put them into  
21 segregated reserve, pay for the growth-related projects  
22 from that reserve and we would have to borrow to support

1 the reserve in years when there was a negative balance.

2 To that extent, we had initially  
3 envisioned building the financing costs within the  
4 regionable (sic) -- Regional Development Charge.  
5 Subsequently, those financing costs were removed.

6 So by stakeholder consultation, number  
7 2, the financing costs, had been removed.

8 **MR. GRANT:** Okay. So if we -- if we  
9 look at the bottom of Table 1, the second-last column, as  
10 the interest cost of borrowing deducts the interest on --  
11 when the RDC is positive to get the net financing cost of  
12 52 million that now forms no part of the charge.

13 **MS. O'TOOLE:** That is correct.

14 **MR. GRANT:** May I ask you to turn to  
15 Exhibit H-1, page 199. This is Appendix B.

16 So this is Appendix B to Appendix A-14  
17 of the Application, and this sets out your preferred  
18 scenario F for the calculation of the Regional Development  
19 Charge; correct?

20 **MR. HANNEM:** Correct.

21 **MR. GRANT:** Okay. And this is the  
22 most up-to-date and comprehensive table of this sort that  
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1 we should rely upon for looking at the RDC. Is that  
2 right?

3 **MR. HANNEM:** Of this type, yes.

4 **MR. GRANT:** Okay.

5 **MR. HANNEM:** We've subsequently  
6 adjusted it by a -- in a line item, "Adjustments to the  
7 infrastructure list," but of this type of going through  
8 the full scenario.

9 **MR. GRANT:** Okay. And I take it that  
10 the panel is satisfied that the numbers set out in this  
11 table are accurate and reliable?

12 **MS. O'TOOLE:** Yes.

13 **MR. HANNEM:** Yes.

14 **MR. GRANT:** Okay. The initial  
15 approach to the RDC identified projects over the next 30  
16 years driven by growth considerations and allocated the  
17 entire cost to be recovered in the RDC, correct, of those  
18 projects?

19 **MS. O'TOOLE:** Correct.

20 **MR. GRANT:** And at the time, the  
21 consultants in HRWC considered that to be an appropriate  
22 approach; correct?



1                   **MS. MacKENZIE:** Yes.

2                   **MR. GRANT:** Okay. In July of this  
3 year, AECOM and BluePlan, at HRWC's request, prepared a  
4 paper setting out alternatives or modifications to the  
5 original plan; correct?

6                   **MR. HANNEM:** Yeah, I'll get Mr.  
7 Jorgensen to speak specifically to that.

8                   **MR. JORGENSEN:** Yes.

9                   **MR. GRANT:** Okay. And that paper is  
10 reflected in the Application, H-1 -- application --  
11 Appendix 14 beginning at page 177. That's the -- that's  
12 the document.

13                   **MR. JORGENSEN:** Yes.

14                   **MR. GRANT:** Now, at page 190 of the  
15 same exhibit ---

16                   **MR. JORGENSEN:** M'hm.

17                   **MR. GRANT:** --- there is a summary of  
18 various alternative scenarios that were considered by  
19 AECOM and BluePlan pursuant to this mandate; correct?

20                   **MR. JORGENSEN:** Correct.

21                   **MR. GRANT:** And I want to focus on  
22 scenarios C1 and C2, which deal with the benefit to

1 existing; correct?

2 **MR. JORGENSEN:** Okay.

3 **MR. GRANT:** And you considered a  
4 scenario C1 which allocated a minimum of 5 percent of the  
5 capital costs of the regional infrastructure which was  
6 forming part of the RDC to be deducted as representing a  
7 benefit to the existing customers; correct?

8 **MR. JORGENSEN:** Yeah.

9 **MR. GRANT:** And you, at the same time,  
10 considered a scenario C2 which allocated a benefit to the  
11 existing based on judgment with respect to individual  
12 projects.

13 **MR. JORGENSEN:** Correct.

14 **MR. GRANT:** And it is that second  
15 scenario, C2, which is the one that forms your preferred  
16 scenario F at page 199.

17 **MR. JORGENSEN:** Correct.

18 **MR. GRANT:** From HRWC's perspective,  
19 any three of the scenarios for allocating benefit to  
20 existing would have been acceptable.

21 **MR. JORGENSEN:** I can't comment on  
22 behalf of HRWC, but the main difference, really ---

1                   **MR. GRANT:** Well, if you can't ---

2                   **MR. JORGENSEN:** All right.

3                   **MR. GRANT:** --- let me ask HRWC.

4                   **MR. HANNEM:** Yeah. Could you restate  
5 that, please?

6                   **MR. GRANT:** Okay. From your  
7 perspective, any three of the scenarios for dealing with  
8 benefit to existing would have been acceptable. You  
9 initially proposed no allocation and then there were two  
10 additional scenarios that were put forward in this report.

11                               Any three of those scenarios would  
12 have been satisfactory for HRWC.

13                   **MR. JORGENSEN:** Well, I could probably  
14 answer that given some thought because there were  
15 discussions in meetings regarding the benefit to existing,  
16 so originally there was no benefit to existing applied and  
17 then, through consultation with the consultant project  
18 team, of which I was the technical leader for, we  
19 suggested including a benefit to existing in some of the  
20 -- the two primary approaches that we suggested for  
21 consideration was a blanket percentage across the board  
22 and then one which looked at individual projects.

1                   **MR. GRANT:** Okay. And -- but at  
2 various times, any one of those three was proposed as a  
3 basis for the RDC; correct?

4                   **MR. JORGENSEN:** The only one that was  
5 proposed as the basis for the RDC was the one included in  
6 scenario F based on the recommendation, as I recall.

7                   **MR. GRANT:** Okay, yeah. But that  
8 scenario F ---

9                   **MR. JORGENSEN:** Yeah.

10                  **MR. GRANT:** --- was only introduced in  
11 the stakeholder meetings in July of 2013; correct?

12                  **MR. HANNEM:** Yes. I think what you're  
13 suggesting is that the initial calculation had zero  
14 benefit to existing ---

15                  **MR. GRANT:** Right.

16                  **MR. HANNEM:** --- suggesting that  
17 either of them, thus, would be acceptable. I think our  
18 broader goal was to find what was appropriate if we had  
19 initially had assumed zero percent benefit to existing  
20 that was based on our best understanding of the  
21 information.

22                               Through stakeholder consultation,

1 further review of the consultants we came to understand a  
2 more preferred approach and drove to the more preferred  
3 approach.

4 **MR. GRANT:** Okay. If I can refer you  
5 to page 188 of the same exhibit. And I want to refer you  
6 to paragraph 4.3.2 where the topic of benefit to existing  
7 is dealt with. You say there:

8  
9 "The non-growth BTE component is  
10 typically identified for certain  
11 projects which benefit the  
12 existing service area. These  
13 components are typically  
14 associated with upgrades to the  
15 existing systems or facilities  
16 necessary to maintain service  
17 levels to existing residential  
18 and non-residential users. These  
19 projects may also involve  
20 upgrades or expansions which  
21 provide additional capacity to  
22 meet growth in the service area.

1                   An engineering assessment of all  
2                   capital program individual  
3                   projects was completed. The  
4                   review concluded that most  
5                   projects could be considered to  
6                   have some benefit to the existing  
7                   population through improved  
8                   levels of service, reduced  
9                   servicing costs and environmental  
10                  improvements.  
11                 Averaged across the applicable  
12                 development charge eligible  
13                 projects, the BTE represents  
14                 approximately 10 percent of the  
15                 total capital program costs.  
16                 This is consistent with other  
17                 jurisdictions, including Ontario  
18                 where the BTE is accounted for as  
19                 part of the development charges  
20                 by law." (As read)

21

22                   Right? So that's the explanation as

1 to what you did; right?

2 MR. HANNEM: Yeah.

3 MR. GRANT: Okay. And we asked  
4 Halifax Water, Exhibit H-4, IR-48, page 79, Mr. Goodine.  
5 Thank you. So actually just the previous page, if I may.  
6 That's really where the question is. Thank you.

7 So in IR-48 UDI asked HRWC in  
8 paragraph (f) to provide a separate worksheet that shows:

9  
10 "The BTE percentage for the  
11 project along with the working  
12 papers and calculations relied  
13 upon to allocate project costs  
14 and benefits to existing and  
15 growth."

16  
17 That question was asked. And the  
18 response that we received is under paragraph (f):

19  
20 "BTE analysis was not done for  
21 specific individual projects.  
22 Please refer to page 188 Section

1 4.3.2 for an overview of the  
2 general allocation of the BTE to  
3 project classes."

4

5 Correct?

6 **MR. HANNEM:** Correct.

7 **MR. GRANT:** That was the answer. So  
8 what we have in terms of determining the benefit to  
9 existing for all the projects that are included in the RTC  
10 is the two paragraph statement 4.3.2, which I read to you  
11 a moment ago; correct?

12 **MR. JORGENSEN:** Correct.

13 **MR. GRANT:** And Appendix B which is  
14 scenario (f) analysis at page 199.

15 **MR. JORGENSEN:** Yeah.

16 **MR. GRANT:** Right. That is all that  
17 we have; correct?

18 **MR. JORGENSEN:** Yeah.

19 **MR. GRANT:** Right.

20 **MR. JORGENSEN:** I think so.

21 **MR. GRANT:** And the benefit to  
22 existing analysis prepared by Halifax Regional Water



1 Commission was first presented to the stakeholders on --  
2 at the last stakeholder consult on July 22<sup>nd</sup>, 2013. Isn't  
3 that correct?

4 **MR. JORGENSEN:** I wasn't present at  
5 the meeting.

6 **MR. GRANT:** Okay.

7 **MR. JORGENSEN:** It would have been  
8 around there.

9 **MR. GRANT:** Is that correct, Mr.  
10 Hannem?

11 **MR. HANNEM:** I think that's the  
12 correct timing, yes.

13 **MR. GRANT:** Okay. And the application  
14 for this RDC was filed with the Board on July 26, 2013;  
15 correct?

16 **MR. HANNEM:** That's correct.

17 **MR. GRANT:** Okay.

18 **MR. HANNEM:** Cathie -- Ms. O'Toole has  
19 a follow-up question.

20 **MR. GRANT:** Okay. And -- and just --  
21 just to be clear, the report submitted by HRWC staff to  
22 the Board of the Halifax Regional Water Commission

1 authorizing the filing of this application was dated July  
2 17, 2013. Isn't that correct?

3 **MS. O'TOOLE:** That's correct. And the  
4 report did contain a paragraph that is consistent with  
5 what was conveyed to stakeholders before we went to that  
6 Board meeting, that:

7  
8 "It is important to note that  
9 during the time period from the  
10 HRWC Board approval until the  
11 UARB hearing date, staff will be  
12 conducting additional quality  
13 control as the Charge Application  
14 is assembled and continued  
15 dialogue with the industry  
16 stakeholders. There may be  
17 changes in the proposed charge  
18 application as a result. The  
19 Halifax Regional Water Commission  
20 Board will be notified if  
21 anything substantive is  
22 changed..." (As read)

1                   **MR. GRANT:** Right.

2                   **MS. O'TOOLE:** "...that causes an  
3                                   impact greater than +/-5% on the  
4                                   proposed charges." (As read)

5  
6                   And on August 16<sup>th</sup>, we also emailed  
7                   some of the stakeholders to let them know that the  
8                   application was filed; however, we were continuing  
9                   dialogue; we anticipate there will be changes throughout  
10                  the process.

11                  **MR. GRANT:** Okay.

12                  **THE CHAIR:** Sorry. You were reading  
13                  from something there. Where are you reading from?

14                  **MS. O'TOOLE:** It's an excerpt from the  
15                  report that Mr. Grant was referencing that went to the  
16                  Halifax Regional Water Commission Board meeting seeking  
17                  approval to submit the application.

18                  **THE CHAIR:** Okay. So that's not in  
19                  evidence, is it?

20                  **MR. GRANT:** Yes, it is. It's Exhibit  
21                  H-9 at page 26.

22                  **THE CHAIR:** Thank you.

1                   **MR. GRANT:** You would agree that  
2     between July 22<sup>nd</sup> and July 26 there wasn't a great deal of  
3     opportunity for stakeholder input with respect to the  
4     selected alternative for benefit to existing which was  
5     proposed by HRWC?

6                   **MR. HANNEM:** Could you just restate  
7     those dates, please?

8                   **MR. GRANT:** Between July 22<sup>nd</sup>, the date  
9     of the last stakeholder consultation meeting, and July 26,  
10    the date of the filing of the application, there wasn't a  
11    great deal of opportunity for consultation with  
12    stakeholders regarding the benefit to existing.

13                  **MR. HANNEM:** Yeah, I would -- I would  
14    agree with that. The point that you say that the 22<sup>nd</sup> was  
15    the first time they were introduced to the BTE though, I  
16    believe that concept came out earlier in our process.

17                  **MR. GRANT:** But your proposal as to  
18    what you were going to do with the BTE was first  
19    introduced at the July 22<sup>nd</sup> meeting?

20                  **MR. HANNEM:** The specific math.

21                  **MR. GRANT:** Right.

22                  **MR. HANNEM:** Yes.

1                   **MR. GRANT:** And you would agree with  
2 me, Mr. Hannem, that members of the industry,  
3 representatives of the Urban Development Institute,  
4 repeatedly raise in the course of the stakeholder  
5 meetings, is there any benefit to the existing customers  
6 of this infrastructure which you're including with the  
7 RDC; correct?

8                   **MR. HANNEM:** Correct.

9                   **MR. GRANT:** And is it not the case as  
10 well that in some of those earlier meetings, they were  
11 advised by HRWC that that has already been taken into  
12 account in preparing the infrastructure list?

13                   **MR. HANNEM:** I don't recall that  
14 specific statement.

15                   **MR. GRANT:** Okay. Now, Mr. Jorgensen,  
16 I take it you're here -- you're the one on the panel who  
17 can speak to the allocation of the benefit to existing as  
18 it appears at page 199 of the application?

19                   **MR. JORGENSEN:** Yeah.

20                   **MR. GRANT:** Okay. And that appears in  
21 the ninth column to the right?

22                   **MR. JORGENSEN:** Yeah.

1                   **MR. GRANT:** From the right?

2                   **MR. JORGENSEN:** Title, "Benefit to  
3 Existing."

4                   **MR. GRANT:** Right. And there's a fair  
5 measure of uniformity in the assignment of the amount of  
6 benefit, is there not?

7                   **MR. JORGENSEN:** Yes.

8                   **MR. GRANT:** Okay. If we take out --  
9 I'm sorry, Mr. Goodine, it's Exhibit H-1, page 199.  
10                   May I ask you to enlarge that? It is  
11 the fifth column from the right -- on the right-hand side.  
12 See, Mr. Chair, it says "Benefit to Existing"?

13                   **THE CHAIR:** Sorry. Did you say fifth  
14 column from the right or ninth column?

15                   **MR. GRANT:** Start on the right and  
16 move -- sorry, eighth column.

17                   **THE CHAIR:** Right.

18                   **MR. GRANT:** It's in purple. Next to  
19 the one in purple.

20                   So Mr. Jorgensen, as you look down  
21 that set of assignments, there's one at 50 percent and  
22 another at 15 percent, but the balance are either zero, 5

1 or 10 percent.

2 **MR. JORGENSEN:** Correct.

3 **MR. GRANT:** Correct?

4 And there are no detailed working  
5 papers which set out the basis upon which those numbers  
6 were assigned.

7 **MR. JORGENSEN:** None.

8 **MR. GRANT:** No.

9 **MR. JORGENSEN:** There is -- I don't  
10 believe it's made as evidence, but the supporting  
11 information is just text -- textual commentary.

12 **MR. GRANT:** Okay. So -- well, we  
13 asked for whatever you had in the IR and you told us to go  
14 back and look at this paper; right?

15 **MR. JORGENSEN:** Okay. So that  
16 potentially could have been missed under the plethora of  
17 IRs that were there. It wasn't an intentional omission.

18 I can certainly talk you through the  
19 approach taken.

20 **MR. GRANT:** I -- well, I'd like to see  
21 the paper. That's what I asked for in the IR.

22 **MR. JORGENSEN:** Okay. So at present,

1       that's ---

2                   **MR. GRANT:** Well, no. Just -- I don't  
3       want to hear what you have to say.

4                   Mr. Chair, I'd like to see the paper  
5       so I can use it for purposes of cross-examination.

6                   **THE CHAIR:** So you're asking for an  
7       undertaking or the one that's prepared to be provided?

8                   **MR. GRANT:** The one that's prepared.  
9       That's what I want to see.

10                  **THE CHAIR:** So is that available, Mr.  
11       Jorgensen?

12                  **MR. JORGENSEN:** I believe so. It's  
13       not going to show you very much more than what you've got  
14       here, other than an additional column on the end which  
15       provides a sentence of text.

16                  **MR. GRANT:** For each item.

17                  **MR. JORGENSEN:** For each project item.  
18       So would you like me to elaborate, or  
19       not?

20                  **THE CHAIR:** Is it something ---

21                  **MR. GRANT:** Mr. Chair, I don't think  
22       that's fair that -- I asked the question on the IR. I



1 didn't get a response, and now I'm being offered viva voce  
2 ---

3 **MR. JORGENSEN:** Well ---

4 **MR. GRANT:** I'm being offered viva  
5 voce testimony which I haven't had an opportunity to  
6 prepare or deal with.

7 **THE CHAIR:** So I guess my question,  
8 Mr. Grant, is do you want to see the paper or don't you?  
9 I'm not sure what you're asking.

10 **MR. GRANT:** No, I'd like to see the  
11 paper, but I want to see it now and I don't want to hear  
12 what he has to say ---

13 **THE CHAIR:** Okay.

14 **MR. GRANT:** --- until I've had a  
15 chance to review it.

16 **THE CHAIR:** So Mr. Jorgensen, it's  
17 something you have available in short order? Because  
18 we're approaching time for a break as well, so we could  
19 provide Mr. Grant an opportunity to ---

20 **MR. JORGENSEN:** I believe it is  
21 available on my laptop, yeah.

22 **THE CHAIR:** So perhaps what we could

1 do, we'll take a break. We'll take a break with --  
2 through Ms. Bonang and Mr. MacPherson, we'll get it  
3 printed for Mr. Grant and others here. Okay?

4 **MR. GRANT:** Thank you.

5 **THE CHAIR:** So we'll take a break  
6 until 25 past 11:00.

7 **MR. GRANT:** Thank you.

8 --- Upon recessing at 11:01 a.m.

9 --- Upon resuming at 11:30 a.m.

10 **THE CHAIR:** Okay. So we're  
11 reconvened, and Mr. Grant, did you want to mark this as an  
12 exhibit?

13 **MR. GRANT:** Yes, please, Mr. Chair.

14 **THE CHAIR:** Okay. So we'll mark that  
15 as Exhibit H-24.

16 **--- EXHIBIT NO. H-24:**

17 Wastewater Capital Program -  
18 Consumption Reduction Assessment  
19 Regional Servicing

20 **THE CHAIR:** Okay. You can proceed,  
21 Mr. Grant.

22 **MS. CATHIE O'TOOLE, Resumed:**

1 MR. JAMIE HANNEM, Resumed:

2 MS. KENDA MacKENZIE, Resumed:

3 MR. JAMES JORGENSEN, Resumed:

4 CROSS-EXAMINATION BY MR. GRANT (Cont'd)

5 MR. GRANT: So Mr. Jorgensen, I want  
6 to refer you to Exhibit H-24.

7 This is the additional document that  
8 we were provided at the break; correct?

9 MR. JORGENSEN: Correct.

10 MR. GRANT: And this is the only other  
11 document that you have that explains the rationale for the  
12 final adjustment to the benefit to existing for the  
13 projects which are part of the RDC.

14 MR. JORGENSEN: Yes.

15 MR. GRANT: Right.

16 Can we have the exhibit up on the  
17 screen or do you have ---

18 MR. JORGENSEN: Sure.

19 MR. GRANT: So Mr. Jorgensen, the  
20 Exhibit H-24 consists of two pages of very long sheets;  
21 correct?

22 MR. JORGENSEN: In printed form, yeah,

1 I believe ---

2 MR. GRANT: In printed form.

3 MR. JORGENSEN: --- it's on four  
4 sheets.

5 MR. GRANT: And it lists a number of  
6 capital projects which are identified in the second  
7 column; correct?

8 MR. JORGENSEN: Yeah. That's got the  
9 capital plan project number in there.

10 MR. GRANT: Right. And the  
11 explanations that are provided -- sorry. The only  
12 additional information on Exhibit H-24 that I've not seen  
13 before is the description that appears in the far column  
14 on the right. Is that right?

15 MR. JORGENSEN: Yes.

16 MR. GRANT: And that description is an  
17 explanation for the assignment of the estimated benefit to  
18 existing contained in the fourth-last column.

19 MR. JORGENSEN: Correct.

20 MR. GRANT: All right. Now, this  
21 exhibit lists a number of projects which are not included  
22 within the RDC as well.

1                   **MR. JORGENSEN:** Correct.

2                   **MR. GRANT:** Right? So you would have  
3 to compare this to Appendix F to identify which of those  
4 projects had been eliminated.

5                   **MR. JORGENSEN:** Yes.

6                   **MR. GRANT:** Right. Now, looking at  
7 the expansion -- or look at the description that appears  
8 on H-24. If I were to take, just by way of example, say,  
9 Capital Plan Project 28, which is seven lines down.

10                  **MR. JORGENSEN:** Okay.

11                  **MR. GRANT:** All right? The project  
12 description is -- it's in the Bedford-Lakeside-Timberlea  
13 area; correct?

14                  **MR. JORGENSEN:** Yeah.

15                  **MR. GRANT:** And it's a new pumping  
16 station -- wastewater pumping station at Timberlea Village  
17 Parkway, site to be confirmed; correct?

18                  **MR. JORGENSEN:** Correct.

19                  **MR. GRANT:** And as we go across the  
20 line, it indicates that the project's to be built in 2024.  
21 It benefits or serves growth areas 28 and 51; correct?

22                  **MR. JORGENSEN:** Yeah.

1                   **MR. GRANT:** And you've allocated a 5  
2 percent benefit to existing for that project.

3                   **MR. JORGENSEN:** Yes.

4                   **MR. GRANT:** And your explanation is  
5 that it's new infrastructure, improved environment.

6                   **MR. JORGENSEN:** Yes.

7                   **MR. GRANT:** And from what I gather of  
8 your evidence, there are no back-up working papers where  
9 you've done calculations to justify the 5 percent. That's  
10 judgment on your part to assign 5 percent.

11                   **MR. JORGENSEN:** That was decided  
12 through the project team, an engineering assessment  
13 through project team, sitting down, looking at each  
14 project and assigning that percentage.

15                   **MR. GRANT:** Right. But there's no  
16 working papers, there's no calculations to support that  
17 5 percent. It's judgment on the part of the team.

18                   **MR. JORGENSEN:** Correct. Engineering  
19 judgment, yes.

20                   **MR. GRANT:** Right. Now, in allocating  
21 either zero, 5, 10 percent or higher as a benefit to  
22 existing, what rationale or principles did you apply to

1 form that judgment?

2 **MR. JORGENSEN:** Okay. So as a  
3 starting point, we reviewed what other municipalities  
4 apply as a percentage, primarily those around the GTA and  
5 projects that ---

6 **MR. GRANT:** Because those are the ones  
7 you're familiar with.

8 **MR. JORGENSEN:** Correct, and the  
9 project team that I was working with were most used to  
10 that, and also because Ontario and those around the GTA  
11 have been employing development charges and, therefore,  
12 assessing their benefit to existing development charges  
13 for a long time. Whereas there is no necessity for --  
14 there's no law for development charges in Nova Scotia, so  
15 there's very minimal information available regarding the  
16 percentages applied to benefit to existing.

17 **MR. GRANT:** Okay.

18 **MR. JORGENSEN:** So then, following  
19 that, we then went through each project by project, and  
20 the basic rationale was that if it was completely new  
21 infrastructure and it was only going to be taking growth  
22 flows, then there would be no benefit to the existing

1 population. If there was new infrastructure, which would  
2 end up taking some level of existing population flow, and  
3 there was a potential that it would improve the  
4 environment, then the 5 percent was allocated.

5 If it was an expansion or a  
6 replacement or a renewal of existing infrastructure, so  
7 for a sewer if there was an existing sewer and our project  
8 was going to run a line along the same course, then  
9 through upsizing that infrastructure or twinning that  
10 infrastructure, it would be improving the infrastructure  
11 that was already in the ground. Therefore, we applied a  
12 10 percent.

13 For the 15 percent, the comment, I  
14 believe, relates to an improved level of service. The  
15 project number being 40 under Dartmouth, "potential to  
16 improve LOS" is the comment. Yeah.

17 So here, line 21 of the spreadsheet,  
18 that project is the new sewer -- well, running along the  
19 alignment of an existing sewer in Dartmouth where there  
20 has been a history of some flooding issues.

21 **MR. GRANT:** Right.

22 **MR. JORGENSEN:** So it was felt that



1       that could -- had a potential to alleviate some of the  
2       historic flooding issues and, therefore, a greater  
3       percentage was applied.

4                   **MR. GRANT:**   Okay.   So if you  
5       identified that a level of service were improved upon, you  
6       would apply a higher percentage benefit to existing.

7                   **MR. JORGENSEN:**   Yes.

8                   **MR. GRANT:**   And would you consider a  
9       decrease in the number of overflows to be an improvement  
10      to the level of service?

11                   **MR. JORGENSEN:**   It would be,  
12      completely.

13                   **MR. GRANT:**   Okay.

14                   **MR. JORGENSEN:**   So to qualify that  
15      statement, all of the infrastructure was designed to  
16      maintain overflows at their existing level.   So none of  
17      the infrastructure within the Wastewater Functional Plan  
18      had the objective to reduce overflows.

19                   **MR. GRANT:**   Okay.   And if the -- but  
20      if, nonetheless, the project had that outcome, would you  
21      recognize that to be of benefit to existing?

22                   **MR. JORGENSEN:**   Well, that would be an

1 improved environment, yes.

2 **MR. GRANT:** Right, okay. And if a  
3 project resulted in lower volumes of overflows, would you  
4 recognize that as well to be of benefit to existing?

5 **MR. JORGENSEN:** It would be, yes.

6 **MR. GRANT:** And so it should be  
7 allocated a higher percentage.

8 **MR. JORGENSEN:** Yes, but the  
9 infrastructure that we specified isn't designed to do  
10 that.

11 **MR. GRANT:** Okay. But the fact that  
12 it has that impact, and sometimes it will have that  
13 impact, is something that should be recognized in benefit  
14 to existing. Would you agree?

15 **MR. JORGENSEN:** It wouldn't have that  
16 impact. The projects -- the infrastructure that's been  
17 identified has specifically targeted maintaining overflows  
18 at their current frequency and volume.

19 **MR. GRANT:** All right. So when you  
20 allocate a 5 or 10 or 15 percent benefit to existing, are  
21 you doing it on the basis that the costs would be incurred  
22 in any event because of growth, but -- so that existing

1       should only have to pay the incremental costs associated  
2       with the project?

3                   **MR. JORGENSEN:**   Yes, if the -- the  
4       project wouldn't be triggered and it wouldn't be on the  
5       list if it wasn't for growth, or at least the  
6       infrastructure list is part of the Regional Development  
7       Charge.

8                   **MR. GRANT:**    Okay.

9                   **MR. JORGENSEN:**   As you can see, there  
10      are lists that you have before you in this Exhibit H-24,  
11      we've numbered it, has additional projects. This is  
12      primarily from the Regional Functional Plan.

13                   Many of the projects that you see on  
14      this list that aren't in scenario H -- F were removed  
15      because they weren't deemed relevant to development charge  
16      anyway.

17                   **MR. GRANT:**    Mr. Jorgensen, it seems to  
18      me that you've allocated the costs on a proportionate  
19      basis.

20                   You said that if there's a 15 percent  
21      benefit to existing, then they should pay 15 percent of  
22      the costs. Is that right? Isn't that the cost allocation

1 ---

2 **MR. JORGENSEN:** Correct. So you have

3 ---

4 **MR. GRANT:** --- mechanism that you  
5 used?

6 **MR. JORGENSEN:** --- 15 percent of the  
7 total, in that particular example, line 21 there. Fifteen  
8 (15) percent of the total project cost is to -- is removed  
9 from the development charge application and, instead, it's  
10 an undertaking or an acknowledgement from Halifax Water  
11 that they will undertake the additional costs or they will  
12 provide the additional costs funded through the rate base  
13 ---

14 **MR. GRANT:** Yeah.

15 **MR. JORGENSEN:** --- i.e., through the  
16 replacement programs.

17 **MR. GRANT:** When did you and your team  
18 prepare Exhibit H-24?

19 **MR. JORGENSEN:** So the spreadsheet's  
20 dated the 4<sup>th</sup> of June 2013, so it would have been ---

21 **MR. GRANT:** Prior to that.

22 **MR. JORGENSEN:** So -- yeah.

1                   Although saying that, I think I might  
2                   have got my days and months messed around.

3                   **MR. GRANT:** You think that's April 6<sup>th</sup>,  
4                   2013?

5                   **MR. JORGENSEN:** I'm not entirely sure.  
6                   This has been one of the hardest things to grasp since  
7                   coming to Canada.

8                   It was last printed, according to the  
9                   document properties, on the 11<sup>th</sup> of May 2012.

10                  **MR. GRANT:** So this was done some time  
11                  before the final stakeholder meeting.

12                  **MR. JORGENSEN:** It would ---

13                  **MR. GRANT:** You think it was done in  
14                  April or May.

15                  **MR. JORGENSEN:** --- have been done  
16                  around the same time.

17                  I think the June date would probably  
18                  be most applicable because this was their continuation on  
19                  from the capital program that was developed for the  
20                  Regional Functional Plan.

21                  **MR. GRANT:** Can you tell from your  
22                  timesheets when that was done?

1                   **MR. JORGENSEN:** That would be  
2                   difficult now. I could, but it would require me to go  
3                   back to my former employer, AECOM.

4                   **MR. GRANT:** Well, HRWC could do that  
5                   on your behalf.

6                   **MR. JORGENSEN:** I can be reasonably  
7                   confident that it's the June date because ---

8                   **MR. GRANT:** Okay, Mr. Chair, could I  
9                   ask for that to be checked by HRWC?

10                  **THE CHAIR:** And what's the  
11                  undertaking, exactly?

12                  **MR. GRANT:** To find out the date that  
13                  H-24 was prepared, when it was prepared, and what the date  
14                  intended by the printing on the bottom, whether it's June  
15                  or April.

16                  **THE CHAIR:** Okay.

17                  **MR. JORGENSEN:** So it would have been  
18                  the June date.

19                  **MR. DHILLON:** But there's a date at  
20                  the bottom of the page, Mr. Grant.

21                  **MR. GRANT:** I beg your pardon?

22                  **MR. DHILLON:** There's a date at the

1 bottom of the page.

2 **MR. GRANT:** Yeah, but he -- the  
3 witness wasn't sure whether it was June or April.

4 **MR. JORGENSEN:** Oh, that was based on  
5 the -- yeah, that's based on the file name. I'm -- it's  
6 June -- 4<sup>th</sup> of June 2013.

7 **MR. GRANT:** Okay, thank you.

8 **MR. DOEHLER:** Mr. Grant, just before  
9 you proceed, I'd like to understand something.

10 That line you identified on the  
11 Dartmouth project, the 15 percent you're talking about ---

12 **MR. JORGENSEN:** Yeah.

13 **MR. DOEHLER:** --- it had potential to  
14 improve LOS. What's LOS, please?

15 **MR. JORGENSEN:** Level of service.

16 **MR. DOEHLER:** Okay, thank you.

17 Sorry, Mr. Grant.

18 **MR. GRANT:** Thank you.

19 So I want to focus in on one of the  
20 projects here, Mr. Jorgensen, and to do so I want to refer  
21 to a report that you prepared dated July 2012. It appears  
22 in Exhibit H-4(ii), Appendix I, which is PDF page 772.

1                   **MR. JORGENSEN:** What IR number was  
2 that, please?

3                   **MR. GRANT:** H4(ii), PDF 772.

4                   So if I could refer to the next page,  
5 please, this is a report that you prepared directed to Mr.  
6 Murphy at CBCL and Mr. Rice at a -- a copy to Mr. Rice  
7 dated July 2012. And the subject matter is the "Halifax  
8 Water Regional Wastewater Functional Plan review of  
9 storage determination methodology."

10                  **MR. JORGENSEN:** Correct.

11                  **MR. GRANT:** Correct?

12                  **MR. JORGENSEN:** Yeah.

13                  **MR. GRANT:** And in this report, you  
14 give some background into how to determine the modelling  
15 information to be used for wastewater storage facilities;  
16 correct?

17                  **MR. JORGENSEN:** Correct.

18                  **MR. GRANT:** And then you go on and  
19 look at the application of that methodology in a  
20 particular application involving a storage plant in the  
21 Mill Cove system sewer shed; correct?

22                  **MR. JORGENSEN:** Correct.



1                   **MR. GRANT:** Right. So in the  
2 modelling background -- on your modelling background on  
3 the page that's in front of you, the first page, you make  
4 reference to the Canada-wide strategy for management of  
5 municipal wastewater effluent, CCME ---

6                   **MR. JORGENSEN:** Yeah.

7                   **MR. GRANT:** --- right?

8                   And you note that it directs that  
9 there should not be an increase in frequency due to  
10 development or growth unless it occurs as part of an  
11 approved long-term management plan; correct?

12                  **MR. JORGENSEN:** M'hm. Yeah.

13                  **MR. GRANT:** And that would be the  
14 principal aim of addressing the storage size requirements  
15 for wastewater storage; correct?

16                  **MR. JORGENSEN:** Correct.

17                  **MR. GRANT:** But then you go on and say  
18 at the bottom of the page -- of that first page that:

19

20                                "In order to proactively manage  
21 this issue, the approach taken is  
22 to assess the frequency of the

1 average volume and the annual  
2 total discharge, thus the aim is  
3 to maintain or better all three  
4 criteria." (As read)

5

6 Correct?

7 **MR. JORGENSEN:** Correct.

8 **MR. GRANT:** So in that case, the  
9 maintenance of the frequency of overflows would be the  
10 principal objective to the extent that you're able to  
11 reduce the volume and the annual total volume. That would  
12 be an improvement in the level of service; correct?

13 **MR. JORGENSEN:** Yes, if that was the  
14 case.

15 **MR. GRANT:** Okay. And then you look  
16 at the baseline model on the next page ---

17 **MR. JORGENSEN:** M'hm.

18 **MR. GRANT:** --- for the average year  
19 2003, and then you do a growth model to accommodate growth  
20 from 2003 to 2046; right?

21 **MR. JORGENSEN:** Yeah.

22 **MR. GRANT:** And you're using this

1 discussion as part of the exercise in determining what the  
2 size should be for these storage tanks on the Mill Cove  
3 system.

4 **MR. JORGENSEN:** It was really to  
5 provide background into the approach undertaken to the  
6 growth modelling component.

7 **MR. GRANT:** Okay. So as a point where  
8 you're looking at the growth plan from 2003 to 2046,  
9 whatever is being proposed as infrastructure to  
10 accommodate that growth is going to be in the RDC.

11 **MR. JORGENSEN:** The RDC project list  
12 was reviewed specifically for the purposes of the RDC and,  
13 as a result, many projects from the functional plan were  
14 removed.

15 **MR. GRANT:** Okay. But the point here  
16 is the project that you're identifying for the functional  
17 plan in this report ---

18 **MR. JORGENSEN:** M'hm.

19 **MR. GRANT:** --- is one that's required  
20 in order to accommodate growth between 2003 and 2046.

21 **MR. JORGENSEN:** Yes, the 2003 isn't  
22 really a timeline between -- from then to 2046. Two

1 thousand and three (2003) was the average year rainfall  
2 that was used in the modelling approach.

3 I understand that the title of Section  
4 1.2, "Growth Model Average Year 2003 Plus Growth to 2046"  
5 is somewhat ambiguous, but the growth equated from 2011 to  
6 2046. The average year rainfall from 2003 is what was  
7 used as a typical year.

8 **MR. GRANT:** Okay. So let's look at  
9 the -- you do the growth impact analysis under Section 1.3  
10 of the document and then, under Section 1.4, you have a  
11 discussion on limitations of the storage volume  
12 requirement; right?

13 **MR. JORGENSEN:** Yeah.

14 **MR. GRANT:** And I guess, to be clear,  
15 what we're talking about here is what eventually became  
16 project 12; right?

17 So if you look at Exhibit H-24,  
18 project 12 is in the central area. It's a storage  
19 facility number 1 at Glendale, Old Beaver Bank Road  
20 upstream of the Bedford-Sackville trunk sewer.

21 **MR. JORGENSEN:** Okay, yes.

22 **MR. GRANT:** That's -- I'm correct in

1       that?

2                       **MR. JORGENSEN:**   Can I just have one  
3       second?

4                       **MR. GRANT:**   Certainly.

5                       **(SHORT PAUSE)**

6                       **MR. JORGENSEN:**   No.   So the example  
7       provided in H-4(ii) which relates to fish hatchery pumping  
8       station overflow isn't a project on the list.   The one  
9       closest to that, I think, would be project -- capital plan  
10      project number 13, storage facility 2 at Bedford Range  
11      Park.

12                      The number 12, I think, is much  
13      further upstream and ---

14                      **MR. GRANT:**   Okay, so -- I beg your  
15      pardon.   So it's project 13.   It is project 13 that you're  
16      looking ---

17                      **MR. JORGENSEN:**   It's not project 13.  
18      The example used in the H-4(ii) isn't a project.   It was  
19      just used to show the approach taken to understanding  
20      their requirement for storage and the numbers ---

21                      **MR. GRANT:**   Okay.   Was there  
22      ultimately -- was there ultimately a project included in  
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1 the infrastructure for the Regional Development Charge  
2 that reflected the need for storage in this area?

3 MR. JORGENSEN: Yeah. I believe so;  
4 12 and 13.

5 MR. GRANT: Twelve (12) and 13. Okay.

6 MR. JORGENSEN: Yeah.

7 MR. GRANT: So in 1.4 you look at the  
8 approach for sizing the project; correct?

9 MR. JORGENSEN: In Section 1.4 of the  
10 memo.

11 MR. GRANT: Of the memo.

12 MR. JORGENSEN: Yeah, that discusses  
13 the limitations to the approach.

14 MR. GRANT: Right. And if I look  
15 under the first paragraph of 1.4, it says that in looking  
16 at the preferred solutions you took into account upstream  
17 system solutions to ensure a more accurate assessment of  
18 the actual storage requirements; correct?

19 MR. JORGENSEN: Yeah.

20 MR. GRANT: And then the next  
21 sentence, it says:

22

1 "Indeed, in the example of fish  
2 hatchery, there's a restriction  
3 upstream of the pumping station  
4 that, under growth only  
5 simulation, restricts the flow to  
6 the station and, in turn, limits  
7 the extent of the overflows." (As  
8 read)

9

10 **MR. JORGENSEN:** Yeah.

11 **MR. GRANT:** Okay. So in layman's  
12 terms, under the existing circumstances there is a sewer  
13 overflow outfall upstream of the fish hatchery that is  
14 entering into the Sackville River; right?

15 **MR. JORGENSEN:** Yeah, it would flood  
16 or discharge, yes.

17 **MR. GRANT:** Right. And in order to  
18 determine the size of the storage tank that's required on  
19 this sewer shed, you are going to close off that outfall  
20 so it never occurs again.

21 **MR. JORGENSEN:** To -- well, we needed  
22 to maintain the existing level of service provided. So as

1 a result, we needed to ensure that the growth flows from  
2 upstream didn't discharge so that they made their way so  
3 that we could understand the full need of storage.

4 **MR. GRANT:** But then you say:

5  
6 "Under the preferred option  
7 strategy modelling, with the  
8 restriction removed, the storage  
9 requirement was assessed to be  
10 much greater than that  
11 identifying using the high level  
12 approach." (As read)

13  
14 So you've removed the restriction,  
15 meaning that outfall is not occurring any more. Am I not  
16 correct?

17 **MR. JORGENSEN:** Yes. So in the  
18 initial model runs, if you were to just run the model and  
19 let it run its course, then a lot of the growth flows  
20 wouldn't reach that pumping station. They were  
21 discharging prior to that, so that would give you an  
22 unrepresentative figure for storage required.



1                   However, when you undertake hydraulic  
2                   modelling, you try and simulate what's most -- what will  
3                   happen in reality. And whilst the model may not look like  
4                   the configuration of the real system, it's providing you  
5                   with an indication of what's required in terms of the  
6                   storage.

7                   **MR. GRANT:** Now, my point, though, is  
8                   when you look at the storage that you're designing here  
9                   ---

10                  **MR. JORGENSEN:** Yeah.

11                  **MR. GRANT:** --- by sizing it with the  
12                  restriction removed, you're necessarily enhancing the  
13                  level of service within the sewer shed, are you not?

14                  **MR. JORGENSEN:** With the modelling  
15                  that we undertook in that area, there wasn't -- it wasn't  
16                  flooding before. It was only as a result of growth that  
17                  the problems occurred.

18                  I see what you're saying and there is  
19                  potential, yes, that you could potentially argue that it's  
20                  improving the level of service.

21                  **MR. GRANT:** Okay. Now, if we go to  
22                  the next page of the memo, you have two tables, Table 1

1 and Table 2.

2 **MR. JORGENSEN:** Yes.

3 **MR. GRANT:** And what you do here on  
4 these tables is you model the discharge events under Table  
5 1 under the current situation. In Table 2, you model it  
6 with your growth assumptions in play; correct?

7 **MR. JORGENSEN:** Yeah.

8 **MR. GRANT:** And because of the CCME  
9 guidelines, which require you to restrict the number of  
10 overflows to not more than those under the current  
11 scenario, under Table 2 you identified the need to  
12 restrict it to no more than six overflows a year; correct?

13 **MR. JORGENSEN:** Yes. In that  
14 methodology, yes.

15 **MR. GRANT:** And then, in addition,  
16 because you have this enhanced objective of not increasing  
17 the volume of any of the overflows, you wish to restrict  
18 the flows to less than the 11,571 cubic metres which is in  
19 rank number 1 under Table 1; correct?

20 **MR. JORGENSEN:** No. What we were  
21 trying to achieve through the allocation of storage is the  
22 total annual spill volume.

1                   So if I could explain a little further  
2                   in terms of the approach required to assess storage  
3                   requirements, it may shed some light?

4                   **MR. GRANT:**   Okay.

5                   **MR. JORGENSEN:**   So when using a  
6                   hydraulic model as a tool to help you understand what's  
7                   required in terms of storage, there's the two things.  
8                   There's frequency of the discharge and the volume of the  
9                   discharge.   CCME only made reference to frequency.

10                  However, you could have one discharge  
11                  that lasts for a full 24 hours, and that counts as one  
12                  discharge, or you could have one discharge that lasts for  
13                  one hour and it counts for one discharge.

14                  So within the same frequency of  
15                  discharge events, you can have very, very different  
16                  requirements for storage and you can almost, if you so  
17                  desire, play tunes with the hydraulic model to have fewer  
18                  frequency but much greater volume, therefore, maintain  
19                  frequency.

20                  That wasn't felt as a sustainable  
21                  approach or something that we wanted to entertain, so  
22                  that's where we introduced the idea of trying to maintain

1 a similar level of total annual discharge in terms of  
2 spill volume.

3 So that was the reasoning behind what  
4 you say was an enhanced level, but, really, it's not an  
5 enhanced level; it's just trying to maintain the existing  
6 level.

7 Furthermore, you're never going to,  
8 using a hydraulic model, using a before and after -- so  
9 the existing situation to growth -- you're never going to  
10 line them up exactly. There's no exact answer that comes  
11 from hydraulic modelling in this regard.

12 The danger with hydraulic modelling  
13 and storage volumes is that people take a number and that  
14 becomes the number that's required, whereas you can see  
15 from Table 2 that if you were to capture all the volume up  
16 to rank number 7, it's only 911. But if you were to  
17 reduce the frequency by one more, you're then jumping to  
18 2,200.

19 That was one of the main limitations  
20 that I was trying to explain in Section 1.4 of that memo.

21 **MR. GRANT:** Okay. The size of the  
22 required storage facility is determined in this case, is

1       it not, by the difference in volume from rank 1 under  
2       Table 2 and rank 1 in Table 1?

3                   **MR. JORGENSEN:**   It's a combination of  
4       the total annual volume and the frequency.   This -- yeah.  
5       It's more complex than what's outlined in this memo.

6                   **MR. GRANT:**   Okay.   You'll agree with  
7       me that the difference between the volume in rank 1 of  
8       Table 1 and rank 1 of Table 2 is 6,000 cubic metres.

9                   **MR. JORGENSEN:**   Yes.

10                  **MR. GRANT:**   Okay.   And that, indeed,  
11       is the size of project ---

12                  **MR. JORGENSEN:**   Twelve (12).

13                  **MR. GRANT:**   --- 13?

14                  **MR. JORGENSEN:**   Twelve (12).

15                  **MR. GRANT:**   Project 12.

16                  **MR. JORGENSEN:**   Yes, which is the  
17       upstream storage tank.

18                  **MR. GRANT:**   Okay.   And you say this  
19       relates to project 13, which is 7,000.

20                  **MR. JORGENSEN:**   It most -- project 13  
21       is in the most closest vicinity to fish hatchery pumping  
22       station.

1                   **MR. GRANT:** Can I refer you to Exhibit  
2 H-4(iv), at page 33? Just so you know what it is, at page  
3 1, it's a copy of a memo from you to Ms. MacKenzie, copied  
4 to Ray Rice, dated October 2012.

5                   **MR. JORGENSEN:** Yeah.

6                   **MR. GRANT:** And you're -- this is part  
7 of the developer charges cost allocation; correct?

8                   **MR. JORGENSEN:** Yeah.

9                   **MR. GRANT:** And if we go to page 33, I  
10 think it's another large spreadsheet.

11                   **MR. JORGENSEN:** M'hm.

12                   **MR. GRANT:** And if we look at -- find  
13 it better here -- Projects 12 and 13 ---

14                   **MR. JORGENSEN:** Yeah.

15                   **MR. GRANT:** --- are listed in this  
16 spreadsheet. And it shows, does it not -- and maybe I  
17 just have to -- if I could ask Mr. Goodine to swing up to  
18 the top so I can see the descriptions, and just slide it  
19 over to the right so I can see the remaining columns. I  
20 think there's further ones there.

21                   Yeah, so there's one column that says,  
22 "Growth Population Benefited"; correct?

1                   **MR. JORGENSEN:** Yeah.

2                   **MR. GRANT:** And for Projects 12 and  
3                   13, the total population benefited -- 2041 growth  
4                   population benefited for 12 and 13 ---

5                   **MR. JORGENSEN:** It's the 3144 and the  
6                   1608, and then the columns to the right of that, yeah?

7                   **MR. GRANT:** Right. So it's -- and is  
8                   it not -- it's all part of the one that's shown for 6120,  
9                   right? 6120 are all part of the growth area that is  
10                  benefited by those two storage tanks.

11                  **MR. JORGENSEN:** How did you arrive at  
12                  that number?

13                  **MR. GRANT:** Well, I think I'm looking  
14                  at items 12, 13 and 14 because I read them to be connected  
15                  in the areas that are shown.

16                  **MR. JORGENSEN:** Okay, so project 14 as  
17                  well?

18                               **(SHORT PAUSE)**

19                  **MR. GRANT:** Yeah. So I apologize;  
20                  localized improvements to the Bedford-Sackville trunk  
21                  sewer sections, and I believe that that is in the vicinity  
22                  of 12, 13 and 14; correct?

1                   **MR. JORGENSEN:**   Okay.

2                   **MR. GRANT:**   And as you scroll across,  
3   you see the various areas that are affected by projects  
4   12, 13, and 14.

5                   **MR. JORGENSEN:**   Yeah.

6                   **MR. GRANT:**   And it includes areas 38,  
7   39, 40, 42, 43, and 44.

8                   **MR. JORGENSEN:**   Yeah.

9                   **MR. GRANT:**   Right?   So the total  
10   population of those areas, you don't aggregate them if you  
11   peel them out, it's 6120.

12                  **MR. JORGENSEN:**   Okay.

13                  **MR. GRANT:**   Is that right, or not?

14                  **MR. JORGENSEN:**   I would say -- I'm not  
15   sure what you mean.   So project 14, I can see the 6,120  
16   there.

17                  **MR. GRANT:**   Yeah.   Okay, well let me  
18   suggest to you that 6,120 is not far out of line for the  
19   project's -- for the population that would be benefited  
20   from those three projects in the growth area as shown on  
21   your table.

22                  **MR. JORGENSEN:**   I guess.   Okay.



1                   **MR. GRANT:** Okay.

2                   Now, the concept of a wastewater  
3 storage tank is to hold back wastewater generated during  
4 peak flows, and then to release it when there is a lower  
5 flow on the system and it can be accommodated without --  
6 accommodated and treated without overflow; correct?

7                   **MR. JORGENSEN:** Yes.

8                   **MR. GRANT:** Okay. And typically the  
9 peak flow period is fairly limited in duration; right?

10                  **MR. JORGENSEN:** Yes, as a function of  
11 rainfall. But, yes, I would agree.

12                  **MR. GRANT:** Right, so we see in your  
13 report on the sizing of the plant, the rank order  
14 incidence, the duration under Table 1 is 10.5 hours, and  
15 on the other is 11.5 hours; right?

16                  **MR. JORGENSEN:** That's the duration of  
17 the overflow, yes.

18                  **MR. GRANT:** Right, okay. Which  
19 presumably is at peak flow, isn't it?

20                  **MR. JORGENSEN:** Yeah, that's it.  
21 Yeah, that's the highest amount of flow and that's how  
22 long that it was above the threshold to discharge.

1                   **MR. GRANT:** Okay. And when you say --  
2 if we say that there are 6,000 people in the growth area  
3 who are being benefited by this storage tank, it's  
4 appropriate, is it not, to look at the 6,000 persons and  
5 what sort of wastewater flow they will generate as the  
6 project -- as the growth occurs? Would you agree?

7                   **MR. JORGENSEN:** Yeah, to some extent,  
8 yes.

9                   **MR. GRANT:** Okay. So -- and for  
10 design purposes HRWC used 340 litres per person per day as  
11 the ---

12                   **MR. JORGENSEN:** Per capita flow.

13                   **MR. GRANT:** --- for water consumption;  
14 correct?

15                   **MR. JORGENSEN:** M'hm.

16                   **MR. GRANT:** So that would result in --  
17 and I guess on top of that, for design purposes you have  
18 to have an allowance for inflow and infiltration, do you  
19 not?

20                   **MR. JORGENSEN:** Correct, yeah.

21                   **MR. GRANT:** Okay. And I know that  
22 that allowance is one that -- in terms of calculating I&I

1 for the hydraulic model there's a complicated input, but  
2 as a rough figure would it be fair to say 50 percent of  
3 the consumption is -- of water consumption can be used for  
4 the II component?

5 **MR. JORGENSEN:** No. No, that wouldn't  
6 be correct.

7 **MR. GRANT:** Okay. That is in fact the  
8 number that you use for pipe design purposes, is it not?

9 **MR. JORGENSEN:** No.

10 **MR. GRANT:** Well, you used the 24  
11 litres per person -- or per hectare ---

12 **MR. JORGENSEN:** Per second, per  
13 hectare, yes.

14 **MR. GRANT:** --- per day, right. And  
15 what does that work out on a per person basis?

16 **MR. JORGENSEN:** I don't know.

17 **MR. GRANT:** Can you give me a ---

18 **MR. JORGENSEN:** It depends what it --  
19 I don't know what it works out on -- it depends on how  
20 many people there are within that development. It's 0.24  
21 litres per second per hectare, in addition to population.  
22 So population is essentially a flat line, and then the I&I  
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1 component that the population gets peaked using the Harman  
2 Criteria.

3 MR. GRANT: Okay.

4 MR. JORGENSEN: Which again, is based  
5 on the amount of people that you're trying to calculate  
6 for. So normally you would apply a minimum of a peaking  
7 factor of two and a maximum of four.

8 MR. GRANT: Okay.

9 MR. JORGENSEN: And then on top of  
10 that you would apply your I&I component, which is  
11 calculated as a size of the development error.

12 MR. GRANT: Okay. If we're looking at  
13 the Sackville area for this particular development, all  
14 right ---

15 MR. JORGENSEN: Yeah.

16 MR. GRANT: --- and I want you to  
17 assume that it's generally not high-density residential  
18 there, generally residential, some apartment buildings;  
19 okay?

20 MR. JORGENSEN: Okay.

21 MR. GRANT: All right? Would you  
22 agree that 6,000 persons in a development which is

1 generally low-density residential is not likely, within a  
2 peak period, to generate 1,300 -- 13,000 cubic metres of  
3 wastewater?

4 **MR. JORGENSEN:** Not in dry weather  
5 flow. That sounds high for dry weather flow.

6 **MR. GRANT:** Yeah. But even for wet  
7 weather, right?

8 **MR. JORGENSEN:** Well, wet weather is  
9 -- yeah, it's a function of the development area. That  
10 sounds doable in terms of a spill, a discharge ---

11 **MR. GRANT:** Okay. If ---

12 **MR. JORGENSEN:** --- perhaps. I -- you  
13 know, you'd -- I'd need to look at it in a lot more  
14 detail.

15 **MR. GRANT:** Okay.

16 **MR. JORGENSEN:** Say the design  
17 criteria ---

18 **MR. GRANT:** I guess what I'm ---

19 **MR. JORGENSEN:** --- again, is easy to  
20 ---

21 **MR. GRANT:** --- ultimately asking you,  
22 Mr. Jorgensen, and trying not to get tied in knots on the  
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1 technicalities, but if you look at policies -- at projects  
2 12 and 13 ---

3 MR. JORGENSEN: Yeah.

4 MR. GRANT: --- in this area, you have  
5 a -- and maybe I've got to look at it differently.

6 If I look at Exhibit H-1, page 199 ---

7 MR. JORGENSEN: Yeah.

8 MR. GRANT: --- for projects 12 and 13  
9 under the sixth column, there is a sizing column, right?  
10 It sets out the sizing.

11 MR. JORGENSEN: Yeah, length, flow,  
12 volume. Well, yeah.

13 MR. GRANT: Okay. And for these two  
14 projects, the storage size is 6,000 and 7,000 cubic metres  
15 for a total of 13,000 cubic metres of storage ---

16 MR. JORGENSEN: Yeah.

17 MR. GRANT: --- right? And the  
18 population benefited by that -- by those two projects is  
19 something like 6,000 people.

20 MR. JORGENSEN: I'd like to check ---

21 MR. GRANT: The growth population.

22 MR. JORGENSEN: --- that -- the growth

1 population. Looking at that other spreadsheet,  
2 potentially it's around that figure.

3 **MR. GRANT:** Okay.

4 **MR. JORGENSEN:** Yeah.

5 **MR. GRANT:** And I'm suggesting to you  
6 that the sizing of those two storage tanks, given the  
7 growth population that they're intended to serve, suggests  
8 that the size of the tanks is not simply for the growth  
9 population, but also for existing populations.

10 **MR. JORGENSEN:** Yeah, I understand  
11 what you're saying. What I would like to check is that I  
12 think potentially is the growth population benefited.  
13 That 6,000 isn't a culmination of the other projects. It  
14 would be in addition to, so it'd be the 6,000 plus the  
15 1,600 plus the 3,100.

16 I'd need to go back and review how I  
17 -- how that was done.

18 **MR. GRANT:** Okay. Okay.

19 **MR. JORGENSEN:** But I suspect that it  
20 would have been around the 10,000 mark.

21 **(SHORT PAUSE)**

22 **MR. JORGENSEN:** So just on the

1 projects as well, to provide some further clarity, they  
2 are two separate projects. And whilst they are two storm  
3 tanks, one is essentially upstream of the trunk sewer and  
4 one is essentially downstream of the trunk sewer.

5 And the main reason that they were put  
6 forward as the preferred solution is because they were a  
7 more cost-effective solution in upsizing the entire trunk  
8 sewer.

9 (SHORT PAUSE)

10 MR. GRANT: Mr. Chair, I'm having a  
11 little technical problem here finding something. I don't  
12 know what your wish is as to how long to go this morning.

13 I need a few minutes to -- my computer  
14 seems to have crashed here.

15 THE CHAIR: Okay. This storage  
16 facility number 2 is right above my house, so I find this  
17 totally riveting.

18 (LAUGHTER)

19 THE CHAIR: But did you want to break  
20 for lunch now? Is that what you're suggesting?

21 MR. GRANT: If you wish, let's.

22 THE CHAIR: Yeah.



1                   **MR. GRANT:** Yeah.

2                   **THE CHAIR:** We're coming back at 2:00,  
3 I believe, for -- we're going to have Mr. Pettipas, I  
4 think, speak at 2:00, so we usually -- we would take an  
5 hour and a half for lunch anyhow, so -- well, up to an  
6 hour and a half, so if this is convenient for you and then  
7 ---

8                   **MR. GRANT:** It is.

9                   **THE CHAIR:** --- we can come back?

10                  **MR. GRANT:** It is. Thank you.

11                  **THE CHAIR:** Okay. So we'll take a  
12 break until 2 o'clock and come back and we'll have Mr.  
13 Pettipas first. And I think -- is there two speakers?

14                         Okay, sorry, we have two speakers. So  
15 we'll do the speakers first at 2:00 and I think for Ms.  
16 Bonang, what we'll do is we'll put the speakers here at  
17 that table over there.

18                         So the panel, during the lunch break,  
19 you're still under oath, obviously, so you can speak  
20 amongst yourself, but don't talk to anybody else about  
21 your testimony. But you can speak amongst yourselves if  
22 you wish; okay?

1                               So we'll come back at 2 o'clock.

2       Thanks.

3       --- Upon recessing at 12:24 p.m.

4       --- Upon resuming at 2:02 p.m.

5                               **THE CHAIR:**   Okay, we're reconvened.

6                               And, as we discussed this morning, I  
7       think the Clerk of the Board had advised the parties that  
8       rather than coming back for an evening session that two  
9       speakers who had registered to speak for the evening  
10      session would come during the day today -- or at 2 o'clock  
11      and speak to us.

12                              So the first speaker is Mr. Paul  
13      Pettipas representing the Nova Scotia Home Builders'  
14      Association; and that's you, Mr. Pettipas?

15                              **MR. PETTIPAS:**   That is correct.

16                              **THE CHAIR:**   Okay.   So, first of all,  
17      thank you for accommodating us to save us from having to  
18      come in overnight.   It may have been beneficial to you as  
19      well, I'm not sure.   So I'll give you the floor.

20

21

22

1       **ORAL PRESENTATION - NOVA SCOTIA HOME BUILDERS' ASSOCIATION**

2                   **MR. PETTIPAS:** Thank you, Mr. Chair,  
3       for giving us the opportunity to present.

4                   The Nova Scotia Home Builders'  
5       Association are the people who build most of the Part 9  
6       buildings in HRM, so we do have a very, very important  
7       part to play in this process.

8                   Our Mission Statement is:

9  
10                   “To raise the professionalism of the  
11                   industry and provide housing people  
12                   can afford.” (As read)

13  
14                   There's no argument among our members,  
15       builders or developers, that we will pay our fair share.  
16       I think that's the problem, that's the challenge. I would  
17       also remind you, though, all of these costs, charges,  
18       taxes, all flow down to the purchaser.

19                   In HRM right now single starts are  
20       down 30 percent. We have a tremendous out-migration of  
21       not only young people but of workers, labour, and the  
22       like. We have a 22 percent costs/fees/charges from the

1 different levels of government on all new housing in HRM  
2 at the present time.

3 Now we have, coupled with this,  
4 Halifax Water looking to add another \$6,000. We do have  
5 some concerns and one of my major concerns and my members'  
6 is the 30-year plan. Economists have trouble predicting  
7 what's going to happen next year. Our experts on housing  
8 have difficulty telling us what's going to happen in one  
9 year, five years or ten years, and yet Halifax Water is  
10 projecting 30 years. It just does not make sense to us,  
11 it's a shot in the dark; it's flip a coin. There's no  
12 certainty to this.

13 I'm not going to talk to you about the  
14 numbers, UDI and others are going to talk about the number  
15 -crunching. What I want to talk to you about is the  
16 conservation aspect, and as an association we are well-  
17 versed in this.

18 We have been in the energy efficiency  
19 business for many years, and Nova Scotia Home Builders'  
20 Association pioneered the R-2000 program in the mid-'80s.  
21 We've recently worked with Conserve Nova Scotia to bring  
22 in one of the only energy codes in Canada and make it part

1 of our building code. So we know what we're talking about  
2 when we talk about energy efficiency and conservation.

3 Halifax Water has not convinced us  
4 that they know the true definition of conservation.  
5 There's an engineer's mentality that if you stop the water  
6 flowing from the pipes, that's conservation. We don't  
7 agree with that. To us, conservation is going right back  
8 to the end user and using less water. If you use less  
9 water you can put less pipes in the ground.

10 So before anything that should happen,  
11 in all due respect, at these hearings, before any money is  
12 given to Halifax Water to pursue what they have to do,  
13 then we feel a whole conservation plan has got to be put  
14 forward, and it's got to be put forward by an independent  
15 third body. You cannot expect the person that is selling  
16 the water to be the person to conserve the water. It just  
17 does not make sense, in our opinion. So what we'd like to  
18 see is a plan put in place.

19 And the new building code takes care  
20 of new construction. All new construction now requires  
21 six-litre toilets, low-flow showers, so Halifax Water is  
22 getting a tremendous benefit there. Where they're not

1 getting the benefit is in existing construction. Existing  
2 construction has anywhere from 9-, 13-, 18-, 19-, 24-litre  
3 toilets. It has urinals that run continually, and I want  
4 to give you a little example.

5                   Through our Home Builders' Care  
6 Program we provided a \$100,000 renovation to the Brunswick  
7 Street Mission to further their good work. We finished it  
8 last week. We replaced all of their 13-litre toilets with  
9 6-litre. They had a urinal that was running continually.  
10 We've replaced that with an automatic one.

11                   Gentlemen, I'd ask you to consider  
12 that and multiply it by thousands of times to see how much  
13 water we could save. So if we're going to give Halifax  
14 Water anywhere near 600 million, let's force them to take  
15 a percentage of that and put it back into helping their  
16 existing customers to save water. And, again, it should  
17 be done by an independent third party. We've seen it done  
18 before with energy; it can be done.

19                   One of the big problems we have in  
20 Nova Scotia is we don't take water as a precious  
21 commodity. We see we're surrounded by water, we have all  
22 kinds.

1 I enjoy playing golf so I travel a  
2 bit, and I'm seeing what's happening on golf courses in  
3 the United States. I've talked to some of the  
4 superintendents and what they call themselves now is water  
5 preservers. They are under a tremendous pressure to save  
6 water. We're not under that same pressure, but we should  
7 be.

8 If we consider electricity important  
9 enough to have Efficiency Nova Scotia, why wouldn't we  
10 consider water in the same vein?

11 So I think I have five minutes; I must  
12 be getting close -- but my message is -- and I hope you  
13 remembered throughout -- that Halifax Water has not proved  
14 they know what a conservation policy is all about. They  
15 are going to have to have someone tell them what  
16 conservation is about. They're going to have to have a  
17 third party put that policy in place.

18 I thank you very much for giving me  
19 the opportunity. If you have any questions or if you want  
20 anything clarified, I'd be happy to answer them.

21 **THE CHAIR:** I will allow the lawyers  
22 to ask you questions if they any; first before we go

1       there.

2                               **QUESTIONS FROM THE CHAIR**

3                       **THE CHAIR:**   Your membership is how  
4       many people are in the organization in ---

5                       **MR. PETTIPAS:**   Over 300 member  
6       companies across the province that range from mom-and-pop  
7       to multi-million dollar companies.

8                       **THE CHAIR:**   And how many of those  
9       would be in HRM?

10                      **MR. PETTIPAS:**   HRM would be about  
11       three-quarters, 75 to 80 percent.   It goes along, Mr.  
12       Chair, with building in Nova Scotia which is about 75, 80  
13       percent in HRM, 25 the rest of the province.

14                      **THE CHAIR:**   And are there builders,  
15       contractors, developers as well?

16                      **MR. PETTIPAS:**   We have developer  
17       members.   Many of the UDI members are our members as well.  
18       Many of them build as well as develop.

19                      **THE CHAIR:**   And the difference between  
20       UDI and the Nova Scotia Home Builders' Association, what  
21       would be the distinction between those two?

22                      **MR. PETTIPAS:**   Well, my main focus is



1 on the builder/renovators. Their main focus, I think, is  
2 on the developers.

3 **THE CHAIR:** Okay.

4 **MR. PETTIPAS:** There's an overlap at  
5 times. We're certainly not in competition. We do work  
6 together, we try to work together.

7 **THE CHAIR:** Okay, so in terms of  
8 questions, Mr. MacPherson, do you have any questions?

9 **MR. MacPHERSON:** No questions, Mr.  
10 Chair.

11 **THE CHAIR:** Mr. Grant?

12 **MR. GRANT:** None, thank you.

13 **THE CHAIR:** Mr. Larkin?

14 **MR. LARKIN:** No, thank you, Mr. Vice-  
15 Chair.

16 **THE CHAIR:** Mr. Mahody?

17 **MR. MAHODY:** No, thank you, Chair.

18 **THE CHAIR:** Mr. Butler, anyone from

19 ---

20 **MR. BUTLER:** No.

21 **THE CHAIR:** --- the Ecology Action  
22 Centre?

1                   **MR. BUTLER:** No questions.

2                   **THE CHAIR:** Okay. Mr. Outhouse?

3                   **MR. OUTHOUSE:** No.

4                   **THE CHAIR:** Okay. Do you have  
5 questions?

6                   **MR. DHILLON:** Yes.

7                   **THE CHAIR:** Mr. Dhillon has a  
8 question.

9                   **QUESTIONS FROM MR. DHILLON**

10                  **MR. DHILLON:** I guess your suggestion  
11 to have a third party to do the conservation, we know that  
12 in the electricity sector we have Efficiency Nova Scotia  
13 created by the Province. So when you said third party,  
14 could you expand on that?

15                  **MR. PETTIPAS:** Efficiencies are  
16 redoing water conversation. Part of the new building code  
17 was actually resource conservation, and Efficiency Nova  
18 Scotia's done a great job with limited resources on  
19 helping people, education, information, where to get  
20 product. They would be an ideal group to take this over  
21 because the infrastructure's in place.

22                  **MR. DHILLON:** So that would be across

1 the province, not necessarily in HRWC.

2 **MR. PETTIPAS:** Yeah. But -- but I  
3 think -- as you know, Mr. Dhillon, from your days with the  
4 -- when you and I worked together many years ago, what  
5 happens in Halifax usually goes across. If there are  
6 structural problems here, if there are problems with  
7 budgeting, these people meet on a regular basis and  
8 they're -- they're going to ask for the same amount of  
9 money.

10 **MR. DHILLON:** Thank you.

11 **THE CHAIR:** Thank you, Mr. Pettipas,  
12 for coming in and giving your views today.

13 **MR. PETTIPAS:** Thank you very much.

14 **THE CHAIR:** Thank you.

15 Mr. Cantwell? Is he here? Come  
16 forward, please. Right in front, yes.

17 **MR. CANTWELL:** Good afternoon.

18 **THE CHAIR:** Good afternoon, Mr.  
19 Cantwell. Again, thank you for accommodating us and  
20 coming in during the day.

21 So you're President of the Housing  
22 Trust of Nova Scotia?

1                   **MR. CANTWELL:** That's correct.

2                   **THE CHAIR:** Okay. I'll give you the  
3 floor.

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1           **ORAL PRESENTATION - THE HOUSING TRUST OF NOVA SCOTIA**

2                   **MR. CANTWELL:** Thank you. I'm -- yes,  
3 I'm President of the Housing Trust of Nova Scotia.

4                   We're a non-profit housing  
5 organization that was formed in 2009 with a goal of  
6 providing high quality, affordable housing for the working  
7 poor.

8                   My particular interest here is the, I  
9 guess, fairness of some of these proposed charges. And we  
10 have a couple of projects that we're trying to build right  
11 now, and I'd like to let you know some of the impacts of  
12 these proposed charges on our projects.

13                   So workforce housing, affordable  
14 housing, is -- is fairly misunderstood, in my opinion, at  
15 least in Nova Scotia. And our focus, which is the more  
16 traditional North American focus of affordable housing, is  
17 workforce housing. So it's people that are working, but  
18 are just having a hard time keeping up with the increasing  
19 cost of living.

20                   So these are people that make anything  
21 from minimum wage to \$14, \$15 an hour, depending on how  
22 many people in the family are working and how many

1 children they may have. So these would be -- examples  
2 might be people who clean this building at night,  
3 restaurant workers, daycare workers, administrative  
4 assistants, security guards, people like that.

5 And on a minimum wage, if you work  
6 eight hours a day, 22 days a month, your total take-home  
7 pay is about \$1,800. If you only spent 30 percent of that  
8 on rent, that would be a rental payment of \$543 a month.  
9 Well, that's almost impossible in this city.

10 So we know there are -- I don't have  
11 the exact figures here, but there's a very large  
12 percentage, 25, 35 percent of the population in Nova -- in  
13 Halifax is spending more than 30 percent of their income.

14 We're particularly concerned about the  
15 working poor, as I indicated.

16 So why are we concerned? Well, as a  
17 non-profit group, we're all volunteer driven. We were  
18 lucky enough to get about \$3 million of funding through a  
19 federal-provincial cooperation agreement on affordable  
20 housing three years ago, and we purchased two properties  
21 on Gottingen Street. And we've been going through the  
22 planning approvals process to get permission to build

1       these particular projects.

2                       So one building has 115 units, of  
3       which 58 would be affordable housing. And the other  
4       building has 124 units, of which 65 would be affordable  
5       housing. And the intent is that some of the market rate  
6       units would help offset the cost of the affordable housing  
7       units.

8                       With the first building, 115 units,  
9       our total construction budget is just on about \$20  
10      million. The province and the federal government provided  
11      us with \$1.45 million of funding to acquire the land.  
12      Under the current cost scenario within HRM, the building  
13      permit fees for that project are \$197,000.

14                      Assuming we're able to get approvals  
15      this spring and we can -- we can just get to the first  
16      tier of cost increases, our -- our total fee increases for  
17      a building permit are going to increase by -- to \$458,000.  
18      So that's a \$261,000 increase in the cost of this project,  
19      which is equivalent to 10 additional units of affordable  
20      housing according to the Provincial-Federal Funding  
21      Agreement on Affordable Housing.

22                      To add more irony to this, the HST on

1     that whole project is about 2.5 million, of which about  
2     two-thirds of it will flow back to the province. So the  
3     province gave us a million and a half dollars of funding  
4     to building something, and they're going to collect \$1.6  
5     million in HST on the way back.

6                     But Halifax Water's going to get an  
7     additional \$261,000 of fees on this particular project.

8                     The second building is 124 units of  
9     housing. Our budget for that is just under \$22 million.  
10    Again, we received \$1.6 million of funding subsidy.

11                    Current building permit fees to HRM,  
12    including the allocation for Halifax Water, are 226,000.  
13    Because this project won't be built until after 2015, the  
14    fee increase for the building permit goes to 774,000, so  
15    that's an increase of \$548,000 in fees for this particular  
16    building. So the combined cost of these changes to the  
17    Housing Trust will be \$809,000 of additional fees, which  
18    would support, under the current funding formula, 32 units  
19    of affordable housing.

20                    And so I guess there's a couple of  
21    things about these fees.

22                    I think the indication is that the



1 average apartment size is 1,400 square feet. Our typical  
2 apartment size in these buildings are anywhere from 525  
3 square feet to perhaps, you know, low to mid-800 square  
4 foot range for two bedrooms. So we're significantly lower  
5 than what's being anticipated, yet the fee that we're  
6 being charged is much higher.

7 As well, with 115 and 124 units,  
8 that's 200 and -- over 200 units on one acre of land. So  
9 that's very dense development by HRM standards. There  
10 should be some coefficient that's applied to some of these  
11 charges to make it more cost effective in urban areas  
12 where, yes, we have pipes that need upgrading, but the  
13 cost of putting that service connection to these two  
14 buildings are a couple of hundred metres apart.

15 And it's -- so the density that we're  
16 looking for on the peninsula is much more cost effective  
17 and, therefore, some of these fees should reflect that.

18 And I guess in closing, I'd just like  
19 to say that while Halifax Water is just looking at -- some  
20 of the literature that goes out there says, "Well, this  
21 only cost you \$10 a month" for a particular family. But  
22 we've got Nova Scotia Power that's been, you know,

1 increasing their rates about 15 percent over the last  
2 couple of years, Heritage Gas rates going up, HRM solid  
3 waste fees, those are going up, Halifax Water coming in,  
4 you know, quite substantially.

5                   So when you add all these costs up,  
6 they are quite substantial. And they may not be  
7 substantial for people of average or upper incomes, but  
8 when you look at the cumulative impacts of these on the  
9 working poor, someone who makes, you know, a minimum wage  
10 or modest wage, these families are deciding whether  
11 they're going to eat or pay their bills.

12                   And I think we need to take another  
13 look at this, and I'd like to see affordable housing  
14 projects being exempt from these charges. And I also  
15 think that projects on the peninsula should be -- should  
16 have a reduced connection charge because they're more --  
17 they're more efficient in terms of the provision of  
18 services.

19                   And perhaps they should look at  
20 something on a square footage basis instead of a per unit  
21 basis because, on the peninsula, we're seeing smaller and  
22 smaller units to compensate for the increased costs of

1 construction in urban locations. And we don't want to put  
2 a funding formula in place that encourages the development  
3 to go to the periphery because that's going to cost the  
4 taxpayer more.

5 Thank you.

6 **THE CHAIR:** Thank you.

7 Mr. MacPherson, any questions?

8 **MR. MacPHERSON:** No, thank you, no  
9 questions.

10 **THE CHAIR:** Mr. Grant?

11 **MR. GRANT:** No questions, thank you.

12 **THE CHAIR:** Mr. Larkin?

13 **MR. LARKIN:** No, thank you.

14 **THE CHAIR:** Mr. Mahody?

15 **MR. MAHODY:** No, thank you.

16 **THE CHAIR:** Mr. Butler?

17 **MR. BUTLER:** No questions.

18 **THE CHAIR:** Thank you very much, Mr.  
19 Cantwell, for coming in today. Thank you.

20 Mr. Grant, you're going to continue  
21 your cross-examination?

22 **MR. GRANT:** Thank you, Mr. Chair. I

1 think, Mr. Chair, before we broke I was asking  
2 Mr. Jorgensen about the storage facilities proposed under  
3 the RDC for the Mill Cove sewer shed, and I think we kind  
4 of stalled at the point where Mr. Jorgensen was referring  
5 to projects 12 and 13, which are two storage tanks on the  
6 -- in that sewer shed. And I think we stalled when he  
7 said, "I'm not sure whether those two tanks are in  
8 addition to some other storage tank projects for the  
9 area."

10 And I was -- I wanted to pull out the  
11 Regional Wastewater Functional Plan and my computer  
12 collapsed, and it remains in that happy state.

1 MS. CATHIE O'TOOLE, Resumed:

2 MR. JAMIE HANNEM, Resumed:

3 MS. KENDA MacKENZIE, Resumed:

4 MR. JAMES JORGENSEN, Resumed:

5 CROSS-EXAMINATION BY MR. GRANT (Cont'd)

6 MR. GRANT: So Mr. Jorgensen, I have  
7 found the Regional Wastewater Functional Plan. I'm going  
8 at it old style under paper, but I can ask Mr. Goodine to  
9 turn it up.

10 If we could go to Exhibit 4(ii) and  
11 turn up page -- PDF page 130, which is the Mill Cove  
12 project file. You have that in front of you now.

13 So as we flip through the Mill Cove  
14 project file and maybe just go to the next page, there's  
15 -- you identify various servicing options and track those.  
16 You evaluate them. And then, as we get to PDF 137, there  
17 is a -- okay, 136, rather, there is a page which shows  
18 Mill Cove alternative sites detailed evaluation; correct?

19 MR. JORGENSEN: Yeah.

20 MR. GRANT: And there are three sites  
21 that are being evaluated there; correct?

22 MR. JORGENSEN: M'hm.

1                   **MR. GRANT:** Are you able to follow  
2 that?

3                   **MR. JORGENSEN:** Yes.

4                   **MR. GRANT:** So three sites are being  
5 evaluated and two of the sites are given high evaluations,  
6 the first one being the Glendale Drive site near the Old  
7 Beaver Bank Road ---

8                   **MR. JORGENSEN:** Yeah.

9                   **MR. GRANT:** --- and the second one is  
10 Site 6, which is the -- near Range Park; right?

11                   **MR. JORGENSEN:** Yes.

12                   **MR. GRANT:** And as we continue, if we  
13 go to PDF -- it might be the very next page in the PDF.  
14 It is -- no, I think it's PDF page 139. Right, thank you.

15                   So this shows a construction estimate  
16 to provide additional storage, one tank at Beaver Bank and  
17 one tank at Bedford Range Park; correct?

18                   **MR. JORGENSEN:** Correct.

19                   **MR. GRANT:** And if we go down the  
20 page, on this page it shows the -- it shows a couple of  
21 things. The volume of the two storage tanks together in  
22 the third column, the storage volume is 13,000 cubic

1 metres; correct?

2 **MR. JORGENSEN:** Yes.

3 **MR. GRANT:** As we scroll down to the  
4 bottom of the page, there is a project value of \$41.6  
5 million.

6 **MR. JORGENSEN:** Yes.

7 **MR. GRANT:** Correct?

8 Now, can I ask you to turn to PDF page  
9 152?

10 And I'm a little confused about this  
11 because this shows the Mill Cove Strategy 5, which is the  
12 preferred strategy; correct?

13 **MR. JORGENSEN:** Correct.

14 **MR. GRANT:** And on this preferred  
15 strategy, it only shows one storage tank in green, and  
16 that looks like the Range Park's storage tank; correct?

17 **MR. JORGENSEN:** Yes.

18 **MR. GRANT:** Okay.

19 **MR. JORGENSEN:** I'm not sure this is  
20 the preferred strategy, is it? It's Strategy 5.

21 **MR. GRANT:** It's Strategy 5. I think  
22 if you go back to 134 ---

1                   **MR. JORGENSEN:** Yeah.

2                   **MR. GRANT:** --- PDF 134. No, it's two  
3 pages before that -- or one page before that, 133. Right.  
4 So -- thank you for pulling that up.

5                   So Strategy 5 is identified. And if  
6 you go to the bottom of the page, if we just scroll down,  
7 it's shown as being the high and preferred strategy;  
8 correct?

9                   **MR. JORGENSEN:** Yes.

10                  **MR. GRANT:** Okay. Now, if we -- but  
11 if we go to -- so we showed Strategy 5 and there was only  
12 one storage tank in the map representation. But if we go  
13 to the last page of this document, which is PDF 157, this  
14 document is entitled "Preferred Storage Locations," and it  
15 shows two storage tanks, does it not?

16                  **MR. JORGENSEN:** Yes.

17                  **MR. GRANT:** One at Range Park and the  
18 other at Glenbourne and ---

19                  **MR. JORGENSEN:** Yes.

20                  **MR. GRANT:** --- Beaver Bank Road.

21                  **MR. JORGENSEN:** Yeah.

22                  **MR. GRANT:** So the preferred strategy



1 in the Regional Wastewater Functional Plan is for two  
2 storage tanks to serve this area.

3 MR. JORGENSEN: Correct.

4 MR. GRANT: Right? And their total  
5 storage capacity is 13,000 cubic metres.

6 MR. JORGENSEN: Correct.

7 MR. GRANT: Okay. And that, indeed,  
8 is the two projects that were brought forward as projects  
9 12 and 13.

10 MR. JORGENSEN: Yes.

11 MR. GRANT: Right, okay.

12 And I think we established on the  
13 spreadsheet where it showed the number of growth persons  
14 or the persons in the growth area that would be served by  
15 this is some 6,120; correct?

16 MR. JORGENSEN: Slight amendment to  
17 that. So that 6,120, I think that is a problem. Yes.  
18 Yeah.

19 MR. GRANT: Sorry; okay?

20 MR. JORGENSEN: Yeah.

21 MR. GRANT: So 13,000 cubic metres of  
22 storage for 6,000 people.

1                   **MR. JORGENSEN:** Yes.

2                   **MR. GRANT:** Does that volume suggest  
3 to you that someone else is getting served at all by ---

4                   **MR. JORGENSEN:** When you look at it  
5 simplistically, yes. I can elaborate, which would provide  
6 an explanation, if you ---

7                   **MR. GRANT:** Okay. Okay.

8                   **MR. JORGENSEN:** Yeah?

9                   **MR. GRANT:** You assigned zero  
10 contribution or benefit to existing customers.

11                   **MR. JORGENSEN:** That was the intent of  
12 the strategy, yes.

13                   **MR. GRANT:** Okay.

14                   **MR. JORGENSEN:** Shall I elaborate or  
15 not?

16                   **MR. GRANT:** Yeah, we might as well  
17 hear it. We'll hear it eventually.

18                   **MR. JORGENSEN:** Okay. So the  
19 preferred strategy for Mill Cove, and in particular this  
20 section of Mill Cove, revolved around the large trunk  
21 sewer running from the north right the way down to Fish  
22 Hatchery Pumping Station and then which pumps across

1 through the treatment works.

2                   So the growth that is proposed was  
3 going to trigger a need for an increased capacity in the  
4 trunk sewer so it was felt, through the evaluation  
5 process, that rather than upsizing the entire trunk sewer  
6 from the north right the way down to the -- to Fish  
7 Hatchery Pumping Station, which would have then, in turn,  
8 caused an increased requirement for Fish Hatchery Pumping  
9 Station, which would have in turn caused an increased  
10 requirement on the force main and would have impacted on  
11 peak flows arriving at the works, it was felt that it  
12 would be more cost effective, better for the environment,  
13 less impact to society in terms of disruption to follow a  
14 strategy which had storage in order to mitigate the peak  
15 flows. Hence why there's one at the top of the catchment,  
16 to mitigate the peak flows prior to entry to the trunk  
17 sewer, to limit the flow exiting that storage facility to  
18 within the capacity of the trunk sewer.

19                   And then the lower storage facility  
20 was to enable the pass forward flow from that storage  
21 facility to stay within the capacity of Fish Hatchery  
22 Pumping Station, negating the need to upsize those

1 facilities.

2 So on the face of it, 13,000 cubic  
3 metres sounds like a large volume for what is essentially  
4 6,000 plus people. But the alternative to that would have  
5 been potentially upsizing the entire trunk sewer from the  
6 north to the south with the knock on impact to the pumping  
7 station at Fish Hatchery force main.

8 The other clarification which may be  
9 useful for people in the room is that the design criteria  
10 based on your 340 litres per hectare day with your harm  
11 and peaking factor, and then your I&I allowance, that's  
12 used to size pipes. Gravity pipe would be sized using  
13 that methodology.

14 The approach taken to size the storage  
15 was using a hydraulic model and that took, as we've said,  
16 the 2003 rainfall series, which was assessed to be a  
17 typical year's rainfall, and that's where these storage  
18 volumes derived.

19 **MR. GRANT:** Okay. Mr. Jorgensen, in  
20 the Regional Wastewater Functional Plan there is no  
21 discussion of the drivers with respect to the projects  
22 that are identified, are there?

1                   **MR. JORGENSEN:** What specific project?

2                   **MR. GRANT:** It doesn't identify what  
3 the driver is for each specific project, does it?

4                   **MR. JORGENSEN:** Well, the driver is to  
5 maintain the existing performance of the system.

6                   **MR. GRANT:** Okay. But the projects  
7 identified in the Regional Wastewater Functional Plan then  
8 came forward into the IRP. Am I not correct?

9                   **MR. JORGENSEN:** I believe that's  
10 correct, yeah.

11                   **MR. GRANT:** Okay. Did you check the  
12 IRP as to how the project was identified as to the driver?

13                   **MR. JORGENSEN:** It was -- I believe --  
14 well, from the functional plan, which is all I can speak  
15 knowledgably on. I wasn't involved in the IRP other than  
16 being in some meetings and discussions with the IRP, I  
17 think, two times.

18                   Within the functional plan, the driver  
19 was growth related.

20                   **MR. GRANT:** Okay. Mr. Jorgensen, can  
21 I refer you to Exhibit 4(i)? This is an appendix to the  
22 IRP.

1                   **MR. JORGENSEN:** Okay.

2                   **MR. GRANT:** Okay. And can I refer to  
3 page 154?

4                   **MR. JORGENSEN:** Wastewater projects?

5                   **MR. GRANT:** Right.

6                   **MR. JORGENSEN:** Yeah.

7                   **MR. GRANT:** So this is the appendix.  
8 And if we can move to page 155, this document identifies  
9 the projects by ID number, project name, indicates when  
10 it's required, and provides some comments. But in the  
11 third column it provides a driver; right?

12                   **MR. JORGENSEN:** Correct. Yeah, I see  
13 that.

14                   **MR. GRANT:** And the drivers are  
15 identified as AR, which is asset renewal, G, which is  
16 growth; correct?

17                   **MR. JORGENSEN:** Yes. Well ---

18                   **MR. GRANT:** And C, which is  
19 compliance.

20                   **MR. JORGENSEN:** I had very little  
21 input into the IRP, but the driver definitions I agree  
22 with, certainly.

1                   **MR. GRANT:** Okay. So can we -- can I  
2 refer you to page 158?

3                   Okay. And I'd like to direct your  
4 attention to the project ID 290 at the bottom, towards the  
5 bottom. It's about three-quarters of the way down.

6                   **MR. JORGENSEN:** Yeah. Holding tanks.

7                   **MR. GRANT:** Okay. Bedford-Sackville  
8 trunk sewer holding tanks; correct?

9                   **MR. JORGENSEN:** Yeah.

10                  **MR. GRANT:** And it's identified as the  
11 driver there is for compliance, is it not?

12                  **MR. JORGENSEN:** Yes, it is.

13                  **MR. GRANT:** Okay.

14                  **MR. JORGENSEN:** So from what I know of  
15 the functional plan and the IRP, the functional plan and  
16 the costs associated are all as if -- are all driven by  
17 the requirement of growth. I believe what may have  
18 happened and can be confirmed, possibly with Kenda, is  
19 that in the IRP process I believe that there was an  
20 assumption that over the 30-year period that there would  
21 be a requirement to -- for increased compliance throughout  
22 the region.

1                   So it would appear, looking at this,  
2                   that there was monies allocated to take care of that  
3                   aspect over and above the requirement for growth specified  
4                   in the functional plan, so ---

5                   **MS. MacKENZIE:** Yeah, that's generally  
6                   the concept. I'm just looking for a reference here in the  
7                   IRP exhibit to help with this question.

8                   **(SHORT PAUSE)**

9                   **MR. HANNEM:** Just for clarity, I  
10                  believe the issue that we're looking at here is there is  
11                  two set of projects.

12                  There were tanks identified in the  
13                  exhibit that's in front of us that are about future  
14                  compliance, about reducing overflows. There's also the  
15                  Regional Functional Plan projects of maintaining overflows  
16                  due to new development.

17                  We're just struggling through the  
18                  massive IRP document to show the two different exhibits to  
19                  show that those are two -- actually two separate projects.

20                  **MS. MacKENZIE:** Yeah. I just can't  
21                  find the page right now.

22                  **MR. GRANT:** Maybe if you could just



1 undertake and provide us with the information ---

2 MR. HANNEM: Yes.

3 MR. GRANT: --- where that's shown.

4 MR. HANNEM: That's acceptable.

5 MR. GRANT: Okay.

6 THE CHAIR: So that will be

7 Undertaking U-1.

8 UNDERTAKING U-1 - To provide  
9 confirmation of separate projects  
10 with respect to Bedford Holding  
11 tanks, namely one project for  
12 compliance and one project for  
13 growth

14 MR. GRANT: I want to go back to H-1  
15 at page 199 and direct your attention again to projects  
16 12, 13, and 14, the two storage tanks together with the  
17 trunk sewer.

18 And you've assigned a benefit to  
19 existing of zero for each of the two storage tanks and 10  
20 percent for the trunk sewer upgrade; correct?

21 MR. JORGENSEN: Correct.

22 MR. GRANT: Can I refer you now to the

1 Regional Wastewater Functional Plan, Exhibit H-4(ii) at  
2 page 929?

3 MR. JORGENSEN: Yeah.

4 MR. GRANT: Okay, so I'm referring you  
5 to Table 29. This shows the impacts of the preferred  
6 options for servicing the Mill Cove tributary system;  
7 right?

8 MR. JORGENSEN: Yeah.

9 MR. GRANT: And it shows at the bottom  
10 of the page, total system overflows per year will be  
11 reduced from 157 to 145.

12 MR. JORGENSEN: Correct.

13 MR. GRANT: Correct?

14 MR. JORGENSEN: Yeah.

15 MR. GRANT: And it shows that the  
16 overflow volume is reduced from 769,000 cubic metres to  
17 453,000 cubic metres.

18 MR. JORGENSEN: Correct.

19 MR. GRANT: Okay. So I would suggest  
20 to you that both of those aspects would demonstrate an  
21 improvement in the level of service over existing.

22 MR. JORGENSEN: Yes, on the face of

1 it.

2 MR. GRANT: Okay.

3 MR. JORGENSEN: So these are absolute  
4 numbers taken from the hydraulic model which is one of the  
5 better ways that we can, as engineers or as professionals  
6 working in this arena to convey the message, the  
7 difficulties, the intricacies of the model. I'm providing  
8 an exact match. The intent was to maintain. The result  
9 is that there is a -- an improvement.

10 MR. GRANT: And an improvement is  
11 useful to the existing customers; is it not?

12 MR. JORGENSEN: Yes. Yes, that can be  
13 ---

14 MR. GRANT: I think you said earlier  
15 that ---

16 MR. JORGENSEN: Yes. Yeah, I agree.

17 MR. GRANT: --- while CCME is  
18 indicating it doesn't want to have an increase in the  
19 overflows, we don't know what CM -- CCME is going to do in  
20 the future; right?

21 MR. JORGENSEN: Yes, correct.

22 MR. GRANT: Okay.

1                   **MR. JORGENSEN:** So the difficulty that  
2 we had when trying to define the exact volume required  
3 through a modeling tool is -- as you can see, there's a  
4 decrease on fish hatchery. There's a minor decrease on  
5 the Chandler Drive, a significant one on the Bedford  
6 Pumping Station, but then -- and an increase on the Mill  
7 Cove overflow. So while some decrease, others increased.  
8 So is -- whilst putting together the preferred strategy,  
9 it's somewhat of a balancing act to try and keep each  
10 overflow performing at its same level because obviously  
11 the impact on one overflow has a knock-on impact to those  
12 downstream.

13                   **MR. GRANT:** So what you've done in  
14 your allocation of the benefit to existing is you've  
15 excluded the two storage tanks because it's new  
16 infrastructure and you've allowed 10 percent for the trunk  
17 sewer because it's a renewal of an existing linear  
18 infrastructure?

19                   **MR. JORGENSEN:** That's correct.

20                   **MR. GRANT:** Okay. But you haven't  
21 attempted to take into account these increases in levels  
22 of service as demonstrated on this Table 29?

1                   **MR. JORGENSEN:** No, but the intent of  
2 the development charge is that it is a regional one and by  
3 looking into individual projects, you very quickly lose  
4 sight of that regional aspect which is to maintain the  
5 status quo region-wide.

6                   **MR. GRANT:** Okay.

7                   **MR. JORGENSEN:** But I agree with your  
8 assertion.

9                   **MR. GRANT:** Okay. Now, I'd like to  
10 refer you to the Regional Wastewater Functional Plan. This  
11 is the same document, PDF 948, and I want to direct you to  
12 the preferred solution with respect to Herring Cove; all  
13 right?

14                   **MR. JORGENSEN:** Yeah.

15                   **MR. GRANT:** There's six projects  
16 identified: Implement 9(i) reduction program ---

17                   **MR. JORGENSEN:** Yeah.

18                   **MR. GRANT:** --- which would deal with  
19 existing; correct? And that's a project that's not  
20 carried forward as part of the RDC.

21                   **MR. JORGENSEN:** No, that was felt by  
22 Halifax Water that any I&I reduction program should be

1 removed from the development charge, which was to some  
2 extent against the advice of myself and the project team.

3 **MR. GRANT:** Okay. And then we have a  
4 new sewer from Herring Cove diversion to Roach's Pond  
5 Pumping Station, and I'd suggest to you that that's  
6 project number 32 ---

7 **MR. JORGENSEN:** Okay.

8 **MR. GRANT:** --- from page 199 of  
9 Exhibit H-1; right?

10 **MR. JORGENSEN:** Yeah.

11 **MR. GRANT:** And then you have new  
12 sewer from Princeton Road to Herring Cove Road, and I'd  
13 suggest that that is carried through as project 33.

14 **MR. JORGENSEN:** Okay, yeah.

15 **MR. GRANT:** Yeah. And then upgrade of  
16 the Herring Cove Road Pumping Station, I'd suggest that's  
17 carried forward as project number 34; do you agree?

18 **MR. JORGENSEN:** Yes. Yeah.

19 **MR. GRANT:** Force main from Herring  
20 Cove Road -- Herring Cove Pumping Station to Herring Cove  
21 is project 35 carried forward as -- correct?

22 **MR. JORGENSEN:** Correct.

1                   **MR. GRANT:** And then the upgrade of  
2 the Herring Cove Wastewater Treatment Facility, which is  
3 carried forward as project 36.

4                   **MR. JORGENSEN:** Correct.

5                   **MR. GRANT:** And that last -- if we go  
6 to the preferred scenario f) which is page 199 of Exhibit  
7 H-1, the last project we mentioned is certainly one of the  
8 larger ones on the list; it's \$700 million; correct?

9                   **MR. JORGENSEN:** Yes, before -- yeah,  
10 base price.

11                   **MR. GRANT:** Right.

12                   **MR. JORGENSEN:** Yeah.

13                   **MR. GRANT:** And for each of those  
14 projects, you've allocated a 10 percent benefit to  
15 existing.

16                   **MR. JORGENSEN:** Yes.

17                   **MR. GRANT:** And your explanation for  
18 that on Exhibit H-24 is for 32 and 33, new infrastructure,  
19 improved level of service and for 34 -- sorry; 34, it's  
20 expansion or improvement of existing facility; 35 is  
21 renewal of existing linear facility -- I have that right  
22 -- and 36 is expansion or improvement of existing

1 facility; correct?

2 **MR. JORGENSEN:** Correct.

3 **MR. GRANT:** Now, if we turn to the  
4 Regional Wastewater Functional Plan, Exhibit H-4(ii) at  
5 page 950, there's a summary of, in Table 40, the Herring  
6 Cove preferred solution summary of impacts that are  
7 modeled for those projects; right?

8 **MR. JORGENSEN:** Yeah.

9 **MR. GRANT:** Yeah. So if we look at  
10 overflows per year, there's a reduction of total overflows  
11 from 72 to 57?

12 **MR. JORGENSEN:** Yeah.

13 **MR. GRANT:** Fifteen (15) fewer  
14 overflows.

15 **MR. JORGENSEN:** Correct.

16 **MR. GRANT:** And that represents a 20  
17 percent improvement in the number of overflows.

18 **MR. JORGENSEN:** Okay.

19 **MR. GRANT:** All right. And then on  
20 the sum of the -- of overflow event volume, it's reduced  
21 from 197,000 cubic metres to 140,000 cubic metres;  
22 correct?



1                   **MR. JORGENSEN:** Correct.

2                   **MR. GRANT:** And that's a reduction of  
3 about 28 percent in the overflow.

4                   **MR. JORGENSEN:** Okay.

5                   **MR. GRANT:** All right? And you've  
6 assigned as the benefit to existing 10 percent ---

7                   **MR. JORGENSEN:** Okay.

8                   **MR. GRANT:** --- existing.

9                   **MR. JORGENSEN:** Yes.

10                  **MR. GRANT:** Correct?

11                  **MR. JORGENSEN:** Yeah. Sorry, the  
12 benefit to existing assessment wasn't undertaken using  
13 quantified flows; it was done with an engineering  
14 assessment, just by looking at the projects as a team and  
15 defining a percentage. And as I said, that was started by  
16 looking around to what other municipalities had.

17                  **MR. GRANT:** Right. And so you relied  
18 on -- you said particularly your ---

19                  **MR. JORGENSEN:** Industry standards.

20                  **MR. GRANT:** --- experience with  
21 municipalities in the -- in Ontario.

22                  **MR. JORGENSEN:** Yes.

1                   **MR. GRANT:** Okay. Would you agree  
2                   that each utility is -- should be judged on its own  
3                   merits?

4                   **MR. JORGENSEN:** Yes, which is why we  
5                   decided to at least take an engineering judgment, look at  
6                   each individual project rather than to apply a blanket 5  
7                   percent across the board, which was one of the  
8                   suggestions.

9                   **MR. GRANT:** Yeah, but you said your 5  
10                  percent and your 10 percent and zero percent allocations  
11                  are generally based on your judgment as to what's done in  
12                  Ontario, did you not?

13                  **MR. JORGENSEN:** Well, we defined it  
14                  project by project, but within the realm of what is seen  
15                  within the industry in Ontario, correct. Yes.

16                  There is no doubt that you could look  
17                  at the benefit to existing in a number of different ways  
18                  and come up with a different percentage each time.

19                  What we've -- what we've done is based  
20                  on what we believe is standard practice across the  
21                  industry in terms of the actual percentage we've arrived  
22                  at and wouldn't change dramatically if you looked at it in

1 a number of the other different ways of assessing it. We  
2 believe it's reasonable.

3 **MR. GRANT:** Yeah. The difficulty, of  
4 course, Mr. Jorgensen, is the explanation that the -- that  
5 our clients and the other stakeholders have is confined to  
6 a paragraph and then one line and an exhibit that we  
7 received today as to how it was done. And so it's a  
8 fairly large adjustment to the Regional Development  
9 Charge, would you not agree?

10 **MR. JORGENSEN:** What's a large change?

11 **MR. GRANT:** The benefit existing. It  
12 drops \$36 million off the capital in 2012 dollars that is  
13 being recovered by the plant.

14 **MR. JORGENSEN:** Yes, it results in a  
15 lesser development charge.

16 **MR. GRANT:** Right.

17 **MR. JORGENSEN:** Yeah.

18 **MR. GRANT:** Right. And -- and with  
19 the lack of explanation, it appears it's, I'd suggest not  
20 unreasonably, to be numbers pulled out of the air.

21 **MR. JORGENSEN:** I think that's an  
22 overstatement.

1                   **MR. GRANT:** Well, I don't see any 17  
2 percent reductions. I don't see any 8.9 percent benefit  
3 to existing. It doesn't -- it doesn't look like it's  
4 being done in a rigorous way that could be regenerated and  
5 -- and applied by way of a precedent in future for dealing  
6 with that.

7                   **MR. JORGENSEN:** Well, it could be  
8 applied again in a similar way by looking at project by  
9 project or you could decide to look at it in -- in a  
10 quantified flow by flow project approach as well.

11                   **MR. GRANT:** Yeah. I want to return to  
12 the Anderson Lake storage facility now. This is described  
13 in the rebuttal evidence -- or appears in the rebuttal  
14 evidence, H-16, Appendix A at page 11. And this is  
15 Project number 42, is it not?

16                   **MR. JORGENSEN:** Yeah.

17                   **MR. GRANT:** All right. And the amount  
18 that it contributes to the overall fund to be recovered  
19 through the RDC is almost \$27 million; correct?

20                   **MR. JORGENSEN:** Yes.

21                   **MR. GRANT:** If I can refer you to the  
22 Regional Wastewater Functional Plan, which is Exhibit H-

1 4(ii) at Appendix A, PDF 180.

2 MR. JORGENSEN: Yeah.

3 MR. GRANT: All right. And for  
4 project 42, it shows that the projected population to be  
5 served by this project is some 21,600 people, does it not?

6 MR. JORGENSEN: Sorry; I'm just trying  
7 to catch up. What was the project number, please?

8 MR. GRANT: Forty-two (42).

9 MR. JORGENSEN: So this spreadsheet,  
10 it's on screen on projects.

11 MR. GRANT: Okay.

12 MR. JORGENSEN: They're growth areas.  
13 Forty (40). Growth area 48.

14 MR. GRANT: Growth area -- so it's  
15 done by growth area, right. So ---

16 MR. JORGENSEN: So yeah, this is a  
17 growth area spreadsheet. Yeah.

18 MR. GRANT: And it shows the  
19 population equivalent of 21,600 ---

20 MR. JORGENSEN: Yes. Yeah, yeah,  
21 yeah.

22 MR. GRANT: --- for this ---

1                   **MR. JORGENSEN:** Sorry, I ---

2                   **MR. GRANT:** --- project; right?

3                   **MR. JORGENSEN:** Yeah. Yeah. Well ---

4                   **THE CHAIR:** I think we -- you've lost  
5 the Panel there, Mr. Grant.

6                   Are you talking about that Springfield  
7 Lake number 42?

8                   **MR. GRANT:** No, I'm sorry, Mr. Chair.  
9 It's -- the Anderson Lake storage facility is identified  
10 here by the number 48 rather than 42. It's in red. Just  
11 above the Dartmouth total.

12                  **THE CHAIR:** Okay.

13                  **MR. JORGENSEN:** So the growth area  
14 spreadsheet that you see on your screen, they're growth  
15 area references, not project references. So number 48 has  
16 a potential build-out of 21,600.

17                  However, the actual build-out, if you  
18 look over to the far right-hand column, which is the total  
19 constructed, the population equivalent is 7,000 -- 3,768,  
20 which was the -- which was the number used in the growth  
21 modelling and the growth assessment.

22                  **MR. GRANT:** And this project only

1 serves the 48 growth area; correct?

2 **MR. JORGENSEN:** Yes, I believe so.

3 The Anderson Lake storage tank project, I believe, serves  
4 the number 48 growth line.

5 **MR. GRANT:** Okay. So would you agree  
6 that the cost of a storage facility is largely a function  
7 of the size -- of the size of the facility?

8 **MR. JORGENSEN:** The cost is a function  
9 of the -- yes. Yes.

10 **MR. GRANT:** Yeah. It's largely a big  
11 concrete container with some sort of ---

12 **MR. JORGENSEN:** Yeah. The bigger the  
13 tank, generally, the more it's going to cost you, yes.

14 **MR. GRANT:** All right. And the size  
15 is determined by the volume of the wastewater generated by  
16 the population to be served.

17 **MR. JORGENSEN:** And the area of the  
18 development.

19 **MR. GRANT:** Okay. Can I refer you to  
20 Exhibit H-4(ii), which is the Regional Wastewater  
21 Functional Plan -- we're still in that -- at PDF 56.

22 So this is an aerial shot showing

1 generally the location for the storage tank; correct?

2 MR. JORGENSEN: Yes.

3 MR. GRANT: All right. There's no  
4 consideration in the costing of this tank to the lower  
5 consumption per person that was made in the adjustments  
6 for the final application for the RDC.

7 MR. JORGENSEN: There -- so with the  
8 reduced consumption ---

9 MR. GRANT: Right.

10 MR. JORGENSEN: --- this project stays  
11 the same?

12 MR. GRANT: Right.

13 MR. JORGENSEN: Okay.

14 MR. GRANT: Is there any adjustment  
15 for it?

16 MR. JORGENSEN: If the -- so the  
17 project stayed the same from the functional plan through  
18 to the application.

19 MR. GRANT: Well, I'm asking you to  
20 confirm. Is that the case?

21 MR. JORGENSEN: I don't know. I'll  
22 have to check.



1                   **MR. GRANT:** Yeah. Who did those  
2 adjustments to the cost; was it you and your team?

3                   **MR. JORGENSEN:** For the -- for the  
4 application?

5                   **MR. GRANT:** For the final application.

6                   **MR. JORGENSEN:** Yeah, it was myself  
7 and the team.

8                   **MR. GRANT:** Okay.

9                   **MR. JORGENSEN:** The BluePlan team.

10                  **MR. GRANT:** Can you tell from looking  
11 at page 199 whether there's been an adjustment to that  
12 cost? Exhibit H-1, page 199.

13                  **MR. JORGENSEN:** Yes, there was an  
14 adjustment.

15                  **MR. GRANT:** How much of an adjustment  
16 was there made?

17                  **MR. JORGENSEN:** It went down about 1.3  
18 million.

19                  **MR. GRANT:** Right.

20                  **MR. JORGENSEN:** From 28 -- 28.18 to  
21 26.81 million.

22                  **MR. GRANT:** Okay. Mr. Jorgensen, the

1 Anderson Lake area is in the upper headwaters, if I can  
2 put it that way, of the Dartmouth treatment sewer shed, is  
3 it not?

4 **MR. JORGENSEN:** Yes.

5 **MR. GRANT:** There's nothing above the  
6 Anderson area, right?

7 **MR. JORGENSEN:** Not that I'm aware of.  
8 I don't think, no.

9 **MR. GRANT:** So then the storage tank  
10 is not required until 2039; right?

11 **MR. JORGENSEN:** That's what -- yeah,  
12 that's when it's scheduled in the functional plan, yeah.

13 **MR. GRANT:** Okay. Which is almost at  
14 the end of the entire 30-year period; right?

15 **MR. JORGENSEN:** Yes.

16 **MR. GRANT:** And I don't know whether  
17 this is a question for you or for others, but it's the  
18 case, is it not, that that area is not yet zoned or  
19 designated for development by HRM; there would need to be  
20 an amendment to its plans in order to permit development?

21 **MS. MacKENZIE:** Yes, the Anderson Lake  
22 lands are designated urban reserve right now ---

1                   **MR. GRANT:** Right.

2                   **MS. MacKENZIE:** --- as opposed to  
3 urban settlement.

4                   **MR. GRANT:** Okay. So it's -- I'd  
5 suggest to you it's not beyond the realm of possibility  
6 that this is one project that would be pushed right  
7 outside the development period being considered for the  
8 RDC, depending on how population increases and all the  
9 rest; right?

10                  **MR. JORGENSEN:** In the same way as  
11 every other project could have variation at that time  
12 frame, yeah.

13                  **MR. GRANT:** Yeah. But this one is  
14 right on the margin so it doesn't take much to push it  
15 outside the timeframe, does it?

16                  **MR. JORGENSEN:** Well, it wouldn't, no,  
17 but you could also potentially have to bring it forward  
18 depending on how development occurs.

19                  **MR. GRANT:** I think we've just  
20 indicated that the population to be served by the Anderson  
21 Lake source tank is some 3,768 persons; correct?

22                  **MR. JORGENSEN:** Yes.

1                   **MR. GRANT:** Okay. Question -- and  
2                   it's perhaps not for you Mr. Jorgensen but maybe for  
3                   others -- is, since this is piece of infrastructure that  
4                   is serving one area alone, why is it considered as a piece  
5                   of regional development infrastructure as opposed to  
6                   infrastructure servicing a discrete area which should be  
7                   covered by a local area charge?

8                   **MR. HANNEM:** Right. It comes back to  
9                   the label. Anderson Lake is really -- because of the  
10                  upstream generation --if we look to our definition of area  
11                  master infrastructure, when the -- and we can't pan out, I  
12                  don't believe, on that map on the screen, but the actual  
13                  development area of Anderson Lake is all to the north or  
14                  west of this -- I'll call it those undeveloped lands to  
15                  the north and west of this point, and as that land  
16                  develops through normal HRM planning process, they would  
17                  be required to do their master planning and develop the  
18                  local and master infrastructure required to service those  
19                  lands, including the infrastructure required to collect  
20                  and deliver the wastewater across to the downstream  
21                  boundary of that master plan area, which is generally as  
22                  we arrive at this corner of Burnside.

1                   From the Regional Wastewater  
2           Functional Plan perspective, if you take all of that  
3           effluent that is generally -- that will be generally be  
4           created from the Anderson Lake area, and then stick it  
5           into the regional trunk sewer system, that system does not  
6           have capacity.

7                   The most economical way to deal with  
8           that is to install storage at the upper end of that  
9           regional trunk system to reduce the peak flow and  
10          eliminate the need to have to oversize the trunk sewer  
11          and/or the treatment works downstream.

12                  So the storage tank is a more cost  
13          effective alternative to over-sizing the downstream  
14          regional infrastructure. The tank is not in replacement  
15          or in any way takes away from the requirement for local or  
16          area master infrastructure within the full Anderson Lake  
17          development area.

18                   **MR. GRANT:** M'hm. Even the ---

19                   **MR. HANNEM:** Thus the tank, as a  
20          alternative to upgrading the downstream regional  
21          infrastructure, is defined as regional infrastructure for  
22          RDC purposes.

1                   **MR. GRANT:** Mr. Jorgensen, in  
2 allocating the benefit to existing, with respect to  
3 discrete projects included in the RDC, did you give any  
4 consideration to whether or not the projects which are  
5 proceeding, and which will benefit existing, would have  
6 been required in some form or manner in any event if there  
7 were no growth at all?

8                   **MR. JORGENSEN:** No, all of the  
9 projects specified are to mitigate the impact of growth.

10                  **MR. GRANT:** Okay, let me try this ---

11                  **MR. JORGENSEN:** There's a couple of  
12 additional projects which are in the functional plan which  
13 don't just mitigate growth, but they've been removed.  
14 There's a couple in Dartmouth on surface water sewage  
15 which were separate in those local sewers that are in the  
16 functional plan in Eastern Passage; they have been removed  
17 because they were local upgrades, but they weren't really  
18 identified through the functional plan.

19                  **MR. GRANT:** Okay, let me try -- let me  
20 try this another way.

21                               To the extent that the projects  
22 benefit existing customers at all, it's a suggestion --

1       there's a suggestion that that benefit is going to relieve  
2       existing customers from having to construct some  
3       infrastructure of some description in order to remain  
4       compliant at some time in the future. Is that fair?

5                   **MR. JORGENSEN:** So the benefit to the  
6       existing customer base is that they'll receive sometimes a  
7       renewed infrastructure, or there may be a benefit to the  
8       environment like we've outlined.

9                   **MR. GRANT:** Right.

10                  **MR. JORGENSEN:** I'm not sure it would  
11       -- it wouldn't necessarily -- I don't see that it would  
12       put off or push out the need for new infrastructure to the  
13       existing population because the sizing of infrastructure  
14       has been sized just to take the additional growth.

15                  There's been no over-sizing component  
16       within the functional plan. So if a 60- millimetre sewer  
17       was needed, that's what's specified. It wasn't put in --  
18       it wasn't specified as 750 taking into account the idea  
19       that an area may be subject to increased development, for  
20       example. So there is no over-sizing applied ---

21                  **MR. GRANT:** Okay.

22                  **MR. JORGENSEN:** --- which we did do in

1 other projects.

2 **MR. GRANT:** But when we're looking at  
3 what infrastructure is required over the next 30 years,  
4 it's difficult to project accurately what standards of  
5 compliance are going to be exacted by the regulators on  
6 utilities such as Halifax Water; correct?

7 **MR. JORGENSEN:** Very difficult.

8 **MR. GRANT:** Right? And part of the  
9 rather large, or definitely large infrastructure deficit  
10 identified in the IRP is to catch up with new compliance  
11 standards that are going to be imposed upon HRWC; right?

12 **MR. JORGENSEN:** Possibly. I'm not  
13 sure on the IRP.

14 **MR. GRANT:** Okay. You're forgiven if  
15 you've zoned out, but does anyone else ---

16 **MR. HANNEM:** Do you want to repeat  
17 that ---

18 **MR. GRANT:** Yeah, okay, if I can.

19 A large component of the  
20 infrastructure deficit identified in the IRP relates to  
21 infrastructure that's required in order to meet new  
22 compliance standards being imposed by government.



1                   **MR. HANNEM:** Right.

2                   **MR. GRANT:** Okay, thanks.

3                   And I guess my question is, to the  
4 extent that any of the projects identified as  
5 infrastructure for the RDC increased the levels of  
6 service, they may relieve the existing customers from  
7 other construction that would have been required in order  
8 to meet new compliance standards which may occur in the  
9 future.

10                  **MR. HANNEM:** I think that's generally  
11 true. It's to what extent, right?

12                  **MR. GRANT:** Right.

13                  **MR. HANNEM:** The fact that there's no  
14 growth, there may be no further motivation to do the  
15 infrastructure work in that area and we simply don't get  
16 the other benefit or it may come around to be a required  
17 renewal or compliance project and they may receive the  
18 benefit through that.

19                  **MR. GRANT:** Yes. In considering the  
20 benefit to existing, have you given any consideration to  
21 the operational efficiencies that may be afforded as a  
22 result of the new systems being put in pursuant to the RDC

1 identified infrastructure?

2 **MR. JORGENSEN:** Operational  
3 efficiencies as a result of new ---

4 **MR. GRANT:** Yes.

5 **MR. JORGENSEN:** --- infrastructure.

6 **MR. GRANT:** Yes. So it's lower --  
7 it's a lower cost per unit to operate or maintain.

8 **MR. JORGENSEN:** We didn't include that  
9 aspect, whether that would have been to the reduction or  
10 the increase in operating costs.

11 **MR. GRANT:** Okay. One of the areas  
12 where the -- the infrastructure areas where you've looked  
13 at the -- which is included in the RDC in which you've  
14 looked at the benefit to existing relates to the  
15 Beechville-Lakeside-Timberlea reconfiguration; correct?

16 **MR. JORGENSEN:** Yeah.

17 **MR. GRANT:** And in general terms,  
18 growth in that area is constrained at present by reason of  
19 the capacity of the BLT Wastewater Treatment Facility,  
20 which dumps into Nine Mile River.

21 **MR. JORGENSEN:** So I understand,  
22 correct.

1                   **MR. GRANT:** Right. And the solution  
2 to that constraint is to build a force main that's going  
3 to pump sewage from that area and from growth in that area  
4 onto the peninsula where it can be treated initially  
5 through the Halifax Wastewater Treatment Facility;  
6 correct?

7                   **MR. JORGENSEN:** As far as I'm aware,  
8 yeah.

9                   **MR. GRANT:** Okay. And then a later --  
10 a later piece of infrastructural work to be implemented  
11 pursuant to that strategy is then to redirect the flows  
12 back through the Armdale Rotary and up to the Roach's Pond  
13 Pumping Station and, ultimately, to the Herring Cove  
14 Wastewater Treatment Facility ---

15                   **MR. JORGENSEN:** Correct.

16                   **MR. GRANT:** --- for treatment there.

17                   Parenthetically, I wonder why I needed  
18 all that knowledge about the sewage treatment facility in  
19 this utility works, but anyways, I won't know it tomorrow.

20                   That overall strategy is going to  
21 result, ultimately, in the wastewater generated in the  
22 existing area of BLT, Beechville-Lakeside-Timberlea, and

1 the growth area surrounding it being handled by a larger  
2 treatment facility in Herring Cove; right?

3 **MR. JORGENSEN:** Yeah.

4 **MR. GRANT:** And that Herring Cove  
5 facility, obviously, dumps into -- has a saltwater outfall  
6 as opposed to a freshwater outfall.

7 **MR. JORGENSEN:** Yes. Yes, it's an  
8 open body of water.

9 **MR. GRANT:** Okay. And ultimately, the  
10 Nine Mile River facility will be decommissioned and closed  
11 down. Am I correct?

12 **MR. HANNEM:** Yes. Ultimately, in a  
13 later phase of the functional plan.

14 **MR. GRANT:** Okay. And I'm going to  
15 suggest to you that from an operational standpoint,  
16 handling large volumes of wastewater at one facility is  
17 more efficient, easier to manage, easier to maintain  
18 compliance than having to deal with a number of small  
19 wastewater treatment facilities.

20 **MR. JORGENSEN:** In my opinion, I  
21 generally agree with that.

22 **MR. HANNEM:** Yes. From the treatment

1 plant perspective, we would likely have a lower total cost  
2 of treatment per unit at the large facility than ---

3 MR. GRANT: Right.

4 MR. HANNEM: --- multiple smaller  
5 facilities.

6 MR. GRANT: Right.

7 MR. HANNEM: But the reality is, we do  
8 have to pump the effluent farther and there may be some  
9 increased pumping costs, so I think there is a plus and a  
10 minus -- a series of pluses and minuses on that ledger of  
11 finding what the net impact on operating costs is.

12 MR. GRANT: Right. And I guess the  
13 other concern is that the receiving body for the Nine Mile  
14 River treatment plant is -- does not have as much  
15 buffering capacity as the ocean, obviously.

16 MR. HANNEM: That's correct.

17 MR. GRANT: Right. And Halifax Water  
18 is going to be under increasing pressure with respect to  
19 its wastewater treatment facilities that discharge into  
20 small freshwater bodies of water.

21 MR. HANNEM: It is a higher level of  
22 treatment and a higher operational challenge, yes, but

1       there still are many facilities that will exist operating  
2       in that function.

3                   **MR. GRANT:** Now, when you assign a  
4       benefit for a particular project into the -- as being a  
5       benefit to the existing, that amount is deducted from the  
6       capital amount to be recovered in the Regional Development  
7       Charge; correct?

8                   **MR. JORGENSEN:** Yes.

9                   **MR. GRANT:** It doesn't eliminate that  
10      cost and it doesn't lower the overall capital costs of the  
11      projects, does it?

12                  **MR. JORGENSEN:** No. The benefit to  
13      existing cost is essentially going to be taken on by  
14      Halifax Water.

15                  **MR. GRANT:** Right.

16                  **MR. JORGENSEN:** Not through the  
17      development charge.

18                  **MR. GRANT:** Right. It gets rolled  
19      into the rate base and recovered from rates from all the  
20      customers of Halifax Water.

21                  **MR. JORGENSEN:** Correct.

22                  **MR. GRANT:** Right?

1                   **MR. JORGENSEN:** Yes.

2                   **MR. GRANT:** And those customers  
3 include not only the existing customers today, but those  
4 future customers who are going to be subject to the  
5 Regional Development Charge. Isn't that the case?

6                   **MR. JORGENSEN:** Yes.

7                   **MR. GRANT:** Okay. And in that  
8 respect, the more growth, the more customers that Halifax  
9 Water acquires in future is going to assist in lowering  
10 the regular rates for the existing customers that are on  
11 the system today.

12                   **MR. HANNEM:** I think I'll direct that  
13 one to Ms. O'Toole.

14                   **MS. O'TOOLE:** We have done 30-year  
15 modelling that was a companion piece to the Integrated  
16 Resource Plan or as part of our efficient funding strategy  
17 document. And although the growth-related costs we were  
18 modelling are slightly higher because they don't now  
19 reflect the subset used for the Regional Development  
20 Charge, the addition of customers from new growth areas  
21 certainly provides benefit through helping mitigate future  
22 rate increases, but it does not mean that there are not

1 future rate increases because the new growth projects are  
2 bringing a significant amount of new operating and  
3 maintenance costs that would be part of future revenue  
4 requirements. And, also, the need for future depreciation  
5 expense or replacement of those capital items at some  
6 point in time, which would also be part of the rate-based  
7 costs.

8 **MR. GRANT:** I think I took that it is  
9 an advantage for existing customers to have more growth.  
10 Is that fair?

11 Overall, it's a benefit to existing  
12 customers.

13 **MS. O'TOOLE:** Actually, I don't think  
14 that is something that I could comment on without doing a  
15 spreadsheet because I think if -- we haven't run an  
16 analysis with no growth to see what the implications of  
17 that would be.

18 **MR. GRANT:** I'd like now to refer to  
19 Exhibit H-4(iv).

20 So Mr. Jorgensen, this is another  
21 paper that you wrote dated October 2012, and it's the  
22 development charge, charges cost allocation. Correct?



1                   **MR. JORGENSEN:** Correct.

2                   **MR. GRANT:** And if I can refer you to  
3 page 2 of that report.

4                   **(SHORT PAUSE)**

5                   **MR. GRANT:** Mr. Chair, that's not what  
6 I expected to see. I don't know what time you wish to  
7 take a break. I can move to something else. I'll have to  
8 come back.

9                   **THE CHAIR:** Well, we can take a break  
10 now and come back at quarter to 4:00?

11                   **MR. GRANT:** Okay, thank you.

12                   **THE CHAIR:** Quarter -- yeah, quarter  
13 to 4:00. Thank you.

14                   **MR. GRANT:** Thank you.

15 --- Upon recessing at 3:22 p.m.

16 --- Upon resuming at 3:46 p.m.

17                   **THE CHAIR:** Okay, Mr. Grant.

18                   **MR. GRANT:** Thank you, Mr. Chair.

19                   **MS. CATHIE O'TOOLE, Resumed:**

20                   **MR. JAMIE HANNEM, Resumed:**

21                   **MS. KENDA MacKENZIE, Resumed:**

22                   **MR. JAMES JORGENSEN, Resumed:**

1                   **CROSS-EXAMINATION BY MR. GRANT (Cont'd)**

2                   **MR. GRANT:** With respect to the  
3                   Anderson Lake Storage Facility, it's not required until  
4                   2039. It's being built to benefit some 3,700 new growth  
5                   customers, or persons.

6                               How much remaining capacity will there  
7                   be in a storage facility not taken up by growth based upon  
8                   your growth scenarios as of the conclusion of the RDC  
9                   period?

10                   **MR. JORGENSEN:** So the tank was sized  
11                   to accommodate the growth only. It wasn't oversized. So  
12                   it was sized to take the entire growth as described.

13                   **MR. GRANT:** So that assumes that the  
14                   entire Anderson Lake area is built out to capacity by the  
15                   end of the period, 2043.

16                   **MR. JORGENSEN:** Yeah, and that's the  
17                   size of the infrastructure that would be required.

18                   **MR. GRANT:** Okay. The infrastructure  
19                   that is subject to the RDC will generally have a useful  
20                   life that extends beyond the period covered by the RDC.

21                   **MR. JORGENSEN:** Yes, in terms of the  
22                   lifecycle of that infrastructure.

1                   **MR. GRANT:** Right.

2                   **MR. JORGENSEN:** But in terms of the  
3 sizing of the infrastructure, it was sized to accommodate  
4 the growth that's defined. So there is no out-of-period  
5 benefit ---

6                   **MR. GRANT:** Right.

7                   **MR. JORGENSEN:** --- in terms of costs  
8 or sizing.

9                   **MR. GRANT:** Okay. And the entire cost  
10 of that infrastructure is being recovered within the RDC  
11 period, the next 30 years ---

12                   **MR. JORGENSEN:** Yes.

13                   **MR. GRANT:** --- according to the rate  
14 design.

15                   So that if we look at the Anderson  
16 Lake Storage Facility as being built in 2039 and will be  
17 fully paid for by the RDC on the conclusion of the time  
18 period in 2043.

19                   **MR. JORGENSEN:** Yes, the RDC is to  
20 collect funds over the 30-year period to pay for all of  
21 the infrastructure. So it's not the people in 2030 --  
22 2031 did ---

1                   **MR. GRANT:** Twenty thirty-three  
2                   (2033), isn't it; '43, rather?

3                   **MR. JORGENSEN:** Yeah, so the people --  
4                   the growth people at that time, their dollar isn't the  
5                   same dollar that's necessarily going to pay for it. It's  
6                   the entire program, the entire plan, all of the  
7                   infrastructure costs within that will be paid for by all  
8                   of the growth population that that infrastructure will  
9                   serve.

10                  **MR. GRANT:** Right. So in effect, what  
11                  you're saying is that the charges that a new customer in  
12                  2014 would pay would help pay for Anderson Lake Storage  
13                  Facility required in 2039.

14                  **MR. JORGENSEN:** You could look at it  
15                  that way, yes.

16                  **MR. GRANT:** All right. And the way  
17                  the charge is structured, new customers who may make use  
18                  of the RDC infrastructure who come on to the system after  
19                  2043 will not be charged for the cost of building that.

20                  **MR. JORGENSEN:** No, there would have  
21                  been an updated ---

22                  **MR. HANNEM:** Yeah, I think the reality

1 is, is that the size of the infrastructure within the RDC  
2 model right sizes the infrastructure for the 30-year  
3 growth period.

4 When we came to actually build the  
5 specific project, we may, through other reasons and  
6 engineering principles, build that piece of infrastructure  
7 larger and maybe even, in anticipation of future use, but  
8 the portion that's allocated to the 30-year growth would  
9 still be the same.

10 So if we exact size a tank or a piece  
11 of pipe to be the exact 30-year population to meet the 30-  
12 year growth standard, when we physically build the project  
13 we may choose to build it larger with the balance of the  
14 funds coming from the utility that might be recovered from  
15 a future RDC or from some other benefits. So you know,  
16 the actual physical facility may be built larger at the  
17 time, but it wouldn't impact the cost structure in the RDC  
18 model.

19 **MR. GRANT:** Yeah. I want to cleanse  
20 the palette, as I'm sure everyone else is feeling the need  
21 as well, and turn to the question of consumption per  
22 capita.

1                   The initial assumption per capita for  
2                   water consumption for the purposes of the Regional  
3                   Wastewater Functional Plan was 340 litres per capita per  
4                   day; correct?

5                   **MR. JORGENSEN:** Yes.

6                   **MR. GRANT:** And UDI representatives  
7                   questioned the appropriateness of that number for the  
8                   growth area from the very outset. Isn't that case?  
9                   Perhaps Ms. MacKenzie or ---

10                  **MR. JORGENSEN:** Yeah, I believe ---

11                  **MR. GRANT:** --- Mr. Hannem.

12                  **MS. MacKENZIE:** Yes, they did.

13                  **MR. GRANT:** Okay. And it was the case  
14                  as well, was it not, Ms. MacKenzie, that initially HRWC  
15                  advised that those consumption numbers included an I&I  
16                  contribution as well?

17                  **MS. MacKENZIE:** Yes, through some of  
18                  the questions that we were receiving and in-house just  
19                  going through the model and how it was set up, initially  
20                  we did think that there was a component of II, but we, I  
21                  believe, clarified that afterwards.

22                  **MR. GRANT:** Okay. It's now clear that

1 the 340 litres per capita per day applies -- is intended  
2 to refer only to water consumption; right?

3 **MR. JORGENSEN:** Wastewater generation,  
4 which almost is the same thing, but it's not quite.

5 **MR. GRANT:** Okay. So the distinction  
6 is you have taken out of the calculation water purchases  
7 which you know do not get into the wastewater system. Is  
8 that right?

9 **MR. JORGENSEN:** Yeah, so that is  
10 essentially a consumption figure.

11 **MR. GRANT:** Okay. So what figures --  
12 what figures are deducted to reach that consumption  
13 figure?

14 **MR. JORGENSEN:** The 340.

15 **MR. GRANT:** Yes.

16 **MR. JORGENSEN:** The 340, I believe,  
17 was taken from the Atlantic Canada guidelines for  
18 wastewater standard design.

19 **MR. GRANT:** No, no, Mr. Jorgensen, you  
20 clarified. You said that the 340 litres per person was  
21 wastewater generation ---

22 **MR. JORGENSEN:** Yeah.

1                   **MR. GRANT:** --- rather than water  
2 consumption, which you said is similar but not quite the  
3 same thing. And my follow-up was ---

4                   **MR. JORGENSEN:** M'hm.

5                   **MR. GRANT:** --- is it the case that  
6 you're deducting water that is purchased but which you  
7 know does not get into the wastewater system? Is that the  
8 difference between the two?

9                   **MR. JORGENSEN:** That's essentially the  
10 difference, yeah ---

11                   **MR. GRANT:** Okay.

12                   **MR. JORGENSEN:** --- or there could be  
13 outdoor water usage, which is almost lost water. Some  
14 municipalities have a different design criteria rate for  
15 water demand against water consumption.

16                   **MR. GRANT:** Okay. So water that is  
17 sold but doesn't enter the wastewater facility, what does  
18 that include? Water sold to Halifax Port Authority for  
19 ships; right?

20                   **MS. MacKENZIE:** Just to go back to how  
21 the model was initially established, we took information  
22 from flow monitoring data and other models, the studies



1 that have been done, to develop the model for existing  
2 wastewater generation. So customers such as the port that  
3 purchase water but it doesn't return back to the  
4 wastewater system ---

5 **MR. GRANT:** Right.

6 **MS. MacKENZIE:** --- that wouldn't be  
7 realized in the model. So the model would reflect the  
8 wastewater that's getting back into the system.

9 The growth component that was modelled  
10 on top of that reflected the different populations and  
11 inputs that were going to be anticipated over the lifespan  
12 of the 30-year plan.

13 **MR. GRANT:** Okay, but I'm interested  
14 in the concept of how much water is purchased but doesn't  
15 become wastewater. Can you tell me how much in the  
16 Halifax water utility water sales does not become  
17 wastewater? You do have a provision in your rates and  
18 regulations that if a customer is able to show that the  
19 water purchases are not being generated into the  
20 wastewater system they get an adjustment to their  
21 wastewater volumes; right?

22 **MS. O'TOOLE:** Yes, we do have a

1 wastewater rebate with a 50 percent threshold. There are  
2 approximately 12 customers, I would say, who are on that  
3 program at the moment. Consequently, it's not a really  
4 large volume. I'm not sure if I have that level of  
5 detailed information with me but I know I certainly have  
6 it in my rate application files and would be happy to  
7 provide it.

8 **MR. GRANT:** That would be great, thank  
9 you.

10 **THE CHAIR:** So we'll mark that as  
11 Undertaking U-2.

12 **UNDERTAKING U-2 - To identify the**  
13 **customers and volumes for water**  
14 **and wastewater**

15 **THE CHAIR:** Mr. Grant, that would be  
16 the customers and the volume?

17 **MR. GRANT:** Yes.

18 **MR. DHILLON:** Is that going to be for  
19 wastewater too, Mr. Grant, or just for water? There could  
20 be different volumes for water and wastewater.

21 **MR. GRANT:** I'd like to see both, you  
22 know, the amount of the water sales and the wastewater

1 generated for those customers, yeah.

2 So going back to the initial question,  
3 the 340 litres per capita per day assumed to be wastewater  
4 generation from water consumption was a number which you  
5 said, Mr. Jorgensen, came from some -- the Atlantic Canada  
6 Wastewater Report, correct, initially?

7 MR. JORGENSEN: That was my  
8 understanding ---

9 MR. GRANT: Right.

10 MR. JORGENSEN: --- but it ---

11 MR. GRANT: And ---

12 MR. JORGENSEN: --- in addition it  
13 sounds like it was confirmed through the use of looking at  
14 flow gating data.

15 MR. GRANT: Okay. And, Ms. MacKenzie,  
16 you had indicated that in this initial stakeholder  
17 meetings, the Halifax Regional Water Commission thought  
18 that there may have been an I&I component in the 340  
19 litres, but now it's clear that there's not; correct?

20 MS. MacKENZIE: Correct.

21 MR. GRANT: Okay. I'd like to turn to  
22 Exhibit H-23, which was introduced this morning. This is  
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1 the calculation summary for the rates. And this may be  
2 questions for tomorrow's panel, for the population panel.  
3 If that's the case I'm happy to refer to it later, but I  
4 have a basic question here.

5 So the -- I'm wondering where the  
6 number comes for the ICI growth equivalent for a  
7 population equivalent for residential growth. It seems  
8 apparent from the document that you use a ratio of 69  
9 percent for non-residential population growth and 31  
10 percent for ICI growth; correct?

11 **MR. HANNEM:** Correct.

12 **MR. GRANT:** And I assume that we will  
13 hear from the other panel about where the 153,834 persons  
14 comes from for the residential growth?

15 **MR. HANNEM:** Correct.

16 **MR. GRANT:** Right? It's the  
17 relationship to the ICI growth where you allocate 70,690  
18 persons equivalents for that, and I'm wondering where that  
19 comes from?

20 **MR. HANNEM:** Ms. MacKenzie, is that  
21 for today or tomorrow?

22 **MS. MacKENZIE:** I believe it will be

1 for tomorrow.

2 **MR. GRANT:** Tomorrow, okay.

3 I'd like to refer you to your annual  
4 report, and I think we have a copy. We sent a copy to the  
5 Board or have we -- yeah? I'm looking at the Sixteenth  
6 Annual Report, March 31<sup>st</sup>, 2012.

7 **MS. STEWART:** Do you want me to give  
8 him a copy ---

9 **MR. GRANT:** If you could, yes.

10 **MS. STEWART:** Yes, okay.

11 **(SHORT PAUSE)**

12 **MR. GRANT:** So actually we have four  
13 reports and I want to refer to the 2012 report which is in  
14 page PDF 164. Okay, previous page, page 1, that's it.

15 So in the lower right-hand corner  
16 there, there's a heading "Population Served" and it says:

17  
18 "Halifax Regional Municipality  
19 estimated population served,  
20 350,000." (As read)

21

22 Right? Is that Halifax Water's best

1 estimate of the number of persons that it serves within  
2 its customer base?

3 **MS. O'TOOLE:** That is correct.

4 **MR. GRANT:** Okay.

5 **MS. O'TOOLE:** It's a little bit  
6 complicated for us; we can't just take the number of  
7 population within the Halifax census metropolitan area  
8 because we've got a student population that's seasonal.

9 **MR. GRANT:** Okay. But these are real  
10 people; right?

11 **MS. O'TOOLE:** Yeah.

12 **MR. GRANT:** They're not people  
13 equivalents?

14 **MS. O'TOOLE:** These are real people,  
15 yes.

16 **MR. GRANT:** Okay, all right. And, as  
17 I understand it, the ICI projected generation is really  
18 person equivalents for water/wastewater generated through  
19 operations such as Summit Place or the universities or  
20 anything that that's an industrial, commercial or  
21 institutional use in the city; right?

22 **MS. MacKENZIE:** Yes, it was ---

1                   **MR. GRANT:** Okay. And the consumption  
2 per capita based on that estimate is 308 litres per day;  
3 right?

4                   **MS. O'TOOLE:** Yes.

5                   **MR. GRANT:** Okay. So I just wondered  
6 if we could get to your total sales per person annually by  
7 using that information.

8                   So if we take 308 litres per day and  
9 we multiply that by 365,000 days per year and then  
10 multiply it by 350,000 persons, we should get more or less  
11 your annual residential sales. Is that right?

12                   **MS. O'TOOLE:** I think it should be  
13 pretty close.

14                   **MR. GRANT:** Okay. And Ms. O'Toole,  
15 you're much better with calculators and perhaps slide  
16 rules than I am. What number do you get for that?

17                   I think it's 311 -- no, I'm sorry,  
18 it's 308. Right.

19                   **MS. O'TOOLE:** Times 365. Times  
20 350,000.

21                   Excuse me. My laptop's too far away  
22 and I'm getting old. I can't see. About 39 million.

1                   **MR. GRANT:** Thirty-nine million, three  
2 hundred and forty-seven thousand (39,347,000) cubic  
3 metres?

4                   **MS. O'TOOLE:** Yeah.

5                   **MR. GRANT:** Okay. And we asked in IR-  
6 13, Exhibit H-4, whether the metered consumption -- oh,  
7 sorry, we asked for the metered consumption history of  
8 Halifax Water; right? And we were given the chart which  
9 is shown at that document. It's page 18.

10                   Right, there we go. Right?

11                   **MS. O'TOOLE:** That's correct.

12                   **MR. GRANT:** Okay.

13                   **MS. O'TOOLE:** And I believe this is  
14 just the urban core system. This is not the urban core  
15 system plus the Aerotech System, which is what I believe  
16 the report in the annual -- the number in the annual  
17 report is based on.

18                   **MR. GRANT:** All right. So that's  
19 helpful.

20                   So the actual metered consumption for  
21 2000 -- for the year 2012 is 36 million -- the better part  
22 of 37 million cubic metres; correct?



1                   **MS. O'TOOLE:** That is correct.

2                   **MR. GRANT:** Okay. And as you said,  
3 that includes -- that would include the Aerotech.

4                   **MS. O'TOOLE:** No.

5                   **MR. GRANT:** No, it does not.

6                   **MS. O'TOOLE:** That does not include  
7 Aerotech.

8                   **MR. GRANT:** Exclusive of Aerotech.

9                   **MS. O'TOOLE:** That's exclusive of  
10 Aerotech. However, what's reflected in the annual report  
11 includes Aerotech.

12                   **MR. GRANT:** Okay. So there's about  
13 two million cubic metres per year sold to -- in the  
14 Aerotech.

15                   **MS. O'TOOLE:** I don't have the number  
16 in front of me, but that would be the difference between  
17 the number in the annual report and what's presented here.

18                   **MR. GRANT:** Okay. The -- this  
19 consumption sales shown here include the sales of water to  
20 ICI customers as well, does it not?

21                   **MS. O'TOOLE:** This is all metered  
22 consumption, correct.

1                   **MR. GRANT:** Okay. So the average  
2 consumption of 308 litres per day per capita includes  
3 metered consumption to ICI customers as well.

4                   **MS. O'TOOLE:** I suspect it does.

5                   What's produced in that annual report  
6 is information that's used for communication purposes to  
7 give people an idea of the size representatively of the  
8 population served and the volume of water we sell. It  
9 wouldn't have the same level of accuracy, necessarily, or  
10 be calculated the same way as anything we would bring to a  
11 hearing or to a rate application.

12                  **MR. GRANT:** And I'm not talking to the  
13 1,000 cubic metres, but it's a pretty good number, isn't  
14 it, because we just did the math ---

15                  **MS. O'TOOLE:** Yeah.

16                  **MR. GRANT:** And we come within two  
17 million cubic metres without accounting for the Aerotech  
18 Park.

19                         I guess the point is, though, that the  
20 ICI purchases would have to be netted out to come to an  
21 average consumption per capita per residential customer;  
22 right?

1                   **MS. O'TOOLE:** And that is very  
2 difficult for us to do because there are some meter sizes,  
3 for instance, one-inch and two-inch, where there's a  
4 residential component within it. And there is an ICI  
5 component within it.

6                   Also, within the 5/8 customer class,  
7 what you would typically assume is residential, there is  
8 an ICI component in that also that we're forced to adjust  
9 through in our Cost of Service Manual because we have a  
10 large number of businesses that are operating out of  
11 houses. So they would have a 5/8 meter, they'd look like  
12 a residential customer if you went on meter size, but  
13 they're actually a business.

14                   **MR. GRANT:** Okay. If you're assuming  
15 -- let me get this right, then.

16                   For the purposes of determining the  
17 consumption or the purposes of determining the  
18 infrastructure required as a result of growth, you take  
19 the actual projected number of persons by which the  
20 utility will grow for the next 30 years; correct?

21                   **MR. HANNEM:** That's correct.

22                   **MR. GRANT:** And you use -- you

1 initially use the 340 litres per capita, right, for  
2 wastewater production?

3 MR. HANNEM: I believe the 340 was  
4 initially used.

5 MR. GRANT: Right.

6 MR. JORGENSEN: Yes, in the hydraulic  
7 model, yeah.

8 MR. GRANT: Okay. But you also adjust  
9 to add an ICI component which represents, I think it's 31  
10 percent of the total additional population; right?

11 MR. JORGENSEN: So within the  
12 hydraulic model, the 340 represents the total population,  
13 all in. So part of the reason that we needed to use 340  
14 is -- per day was in order to be able to calibrate to the  
15 observed flow gauge data that we were seeing.

16 MR. GRANT: Okay. But Mr. Jorgensen,  
17 when you're using it per head per day, the per heads that  
18 you were counting are the actual projected additional  
19 residents, person people, and the person equivalents per  
20 ICI population; correct?

21 MR. JORGENSEN: Within that 340. I  
22 think so. I'd have to ---

1                   **MR. GRANT:** Okay. I'm not asking you  
2 what's in the 340. I'm asking you what do you multiply by  
3 the 340 to get to the volumes that you're going to handle.

4                   **MR. JORGENSEN:** We ---

5                   **MR. GRANT:** Is it ---

6                   **MR. JORGENSEN:** --- didn't. Three  
7 forty (340) was the starting point.

8                   **MR. GRANT:** Per capita.

9                   **MR. JORGENSEN:** Well, yeah.

10                  **MR. GRANT:** And per capita, is it ---

11                  **MR. JORGENSEN:** So population wasn't  
12 directly applied to the model. Demand, consumption, flows  
13 were allocated to the model.

14                   So we didn't -- within the hydraulic  
15 model, there's many different hydraulic models, but this  
16 particular one, we don't apply a number which represents  
17 people and then multiply it by 340. We allocate a flow  
18 consumption, a demand, to manholes within the model.

19                  **MR. GRANT:** To manholes?

20                  **MR. JORGENSEN:** To nodes, yeah.

21                   So to discuss population in terms of  
22 the hydraulic model is difficult because it's a little bit

1 apple and pear.

2 The original hydraulic model was  
3 calibrated against observed flow monitor data and demands  
4 were allocated in part based on upstream populations, but  
5 not directly. It was more about flow generation.

6 MR. GRANT: Okay. I'll try ---

7 MR. JORGENSEN: Hydraulic model is all  
8 about flow. Other hydraulic models, you can. So  
9 different softwares and different methods, you can apply a  
10 population and then you apply a per-capita consumption and  
11 apply a diurnal profile to that.

12 MR. GRANT: Okay, I'm going to try  
13 this again and maybe ask the other three members of the  
14 panel if they can help me and we don't get into hydraulic  
15 models.

16 MR. JORGENSEN: That's what I was  
17 hoping, yes.

18 MR. GRANT: Okay, thank you.

19 (LAUGHTER)

20 MR. GRANT: Okay. Well, our hopes and  
21 expectations are meeting one another.

22 So initially you used 340 litres per

1       capita for each resident of eight -- of your service area  
2       to identify -- or your projected resident of your service  
3       area to project the flows from residential customers;  
4       correct?

5                       **MR. HANNEM:**   Correct.

6                       **MR. GRANT:**   Okay.   And that is per  
7       person, a real live person.

8                       **MR. HANNEM:**   Right.

9                       **MS. MacKENZIE:**   I apologize.   Can you  
10      repeat the question?

11                      **MR. GRANT:**   The three -- the -- for  
12      the 340 litres per person per day, for the purpose of  
13      calculating wastewater flows from anticipated population  
14      over the next 30 years, you used the actual projected  
15      resident individual persons; right?

16                      **MS. MacKENZIE:**   Yes.

17                      **MR. GRANT:**   Okay.   And what I want to  
18      understand is for the purposes of determining the  
19      wastewater volumes that you are going to have to serve,  
20      did you also use the 340 litres per capita per day and  
21      apply that to the ICI population equivalents for the  
22      projected growth for the 30 years?

1                   **MS. MacKENZIE:** That's what I was just  
2 trying to confirm with Mr. Jorgensen, so ---

3                   **MR. JORGENSEN:** So in terms of the  
4 growth for the ICI, that didn't use 340 litres per head  
5 per day based on that equivalent. The allocation to -- of  
6 flow to ICI within the growth component put into the  
7 hydraulic model was based on the area of the development,  
8 and using the Atlantic Canada Guidelines which defines  
9 approximate flow generation rates from industrial areas;  
10 it has 35 metres cubes per hectare for light industrial to  
11 55 metres cubed for heavy. We opted to use 45, given that  
12 the exact definition of what would constitute the industry  
13 in each of the business ICI growth areas isn't completely  
14 set in stone.

15                   **MR. GRANT:** Okay.

16                   **MR. JORGENSEN:** So we didn't want to  
17 use the low one; we didn't want to use the high one; we  
18 opted for the middle.

19                   **MR. GRANT:** And is that wastewater  
20 generation inclusive of I&I?

21                   **MR. JORGENSEN:** No, I&I ---

22                   **MR. GRANT:** For ICI?



1                   **MR. JORGENSEN:** No, I&I was allocated  
2 in addition, so I&I needs to be assigned to all areas  
3 regardless of land use.

4                   **MR. GRANT:** Okay. Can you advise us  
5 through the Board of what the total water consumption  
6 volume that you assumed for ICI growth in the 30-year  
7 period is?

8                   **MR. JORGENSEN:** I can, but not right  
9 now.

10                  **MR. GRANT:** Okay. We'll ask that --  
11 if you'll take that as an undertaking.

12                  **THE CHAIR:** So do you want those  
13 figures, Mr. Grant, on a yearly basis or how do you want  
14 them tabulated?

15                  **MR. GRANT:** Okay.

16                  **MR. JORGENSEN:** So I would ---

17                  **MR. GRANT:** That's a good question. I  
18 would say yearly if -- but if you have them ---

19                  **MR. JORGENSEN:** So my intention to  
20 provide what I think you want will be to take the  
21 identified business specific growth areas which are listed  
22 in the functional plan and others, to take the area, run

1 through the calculation and then -- well, in terms of the  
2 I&I, I would need to look at the hydraulic model for that,  
3 so yeah, I could -- yeah, I can provide it any way you  
4 want, but what would be most beneficial, I guess? Just  
5 thinking that through.

6 So I can provide you with a flow based  
7 on a design-criteria I&I, so we could use the 0.24;  
8 otherwise, I'd have to go through and run the hydraulic  
9 model. And then depending on if you wanted it to show a  
10 2003 annual to run the hydraulic models for 2003 --  
11 because they were with my former employer so I don't have  
12 the simulations, it would take most of a day to run the  
13 simulations. But if what you want is an indicative  
14 number, I can provide that with the calculation.

15 **MR. GRANT:** Okay. Now, I may be  
16 getting confused. Is the hydraulic -- does not the  
17 hydraulic model include I&I considerations?

18 **MR. JORGENSEN:** Yes. Yes, ---

19 **MR. GRANT:** Oh, okay.

20 **MR. JORGENSEN:** --- but it's not ---

21 **MR. GRANT:** And ---

22 **MR. JORGENSEN:** --- based on a design

1 criteria ---

2 MR. GRANT: Okay.

3 MR. JORGENSEN: --- as such.

4 MR. GRANT: Okay. Mr. Jorgensen,  
5 you're the one that's familiar with the model. What I  
6 wanted to understand is what water consumption you have  
7 assumed for ICI for the purposes of generating the  
8 infrastructure sizes?

9 MR. JORGENSEN: Okay.

10 MR. GRANT: And ---

11 MR. JORGENSEN: I think I can provide  
12 you the information that will answer that question so ---

13 MR. GRANT: Okay.

14 MR. JORGENSEN: --- just ---

15 MR. GRANT: And I guess another  
16 question -- maybe it's -- maybe it is ---

17 MR. JORGENSEN: So in terms of water  
18 consumption, it would be that 45 litres cubed per hectare  
19 of ---

20 MR. GRANT: Right.

21 MR. JORGENSEN: --- ICI development.

22 That would be your water consumption value.

1                   **MR. GRANT:** Forty-five (45) cubic  
2 metres (sic) per hectare times the number of hectares.  
3 All right.

4                   And can you tell me the -- what  
5 assumptions you have made with respect to the square foot  
6 area of the total ICI growth that's been assumed over the  
7 30-year period?

8                   **MR. JORGENSEN:** So from my point of  
9 view, that number was provided to me in terms of the  
10 development area which -- HRM?

11                   **MS. MacKENZIE:** It's two part. So HRM  
12 had provided -- this is probably further to the discussion  
13 on the population panel, but HRM provided areas  
14 anticipated within the business growth area such as  
15 Burnside, Bayer's Lake, over the next 30 years and then  
16 Atlantic Canada Guidelines has a value, which Mr.  
17 Jorgensen referred to, which is a range of 35 to 55, so we  
18 just simply took the areas that were provided and applied  
19 the median flow of 45, so there -- we didn't really  
20 generate a per square foot flow rate, per se.

21                   **MR. GRANT:** Okay, but then ---

22                   **MS. MacKENZIE:** But ---

1                   **MR. GRANT:** But then you utilize ---

2                   **MS. MacKENZIE:** Yeah. So yeah, that's  
3 the next part of it.

4                   **MR. GRANT:** --- the 733 square feet  
5 per person ---

6                   **MS. MacKENZIE:** Right.

7                   **MR. GRANT:** --- for ICI.

8                   **MS. MacKENZIE:** Yes.

9                   **MR. GRANT:** What is that?

10                  **MS. MacKENZIE:** So I might refer to  
11 Mr. Jorgensen because it was developed through the  
12 consulting report.

13                  **MR. JORGENSEN:** So the 70,000 ---

14                  **MS. MacKENZIE:** Seventy-three (73)  
15 square foot per person.

16                  **MR. JORGENSEN:** The -- that?

17                  **MS. MacKENZIE:** That.

18                  **MR. JORGENSEN:** So the 733 square foot  
19 per person is the combined rate of the institutional,  
20 commercial, and the third one.

21                  **MR. HANNEM:** Industrial.

22                  **MR. JORGENSEN:** Industrial.

1                   **MR. GRANT:** Yeah. There's no  
2 industrial in Nova Scotia, so just -- actually, it's good.  
3 So for ICI, 733 square feet of space -- building space per  
4 person; is that right?

5                   **MR. JORGENSEN:** Correct, which was the  
6 blended rate from the commercial at 400, industrial at  
7 1,100, institutional at 700.

8                   **MR. GRANT:** Okay. And the 733 then  
9 gets multiplied by the -- what number? Is it per person  
10 of additional growth or is it for the ICI equivalent  
11 number of persons?

12                   **MS. MacKENZIE:** So for ease of  
13 managing the applications when they come through the door  
14 at building permit stage with HRM, typically what's  
15 provided is square footage at the counter. So we came up  
16 with a charge that we could apply so that you -- whenever  
17 you come in with your 1,000-square-foot building -- that's  
18 probably underestimated -- but it would just be applied  
19 the \$2.71 a square foot. So we tried to convert what is a  
20 flow per acre or per hectare, to a square foot per  
21 building for the implementation of it.

22                   **MR. GRANT:** Okay. So I think I

1 understand what you're saying about the charge, Ms.  
2 MacKenzie. But what I'm trying to determine is what have  
3 you assumed with respect to the development of ICI over  
4 the next 30 years, in terms of the total area of ICI  
5 development?

6 **MR. JORGENSEN:** So that will be  
7 contained within the -- I think it will be in the  
8 functional plan. So on evidence H-4(ii), page 181 of the  
9 PDF, "other business growth areas...." So they are the  
10 specific business growth area to which the 45 metres cubed  
11 per hectare was applied, in terms of consumption.

12 **MR. GRANT:** Right. Okay. And I'm  
13 asking ---

14 **MR. JORGENSEN:** And you can see the  
15 hectares there.

16 **MR. GRANT:** Right. So I'm asking what  
17 does that translate into square footage of ICI space  
18 that's been assumed over the next 30 years?

19 **MR. JORGENSEN:** I don't know right  
20 now.

21 **MS. MacKENZIE:** We don't have that  
22 number at hand. It was an exercise whereby we were given  
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1 an area and had to come up with -- and knew that that area  
2 can convert to and represents a flow, and then had to come  
3 up with a mechanism to collect that on a square footage  
4 basis. So we used some industry standards of a per  
5 employee and, essentially, kind of back calculated the  
6 equivalent population so that we could get a flow per  
7 employee -- per square foot per employee, so that we could  
8 develop a square foot charge.

9 **THE CHAIR:** But you had to make  
10 certain assumptions to make that conversion from a flow  
11 rate to a per square foot rate; right? And I think that's  
12 what Mr. Grant is asking for.

13 **MS. MacKENZIE:** Yeah.

14 **MR. GRANT:** Right.

15 **THE CHAIR:** So is that ---

16 **MR. HANNEM:** Those are the industry  
17 standard numbers that we quoted from the Atlantic Canada  
18 Guidelines. There was a separate number for  
19 institutional, commercial, and industrial.

20 **THE CHAIR:** That was for the flow  
21 rate?

22 **MR. HANNEM:** Correct.



1                   **THE CHAIR:** Right. But I think what  
2 Mr. Grant is asking for is how you converted that to a per  
3 square foot rate. Is that ---

4                   **MR. HANNEM:** But that's (inaudible)  
5 ---

6                   **MR. GRANT:** Mr. Chair, what I'm really  
7 trying to determine is what did they assume as to the  
8 uptake of institutional, commercial, and industrial space  
9 in the city over the next 30 years. And I'm just thinking  
10 there may be an easy answer; it may be the total amount  
11 that you have to collect under the ICI charge for RDC over  
12 the next 30 years divided by 733.

13                   **MR. DHILLON:** Mr. Grant, would that be  
14 733 multiplied by 70,000 people. That'll be (inaudible)  
15 square feet of uptake?

16                   **MR. HANNEM:** That would provide the  
17 simple math, I think, if you look at our statistics here.

18                   **MR. DHILLON:** That would be the uptake  
19 of ICI if you multiply 70,690 by 733 square feet. Is that  
20 kind of getting close? Not sure that answers that.

21                   **MR. GRANT:** Right. Yes, okay.

22                   **MR. HANNEM:** The reality is our

1 calculations were working from the opposite direction of  
2 the formula.

3 **MR. GRANT:** Right.

4 **MR. HANNEM:** We were provided a total  
5 development area of 698.1 hectares. That's the regional  
6 -- or the HRM information that we can discuss tomorrow.  
7 We converted that to an equivalent population and through  
8 the guideline standards converted that to equivalent flow.

9 **MR. GRANT:** So if I get that  
10 correctly, your -- at 733 square feet per person and an  
11 equivalent non-residential population of 70,690 persons,  
12 you're looking at almost 52 million square feet of new ICI  
13 space within the city -- within your area.

14 **MR. HANNEM:** Yeah, if you applied our  
15 math in reverse you would come up with -- trusting your  
16 calculation was correct, yes.

17 **MR. GRANT:** So ---

18 **THE CHAIR:** Perhaps just before we go  
19 any further, we'll mark that first -- in terms of the  
20 water consumption for the ICI over the 30-year period,  
21 that'll be Undertaking U-3.

22 **UNDERTAKING U-3 - To provide what**

1                   the total volume for water  
2                   consumption growth for ICI used  
3                   to generate the infrastructure  
4                   sizing over a 30-year period

5                   **THE CHAIR:** So there's no second part  
6                   to that then, Mr. Grant in terms of the flow to the square  
7                   footage conversion?

8                   **MR. GRANT:** No, I don't think so.  
9                   Right now I'm just asking for the flows from water  
10                  consumption from ICI.

11                  Going back to Exhibit H-4, IR-13, the  
12                  metered consumption history shown for 2011-'12 is about 37  
13                  million cubic metres; correct?

14                  **MS. O'TOOLE:** Correct.

15                  **MR. GRANT:** And that's your total  
16                  sales, including residential and ICI?

17                  **MS. O'TOOLE:** That is correct.

18                  **MR. GRANT:** Okay. And your -- and  
19                  that's not far off what we get using 308 litres per capita  
20                  just multiplying by your number of residential customers,  
21                  assumed number of residential customers?

22                  **MS. O'TOOLE:** That's not our number of

1 residential customers though. That is our estimate of the  
2 population who pass through our service area and get  
3 service. Our number of residential customers we know with  
4 certainty the number of residential connections we have,  
5 which is about 78,500, but we don't know with certainty  
6 how many people live in each household, hence we tend to  
7 rely on ---

8 **MR. GRANT:** Okay.

9 **MS. O'TOOLE:** --- Statistics Canada  
10 data about assumptions and averages.

11 **MR. GRANT:** Right. But I think what  
12 this shows is that if you're using a consumption rate of  
13 308 litres per person per resident of your serviced area,  
14 that the 308 litres is too high because you've got almost  
15 nothing left to count for ICI; right?

16 **MS. O'TOOLE:** That would be correct;  
17 however, the -- that 308 figure is not what is relied upon  
18 within the infrastructure, sizing, within the  
19 infrastructure list that supports the Regional Development  
20 Charge.

21 **MR. GRANT:** Okay. If we were to take  
22 the 36 or almost 37 million cubic metres of sales for 2012

1 and use the allocation that you have used in Exhibit H-24  
2 between residential and non-residential population ratios,  
3 we would allocate 69 percent of the total to residential  
4 and 31 percent to ICI, would we not?

5 **THE CHAIR:** Sorry, you referred to  
6 H-24, you meant H ---

7 **MR. GRANT:** Sorry, H-23, I beg your  
8 pardon.

9 **MR. HANNEM:** Yes, that would be  
10 correct.

11 **MR. GRANT:** Okay. So 69 percent of  
12 the 37 million cubic metres would be about 25,000,500  
13 cubic metres allocable to residential use; right?

14 **MR. HANNEM:** From that math, yes.

15 **MR. GRANT:** Okay, what's wrong with  
16 that math?

17 **MR. HANNEM:** No, no, I'm just trying  
18 to follow ---

19 **MR. GRANT:** Okay.

20 **MR. HANNEM:** --- applying the 69/31  
21 ratio to that total actual flow for the areas.

22 **MR. GRANT:** Okay. When you used the

1       69/31 ratio for the future, were you not assuming it was  
2       reasonably representative of the present?

3                   **MR. HANNEM:** I believe so.

4                   **MR. GRANT:** Okay. If you take that  
5       25.5 million cubic metres allocable to residential, and  
6       divide it by 365 to get to a daily consumption, and then  
7       divide it by the 350,000 residential customers, you would  
8       get to an average consumption per litre per person per  
9       day; correct?

10                  **MR. HANNEM:** Those would be the units,  
11       yes. I understand, yes.

12                  **MR. GRANT:** Okay. And if we do that  
13       math, and I suggest to you you can accept this subject to  
14       check, you get to about 199 litres per person per day?

15                  **MR. HANNEM:** Okay.

16                  **MR. GRANT:** Right? Is that correct?

17                  **MR. HANNEM:** I'll accept your math,  
18       yes.

19                  **MR. GRANT:** Okay.

20                  **MR. HANNEM:** Yeah.

21                  **MR. GRANT:** And is there anything  
22       wrong, not with the math but with the actual formula that

1 I'm using, in terms of trying to get to the number of  
2 litres consumed per person per day by existing customers?

3 **MR. HANNEM:** Yeah, it's difficult to  
4 comment because they're coming from a very general spot to  
5 a specific spot. So it is something I would -- I'd prefer  
6 to review. I accept the math you've done from those  
7 numbers.

8 **MR. GRANT:** But, you know -- but at  
9 this moment you can't see anything that's wrong with what  
10 I've done?

11 **MR. HANNEM:** That's correct.

12 **MR. GRANT:** Okay. I'd like to refer  
13 you now ---

14 **THE CHAIR:** Mr. Grant, when would be  
15 an appropriate time to stop for the day?

16 **MR. GRANT:** I'd say at the limit of  
17 anyone's endurance, and I'm close to mine, so ---

18 **(LAUGHTER)**

19 **THE CHAIR:** I think we passed ours a  
20 long time ago.

21 **(LAUGHTER)**

22 **MR. GRANT:** I thought you may have,

1 Mr. Chair.

2 **THE CHAIR:** And so is now a convenient  
3 time?

4 **MR. GRANT:** Yeah, that's fine.

5 **THE CHAIR:** Okay.

6 So we'll break for the day and we'll  
7 reconvene tomorrow at 9 o'clock.

8 And the panel, again, you can -- in  
9 terms of your testimony you can speak amongst yourselves  
10 but don't speak about your testimony to anybody else.

11 Thank you.

12 **MR. MacPHERSON:** On that,

13 Mr. Chairman.

14 **THE CHAIR:** Yes.

15 **MR. MacPHERSON:** I spoke with my  
16 friends -- two of my friends, Mr. Larkin and Mr. Grant,  
17 and I didn't get a chance to speak to Mr. Mahody or  
18 Mr. Outhouse, but I understand that Mr. Grant may have a  
19 witness he wants to put on out of order. And I have  
20 requested other counsels' permission and the Board's  
21 permission to speak to my clients only in the context of  
22 preparation for cross-examination of that witness.



1                   **THE CHAIR:** Sure, that's fine.

2                   Thank you.

3

4           --- Upon adjourning at 4:41 p.m.

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Halifax, Nova Scotia  
Monday, December 2, 2013